# 2023 Honda Digital FactBook

**Updated July 2023** 

# **Table of Contents**



## **Worldwide Operations**

#### **Worldwide Sales Network**

Region	Country	Company	<b>Current Products</b>	Began Sales
North	U.S.	American Honda Motor Co., Inc.	Automobiles, Motorcycles, Power Products	1959
America		Honda Aero, Inc.	Jet Engines	2004
		Honda Aircraft Company, LLC	Jet Aircraft	2006
	Canada	Honda Canada Inc.	Automobiles, Motorcycles, Power Products	1969
	Mexico	Honda de Mexico, S.A. de C.V.	Automobiles, Motorcycles, Power Products	1985
South	Peru	Honda del Peru S.A.	Automobiles, Motorcycles, Power Products	1974
America		Honda Selva Del Peru S.A.	Motorcycles, Power Products	2006
	Brazil	Moto Honda da Amazonia Ltda.	Motorcycles, Power Products	1977
		Honda Automoveis do Brasil Ltda.	Automobiles	1996
	Argentina	Honda Motor de Argentina S.A.	Automobiles, Motorcycles, Power Products	1978
	Chile	Honda Motor de Chile S.A.	Automobiles, Motorcycles, Power Products	1998
Japan	Japan	Honda Motor Co., Ltd.	Automobiles, Motorcycles, Power Products	1948
Europe/	Austria	Honda Motor Europe Ltd. Central Europe Branch	Automobiles, Motorcycles, Power Products	1982
Middle East/	Belgium	Honda Motor Europe Benelux Branch	Automobiles, Motorcycles, Power Products	2007
Africa	Czech Republic	Honda Motor Europe Ltd. (Czech)	Automobiles, Motorcycles	1993
	Denmark	Honda Motor Europe Ltd. (Denmark)	Automobiles, Motorcycles	1999
	Estonia	Honda Motor Europe Ltd. (Estonia)	Automobiles, Motorcycles, Power Products	2004
	Finland	Honda Motor Europe Ltd. (Finland)	Automobiles	1974
	France	Honda Motor Europe Ltd. (France)	Automobiles, Motorcycles, Power Products	1964
	Germany	Honda Motor Europe Ltd. (Germany)	Automobiles, Motorcycles, Power Products	1961
	Hungary	Honda Motor Europe Ltd. (Hungary)	Automobiles, Motorcycles	1993
	Italy	Honda Motor Europe Ltd. (Italy)	Automobiles, Motorcycles, Power Products	1990
	Netherlands	Honda Motor Europe Ltd. (Netherlands)	Automobiles, Motorcycles, Power Products	1985
	Norway	Honda Motor Europe Ltd. (Norway)	Automobiles	2000
	Kenya	Honda Motorcycle Kenya Limited	Motorcycles	2013
	Lithuania	Honda Motor Europe Ltd. (Lithuania)	Automobiles, Motorcycles	2000
	Luxembourg	Honda Motor Europe Ltd. (Luxembourg)	Automobiles, Motorcycles, Power Products	2007
	Poland	Honda Motor Europe Ltd. (Poland)	Automobiles, Motorcycles	1992
	Portugal	Honda Motor Europe Ltd. (Portugal)	Automobiles, Motorcycles, Power Products	1986
	Russia (Suspended)	Honda Motor RUS LLC	Automobiles, Motorcycles, Power Products	2004
	Slovakia	Honda Motor Europe Ltd. (Slovakia)	Automobiles, Motorcycles, Power Products	1994
	Spain	Honda Motor Europe Iberia Branch	Automobiles, Motorcycles	1988
	Sweden	Honda Motor Europe Nordic Branch	Automobiles, Motorcycles, Power Products	1974
	Switzerland	Honda Motor Europe Switzerland Branch	Automobiles, Motorcycles, Power Products	1974
	U.K.	Honda Motor Europe Ltd. (U.K. Division)	Automobiles, Motorcycles, Power Products	1989
	Turkey	Honda Turkiye A.S.	Automobiles, Motorcycles	1992
	Nigeria	Honda Mfg. (Nigeria) Ltd.	Motorcycles, Power Products	1979
		Honda Automobile Western Africa Ltd.	Automobiles	2013
	South Africa	Honda Motor Southern Africa (Pty.) Ltd.	Automobiles, Motorcycles, Power Products	2000
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# **Worldwide Operations**

#### Worldwide Sales Network (Continued)

Region	Country	Company	Products	Began Sales
Asia/Oceania	Bangladesh	Bangladesh Honda Private Limited	Motorcycles	2012
	India	Honda India Power Products, Ltd.	Power Products	1985
		Honda Cars India, Ltd.	Automobiles	1995
		Honda Motorcycle & Scooter India (Private) Ltd.	Motorcycles	1999
	Indonesia	P.T. Honda Prospect Motor	Automobiles	1999
		P.T. Astra Honda Motor	Motorcycles	2001
		P.T. Honda Power Products Indonesia	Power Products	2006
	Malaysia	Honda Malaysia Sdn. Bhd.	Automobiles	2000
		Boon Siew Honda Sdn. Bhd.	Motorcycles	2009
	Philippines	Honda Philippines, Inc.	Motorcycles, Power Products	1973
		Honda Cars Philippines, Inc.	Automobiles	1990
	Pakistan	Atlas Honda, Ltd.	Motorcycles	1962
		Honda Atlas Cars (Pakistan), Ltd.	Automobiles	1992
		Honda Atlas Power Product (Private), Ltd.	Power Products	1998
	Thailand	Asian Honda Motor Co., Ltd.	Power Products	1964
		Honda Automobile (Thailand) Co., Ltd.	Automobiles	2000
	Vietnam	Honda Vietnam Co., Ltd.	Automobiles, Motorcycles	1996
		Honda Vietnam Power Products Co., Ltd.	Power Products	2014
	Taiwan	Honda Taiwan Co., Ltd.	Automobiles, Motorcycles, Power Products	2002
	Korea	Honda Korea Co., Ltd.	Automobiles, Motorcycles	2001
	Australia	Honda Australia Pty., Ltd.	Automobiles	1969
		Honda Australia Motorcycle and Power Equipment Pty., Ltd.	Motorcycles, Power Products	1987
	New Zealand	Honda New Zealand, Ltd.	Automobiles	1988
China	China	Wuyang-Honda Motors (Guangzhou) Co., Ltd.	Motorcycles	1992
		Honda Motor (China) Co., Ltd.	Automobiles, Motorcycles	1993
		Honda Power Products (China) Co., Ltd.	Power Products	1993
		Guangqi Honda Automobile Co., Ltd.	Automobiles	1998
		Sundiro Honda Motorcycle Co., Ltd.	Motorcycles	2001
		Dongfeng Honda Automobile Co., Ltd.	Automobiles	2004
		Honda Power Products (Fuzhou) Co., Ltd.	Power Products	2021

## **Worldwide Operations**

#### **Worldwide Production**

			2022			2021			2020	
Region	Country	Automobiles	Motorcycle and Powersports	Power Products	Automobiles	Motorcycle and Powersports	Power Products	Automobiles	Motorcycle and Powersports	Power Products
North America	U.S.	831,908	110,829	1,217,546	856,324	108,380	1,844,619	966,448	96,822	1,432,152
	Canada	240,536			292,189			355,533		
	Mexico	126,309	111,668	31,309	152,291	90,128	29,542	128,557	47,851	26,438
	Subtotal	1,198,753	222,497	1,248,855	1,300,804	198,508	1,874,161	1,450,538	144,673	1,458,590
China		1,424,120	1,705,432	1,512,248	1,578,210	1,744,990	1,647,371	1,644,891	1,520,970	1,074,624
Associated Regions Japan		643,848	293,187	4,104,844	615,587	290,869	3,762,324	729,500	207,883	4,148,660
Associated Regions	Brazil	62,899	1,103,787	19,200	88,740	923,728	18,197	75,583	759,024	15,204
South America	Argentina		93,641			77,136		1,876	44,900	
	Subtotal	62,899	1,340,387	19,200	88,740	1,119,267	18,197	77,459	803,924	15,204
Associated Regions	U.K.				54,273			69,408		
Europe/Middle East/Africa	Turkey				21,733			25,868		
	Italy		97,455			84,804			84,249	
	Spain		1,685			1,062			907	
	France			233,712			164,142			128,943
	Nigeria	215	50,794		309	89,949		257	67,161	
	Subtotal	215	171,225	233,712	76,315	175,815	164,142	95,533	152,317	128,943
Associated Regions	Thailand	124,541	1,623,802	2,500,681	137,570	1,405,184	2,311,633	140,333	1,303,307	1,754,247
Asia/Oceania	India	118,941	4,315,332	331,905	105,597	4,123,920	321,935	72,742	3,663,749	247,339
	Indonesia	141,025	4,367,983	31,177	97,421	4,300,650	42,773	77,413	3,197,700	35,779
	Malaysia	77,093	273,255		53,913	192,931			165,250	
	Pakistan	31,989	1,206,510		35,074	1,352,786			971,695	
	Philippines		249,953			290,290			255,522	
	Vietnam	20,617	2,726,601		19,839	2,207,277			2,330,057	
	Laos & Cambodia		415,392			393,667			349,966	
	Australia			75,159			60,684			51,348
	Subtotal	539,769	15,249,648	2,938,922	475,994	14,340,195	2,737,025	290,488	12,237,246	2,088,713
TOTAL		3,869,604	18,982,376	10,057,781	4,135,650	17,869,644	10,203,220	4,288,409	15,067,013	8,914,734

## North America Regional Operations

#### **Major North American Subsidiaries**

Country	Company	Began Operation	Headquarters Location	Responsibilities
U.S.	American Honda Motor Co., Inc.*	1959	Torrance, CA	Sales, marketing, service, distribution, import and export of Honda and Acura products in the U.S.; automobile product design; powersports and power equipment product design, development, and manufacturing.
	Honda Trading America Corp.	1972	Torrance, CA	Export and import activities.
	American Honda Finance Corp.	1980	Torrance, CA	Wholesale financing to Honda/Acura automobile, motorcycle and power equipment dealers; retail financing for Honda/Acura automobiles.
	Honda Research Institute USA, Inc.	2003	San Jose, CA	Research and innovative solutions with direct applications to current and future technology.
	Honda Aero, Inc.	2004	Burlington, NC	Manufacture and maintenance repair and overhaul of jet engines.
	Honda Aircraft Company, LLC	2006	Greensboro, NC	Development, marketing, sales and production of HondaJet.
	Honda R&D Innovations, Inc.	2017	Mountain View, CA	Collaboration on new technologies through open innovation.
	Honda Development & Manufacturing of America, LLC**	2021	Marysville, OH	Research, design, develop and manufacture automobiles, engines and transmissions; North American purchasing.
Canada	Honda Canada Inc.	1969	Markham, Ontario	Sales, marketing, service, distribution, import and export of Honda products in Canada.
	Honda Canada Finance Inc.	1987	Markham, Ontario	Wholesale financing to Honda/Acura automobile, motorcycle and power equipment dealers; retail financing for Honda/Acura automobiles.
	Honda Trading Canada	1990	Alliston, Ontario	Export and import activities.
Mexico	Honda de Mexico S.A. de C.V.	1985	Mexico City, Estado de Jalisco	Sales, import, manufacture and distribution of Honda products and service parts, sales, marketing, research and development.

<sup>\*</sup> Effective April 1, 2021, Honda's Powersports R&D and manufacturing operations are now part of American Honda Motor Co., Inc., and the Powersports Division is headquartered in Alpharetta, Ga. Production of Honda powersports remains at Honda South Carolina Manufacturing in Timmonsville, S.C. Effective April 1, 2022, Honda's Power Equipment R&D and manufacturing operations are now part of American Honda Motor Co., Inc. The Power Equipment Division continues to be based in Alpharetta, Ga., and production of Honda power equipment products remains at Honda North Carolina Manufacturing in Swepsonville, N.C.

<sup>\*\*</sup> NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. and auto product development operations were unified into a single company — Honda Development & Manufacturing of America, LLC. The production facilities remain in operation in their original locations, but are no longer listed as individual companies.



# **North America Sales**

#### A History of Honda Vehicle U.S. Introductions by Model Year

Models currently in production appear in blue. Click on the model name to link to additional information.

1	Model Name	<b>Body Style</b>	Fuel Type	1st Generation	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th
	N600/Z600	Hatchback	Gasoline	1970										
		Hatchback	Gasoline	1973	1980	1984	1988	1992	1996				2017	2022
ĺ		Sedan	Gasoline		1981	1984	1988	1992	1996	2001	2006	2012	2016	2022
Ì			Natural Gas						1998	2001	2006	2012		
			Hybrid-Electric							2003	2006	2012		
		Wagon	Gasoline		1981	1984	1988							
		Coupe	Gasoline					1993	1996	2001	2006	2012	2016	
	Civic CRX	Hatchback	Gasoline			1984	1988							
	Civic Del Sol	Coupe	Gasoline					1993						
		Hatchback	Gasoline			1986	1988	1992		2002				
		Coupe	Gasoline						1999		2006	2012	2016	2022
		Sedan	Gasoline								2007	2012	2016	
		Hatchback	Gasoline										2017	2023
		Hatchback	Gasoline	1976	1982	1986								
ı		Sedan	Gasoline	1979	1982	1986	1990	1994	1998	2003	2008	2013	2018	202
			Hybrid-Electric							2005		2014	2018	2023
			Plug-in Hybrid									2014		
Ì		Coupe	Gasoline			1988	1990	1994	1998	2003	2008	2013		
		Wagon	Gasoline				1991	1994						
	Prelude	Coupe	Gasoline	1979	1983	1988	1992	1997						
		Sport Utility	Gasoline	1994	1998	2019								
		Minivan	Gasoline	1995	1999	2005	2011	2018						
ĺ		Sport Utility	Gasoline	1997	2002	2007	2012	2017	2023					
			Hybrid-Electric					2020	2023					
	EV Plus	Hatchback	Battery-Electric	1997										
	Insight	Hatchback	Hybrid-Electric	2000	2010									
		Sedan	Hybrid-Electric			2019								
	S2000	Roadster	Gasoline	2000										
	Element	Crossover	Gasoline	2003										
		Sport Utility	Gasoline	2003	2009	2016	2023							
İ	FCX	Hatchback	Hydrogen Fuel Cell	2003										
	Clarity FCX	Hatchback	Hydrogen Fuel Cell	2008										
	Clarity	Sedan	Hydrogen Fuel Cell	2017										
			Battery-Electric	2017										
			Plug-in Hybrid	2018										
		Truck	Gasoline	2006	2017									
	Fit	Hatchback	Gasoline	2007	2009	2015								
			Battery-Electric		2013									
	Crosstour	Crossover	Gasoline	2010										
	CR-Z	Hatchback	Hybrid-Electric	2011										
		Crossover	Gasoline	2016	2023									



# **North America Sales**

#### A History of Acura Vehicle U.S. Introductions by Model Year

Models currently in production appear in blue. Click on the model name to link to additional information.

sion	Model Name	Body Style	Fuel Type	1st Generation	2nd	3rd	4th	5th	6th	7th	8th	9th	10th
ra		Hatchback	Gasoline	1986	1990	1994	2023						
	Integra Type S		Gasoline				2024						
	5 31	Sedan	Gasoline		1990	1994							
	Integra Type R	Hatchback/Coupe	Gasoline			1997							
	Legend	Sedan	Gasoline	1986	1991								
		Coupe	Gasoline	1987	1991								
		Coupe	Gasoline	1991									
		Open-Top (NSX-T)	Gasoline	1995									
		Coupe	Hybrid-Electric		2017								
		Coupe	Hybrid-Electric		2023								
	Vigor	Sedan	Gasoline	1992									
	RL	Sedan	Gasoline	1996	2005								
	TL	Sedan	Gasoline	1996	1999	2004	2009						
	TL Type S	Sedan	Gasoline		2002	2007							
	SLX	Sport Utility	Gasoline	1996									
	CL	Coupe	Gasoline	1997	2001								
	CL Type S	Coupe	Gasoline		2001								
		Sport Utility	Gasoline	2001	2007	2014	2021						
			Hybrid-Electric			2017							
		Sport Utility	Gasoline			2020							
		Sport Utility	Gasoline				2022						
	RSX	Coupe	Gasoline	2002									
	RSX Type S	Coupe	Gasoline	2002									
	TSX	Sedan	Gasoline	2004	2009								
		Wagon	Gasoline		2011								
		Sport Utility	Gasoline	2007	2013	2019							
		Sport Utility	Gasoline			2021							
	ZDX	Sport Utility Coupe	Gasoline	2010									
	ILX	Sedan	Gasoline	2013									
			Gas-Electric Hybrid	2013									
	RLX	Sedan	Gasoline	2014									
			Gas-Electric Hybrid	2014									
		Sedan	Gasoline	2015	2021								
		Sedan	Gasoline		2022								
		Sedan	Gasoline	2020									

<sup>\*</sup>NOTE: from a global perspective, the Integra lineage includes the Acura RSX, therefore the 2023 Acura Integra is considered as the 5th-generation model.

## North America Sales – U.S. Honda Auto

Honda Vehicle Sales in the U.S. (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.

Models currently in production appear in blue.

	Acco	rd	Accord	hvhrid*	Civi	c	Civic hybrid*	Civic Natural Gas**	Odys	sev —	CR	-V	CR-V hybrid	HR-V	Pilot	Ridgeline	Passport
2022	114,091	(114,091)		(40,521)		(131,487)	CIVIC Hybrid	Civic ivaturar das	47,615	(47,615)		(190,205)		115,416 (115,416)	99,567 (99,567)		41,306 (41,306)
2021	174,092	(174,092)	28,584	(28,584)	263,787	(194,857)	i i		76,125	(76,125)	305,080	(305,074)	56,191 (56,191		143,062 (143,062		53,133 (53,133)
2020	181,229	(181,229)	18,229	(18,225)	261,223	(209,135)	2	(2)	83,409	(83,409)	309,027	(308,384)	24,475 (24,475		123,813 (123,813	32,168 (32,168)	39,567 (39,567)
2019	243,750	(243,749)	23,817	(23,812)	325,650	(235,071)		(2)	99,113	(99,113)	384,168	(361,893)	24,413 (24,413		135,008 (135,008	33,334 (33,334)	36,085 (36,085)
2019	273,883	(273,883)	17,188	(16,169)	323,030	(233,071)	5	(E)		(106,327)	379,013	(378,310)		99,104 (99,104) 85,494 (85,494)	159,615 (159,615	30,592 (30,592)	30,000 (30,000)
	300,647	(2/3,003)	22,008		325,755 377,221			(5)	106,327 100,307	(100,327)		(370,310)		04,024 (04,024)		30,592 (30,592) 34,749 (34,749)	
2017		(301,398)		(8)	3/1,221	(311,526)		64)		(100,307)	377,895	(377,895)		94,034 (94,034)	127,279 (127,279	34,749 (34,749)	
2016	336,046	(336,046)	9,179	(268)	366,028	(355,803)		96) 3	120,846	(120,846)	357,335	(357,335)		82,041 (82,041)	120,772 (120,772	23,667 (23,667)	
2015	344,430	(344,430)	11,127':	(11,063)	330,011	(330,011)	4,887 (4,8			(127,736)	345,647	(345,642)		41,969 (41,969)	136,212 (136,212	520 (520) 13,389 (13,389)	
2014	373,948	(373,948)	14,4262	(13,977)	320,160	(320,160)	5,070 (5,0		122,738	(122,738)	335,019	(335,019)			108,857 (108,857	13,389 (13,389)	
2013	365,173	(365,007)	1,505 <sup>3</sup>	(979)	326,263	(326,263)	7,719 (6,3			(128,987)	303,904	(303,827)			126,678 (126,678	17,723 (17,723)	
2012	331,872	(331,440)			308,846	(308,040)	7,156	1,907	125,980	(125,980)	281,652	(242,475)			114,848 (114,848	14,068 (14,068)	
2011	235,625	(235,622)			215,267	(209,573)	4,703	1,265	107,068	(107,068)	218,373	(175,596)			116,297 (116,297	9,759 (9,759)	
2010	282,530	(282,360)			251,935	(251,935)	7,336	947		(108,182)	203,714	(166,334)			102,323 (102,323	16,142 (16,142)	
2009	290,055	(273,135)	1		243,881	(243,880)	15,119	722		(100,133)	191,214	(153,431)			83,901 (83,901	16,464 (16,464)	
2008	372,591	(309,461)	198		306,244	(303,761)	31,297	1,748		(135,493)	197,279	(90,480)			96,746 (96,746		
2007	388,826	(355,768)	3,405		297,481	(291,152)	32,575	1,039		(173,046)	219,160	(26,130)			117,146 (117,146		
2006	348,843	(323,079)	5,598		284,775	(272,289)	31,253	610	177,919	(177,919)	170,028				152,154 (152,154	50,193 (50,193)	
2005	352,467	(350,257)	16,826		281,909	(263, 191)	25,864	642	174,275	(174,275)	150,219				143,353 (143,353	42,593 (42,593)	
2004	385,110	(352,808)	1,660		283,099	(274,311)	25,571	526	154,238	(154,238)	149,281				128,158 (128,158		
2003	397,750	(325,465)			277,338	(260,632)	21,771	563	154,063	(154,063)	143,909				106,917 (106,917		70 (70)
2002	398,980	(330,692)			298,764	(283,173)	13,707	688	153,467	(153,467)	146,266				52,062 (52,062		70 (70) 3,524 (3,524)
2001	414,718	(350,090)			330,986	(311,314)		794		(131,036)	118,313				, , ,		17,448 (17,448)
2000	404,515	(317,483)			324,528	(306,748)			126,705	(126,686)	118,260						21,892 (21,892)
1999	404,192	(316,339)			318,309	(308,807)			77,801	(77,626)	120,754						22,974 (22,974)
1998	401,071	(370,984)			335,110	(317,134)			20,819	(7,154)	100,582						26,094 (26,094)
1997	384,609	(363,016)			321,144	(273,356)			20,333	( , - ,	66,752						22,622 (22,622)
1996	382,298	(381,912)			286,350	(266,859)			27,025								28,184 (28,184)
1995	341,384	(293,898)			289,435	(217,146)			25,911								27,981 (27,981)
1994	367,615	(263,599)			267,023	(201,023)			230								25,758 (25,758)
1993	330,030	(249,048)			255,579	(168,880)											106 (106)
1992	393,477	(329,751)			219,228	(145,967)											. ( ,
1991	399,297	(323,088)			232,690	(159,009)											
1990	417,179	(276,878)			261,502	(187,240)											
1989	362,707	(215,108)			235,452	(174,364)											
1988	362,663	(248,044)			225,543	(127,581)											
1987	334,876	(230,085)			221,252	(86,533)											
1986	325,004	(212,237)			235,801	(23,010)											
1985	268,420	(145,976)			208,031	( ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,											
1984	256,650	(133,601)			184,846												
1983	222,137	(50,402)			137,747												
1982	195,524	(,)			132,469												
1981	172,557				154,698												
1980	185,972				138,740												
1979	157,919				155,541												
1978	120,841				154,035												
1977	75,995				147.638												
1976	18,643				132,286												
1975					102,389												
1974					43,119												
1973					32,575												
1972					,												
1971																	
1970																	
	14,192,231 (1	1,249,499)	214,272	(153,606)	12,163,615 (	8,872,423)	234,996 (17,2	27) 14,889	3,006,932	2,919,569)	5,883,049	(4,118,030)	128,616 (128,616	739,175 (739,175)	2,494,768 (2,494,768	496,148 (496,148)	366,744 (366,744)
		. , .,						, , , , , , , , , , , , , , , , , , , ,	1 ' ' '					, , , ,		, , , ,	

<sup>\*</sup> NOTE: Historic U.S. sales N.A.-produced Civic hybrid data for 2002-2012 is currently unavailable.

<sup>\*\*</sup> From 1998 to 2011MY, the Civic Natural Gas was called Civic GX.

<sup>&</sup>lt;sup>1</sup> 2015 total includes PHEV sales of 64 units.

<sup>&</sup>lt;sup>2</sup> 2014 total includes PHEV sales of 449 units.

<sup>&</sup>lt;sup>3</sup> 2013 total includes PHEV sales of 526 units.

### **HONDA**

## North America Sales – U.S. Honda Auto

Honda Vehicle Sales in the U.S. (Continued) (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.

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				1											Honda			American
															Division			Honda
											F11 F144				Domestic			Domestic
											Fit EV/				Produced		n Honda	Produced
	Fit		Clarity Series/FCX	CR-Z	Crossto	our	Prelude	S2000	Eleme	ent	EV Plus	N600/Z600	Divisio		Sales	Total		Sales
2022		7,628 (7,628)	208										881,201	(878,548)	99.7%	983,507	(980,851)	99.7%
2021	8,695 (8,695)	19,431 (19,431)	2,597										1,309,222		94.5%	1,466,630	(1,394,883)	95.1%
2020	32,487 (32,485)	15,932 (15,932)	4,215	1							1		1,209,805	(1,152,851)	95.3%	1,346,787	(1,288,779)	95.7%
2019	35,414 (35,408)	23,686 (23,686)	11,654	2									1,450,785	(1,326,263)	91.4%	1,608,170	(1,482,629)	92.2%
2018	35,300 (34,516)	12,510 (12,509)	20,174	38	_	(=)							1,445,894	(1,318,622)	91.2%	1,604,828	(1,475,625)	91.9%
2017	49,454 (22,788)	3	2,455	705	5	(5)							1,486,827	(1,370,053)	92.1%	1,641,429	(1,523,418)	92.8%
2016	56,630 (4,000)	67	8	2,338	726	(726)							1,476,582	(1,402,403)	95.0%	1,637,942	(1,562,281)	95.4%
2015	52,723 (46,593)	1,458	2	3,073	9,104	(9,104)					1		1,409,386	(1,398,651)	99.2%	1,586,551	(1,573,586)	99.2%
2014	58,933 (39,280)	3,965	2	3,562	11,802	(11,802)				(0)	407		1,373,029	(1,344,952)	98.0%	1,540,872	(1,503,095)	97.5%
2013	52,944	4,802	10	4,550	16,847	(16,847)		2	2	(2)	569		1,359,876	(1,294,855)	95.2%	1,525,312	(1,437,754)	94.3%
2012	49,253	5,846	5	4,192	20,848	(20,848)		-	3	(3)	93		1,266,569	(1,159,609)	91.6%	1,422,785	(1,286,581)	90.4%
2011	59,235	15,549	2	11,330	17,974	(17,974)		5	11,534	(11,534)			1,023,986	(884,688)	86.4%	1,147,285	(975,956)	85.1%
2010	54,354	20,962	17	5,249	28,851	(28,851)		85	14,247	(14,247)			1,096,874	(971,321)	88.6%	1,230,480	(1,070,814)	87.0%
2009	67,315	20,572	5					795	14,884	(14,884)			1,045,061	(886,550)	84.8%	1,150,784	(961,580)	83.6%
2008	79,794	0	11					2,538	26,447	(26,447)			1,284,261	(998,011)	77.7%	1,428,765	(1,105,999)	77.4%
2007	56,432	3	10					4,302	35,218	(35,218)			1,371,438	(1,042,294)	76.0%	1,551,542		76.2%
2006	27,934	722	6					6,271	51,829	(51,829)			1,308,135	(1,028,073)	78.6%	1,509,358	(1,162,706)	77.0%
2005		666	6					7,780	56,262	(56,262)			1,252,862	(1,030,573)	82.3%	1,462,472	(1,166,740)	79.8%
2004		583	6					7,320	59,927	(59,927)			1,195,479	(969,968)	81.1%	1,394,398	(1,107,651)	79.4%
2003		1,168	4				10	7,888	67,478	(67,478)			1,178,929	(915,188)	77.6%	1,349,847	(1,035,832)	76.7%
2002		2,216	1				1,966	9,684	957	(957)			1,082,282	(824,563)	76.2%	1,247,834	(950,354)	76.2%
2001		4,726					9,462	9,682			_		1,037,170	(810,682)	78.2%	1,207,279	(940,109)	77.9%
2000		3,788					9,692	6,797			2		1,016,179	(772,809)	76.1%	1,158,860	(874,269)	75.4%
1999		17					11,378	3,400			62		958,887	(725,746)	75.7%	1,076,893	(803,270)	74.6%
1998							15,399				133		899,208	(721,366)	80.2%	1,009,600	(764,728)	75.7%
1997							16,678				105		832,243	(658,994)	79.2%	940,386	(687,933)	73.2%
1996							12,063						735,920	(676,955)	92.0%	843,828	(693,695)	82.2%
1995							12,517						697,228	(539,025)	77.3%	794,679	(539,025)	67.8%
1994							15,467						676,093	(490,380)	72.5%	788,230	(490,380)	62.2%
1993							22,540						608,255	(418,034)	68.7%	716,546	(418,034)	58.3%
1992							36,040						648,745	(475,718)	73.3%	768,845	(475,718)	61.9%
1991							27,672						659,659	(482,097)	73.1%	803,367	(482,097)	60.0%
1990							37,814						716,495	(464,118)	64.8% 60.8%	854,839	(464,118)	54.3%
1989							42,882 52,541						641,041	(389,472)	58.6%	783,102	(389,472)	49.7%
1988 1987							72,708						640,747 628,836	(375,625) (316,618)	50.3%	768,985 738,306	(375,625)	48.8% 42.9%
1986							72,700						640,646	(235,247)	36.7%	693,515	(316,618) (235,247)	33.9%
1985							75,938						552,389	(145,976)	26.4%	552,389	(145,976)	26.4%
1984							66,924						508,420	(133,601)	26.3%	508,420	(133,601)	26.3%
1983							41,188						401,072	(50,402)	12.6%	401,072	(50,402)	12.6%
1982							37,872						365,865	(50,702)	12.070	365,865	(55,452)	12.070
1981							43,450						370,705			370,705		
1980							50,676						375,388			375,388		
1979							39,831						353,291			353,291		
1978							00,001						274,876			274,876		
1977													223,633			223,633		
1976													150,929			150,929		
1975													102,389			102,389		
1974													43,119			43,119		
1973												6,382	38,957			38,957		
1972												20,500	20,500			20,500		
1971												9,509	9,509			9,509		
1970												4,159	4,159			4,159		
TOTAL	776,897 (223,765)	166,300 (79,186)	41,398	35,040	106,157	(106,157)	832,549	66,549	338,788	(338,788)	1,373			(32,318,590)	76.3%	47,580,039	(35,510,232)	74.6%
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## North America Sales – U.S. Acura Auto

Acura Vehicle Sales in the U.S. (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.

Models currently in production appear in blue.

	TLX		Integ	gra	RDX		MDX		Inte	gra	MDX Hybrid	1	NSX		RLX	RLX Hybrid	ILX		ILX Hybrid
2022	11,508	(11,508)	13,027	(13,027)	24,749	(24,749)	46,425	(46,425)		(13,027)			298	(298)		3	6,296	(6,296)	
2021	26,100	(26,100)		` ' '	57,013	(57,013)	60,019	(60,019)		` ' '	38	(38)	124	(124)	119	95	13,900	(13,900)	
2020	21,785	(21,785)			52,785	(52,785)	46,536	(46,536)			1,280 (1,	,280)	128	(128)	525	529	13,414	(13,414)	
2019	26,548	(26,548)	[		62,876	(62,876)	49,889	(49,889)			2,130 (2,	,130)	238	(238)	568	451	14,685	(14,685)	
2018	30,468	(30,468)			63,580	(63,580)	49,406	(49,406)			2,106 (2,	,106)	170	(170)	1,241	690	11,273	(11,273)	
2017	34,846	(34,846)			51,295	(51,295)	53,079	(53,079)			1,807 (1,	,807)	581	(581)	945	292	11,757	(11,757)	
2016	37,156	(37,156)			52,361	(52,361)	55,495	(55,495)					269	(269)	1,243	235	14,596	(14,596)	1 (1)
2015	47,080	(47,080)			51,026	(51,026)	58,208	(58,208)							1,944	250	18,508	(18,508)	23 (23)
2014	19,127	(19,127)			44,865	(44,865)	65,603	(65,603)							3,273	133	17,475	(17,475)	379 (379)
2013					44,750	(44,750)	53,040	(53,040)							4,998		18,969	(18,969)	1,461 (1,461)
2012					29,520	(29,520)	50,854	(50,854)									12,251	(12,251)	
2011			į		15,196	(15,196)	43,271	(43,271)					į						
2010					14,975	(14,975)	47,210	(47,210)					į						
2009			į		10,153	(10,153)	31,178	(31,178)											
2008			ļ		15,845	(15,845)	45,377	(45,377)											
2007					23,356	(23,356)	58,606	(58,606)					2						
2006					9,164	(9,164)	54,121	(54,121)					58						
2005			į				57,948	(57,948)					206						
2004							59,505	(59,505)					178						
2003			10				57,281	(57,281)	10				221 233						
2002 2001			19 13,376				52,955 40,950	(52,955)	12 276				182						
2001			25,975				9,750	(40,950) (9,750)	13,376 25,975				221						
1999			26,184				9,730	(3,730)	26,184				238						
1998			34,904						34,904				303						
1997			38,331						38,331				415						
1996			46,966						46,966				460						
1995			61,316						61,316				884						
1994			67,426						67,426				533						
1993			58,757						58,757				652						
1992			55,174						55,174				1,154						
1991			64,755						64,755				1,940						
1990			83,559						83,559				1,119						
1989			77,423						77,423				,						
1988			57,468						57,468										
1987			54,757						54,757										
1986			27,807						27,807										
1985																			
1984																			
1983																			
1982																			
1981																			
1980																			
1979																			
1978																			
1977																			
1976			į																
1975																			
1974																			
1973																			
1972																			
1971																			
1970 <b>TOTAL</b>	254,618	(OE 4 C10)	007 004	(12.027)	COO ECO	(623,509)	1,146,706	(1 140 700)	007 004	(4.2.007)	7 001 /7	201)	10.007	(1 000)	14.050	0.670	150 104	(153,124)	1,864 (1,864)
	204.010	(254,618)	807,224	(13,027)	023,009	(023,309)	1,140,700	(1,140,700)	007,224	(13,027)	7,361 (7,	301)	10,007	(1,000)	14,856	2,678	103,124	(100,124)	1,004 : (1,80

<sup>\*</sup> NOTE: Historic U.S. sales N.A.-produced ILX Hybrid data for 2002-2012 is currently unavailable.

### **HONDA**

## North America Sales – U.S. Acura Auto

Acura Vehicle Sales in the U.S. (Continued) (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.

			.												Acura Division Domestic	American Honda Domestic	American Honda
	RL	TL		TSX	ZDX		Legend	Vigor	SLX	CL		RSX	Division		Produced Sales	Produced Sales	Yearly Total
2022													102,306	(102,303)	100.0%	99.7%	983,507
2021													157,408	(157,194)	99.9%	95.1%	1,466,630
2020													136,982	(135,928)	99.2%	95.7%	1,346,787
2019													157,385	(156,366)	99.4%	92.2%	1,608,170
2018													158,934	(157,003)	98.8%	91.9%	1,604,828
2017													154,602	(153,365)	99.2%	92.8%	1,641,429
2016			(0.0)	4		(0)							161,360	(159,878)	99.1%	95.4%	1,637,942
2015	1	88	(88)	35	2	(2)							177,165	(174,935)	98.7%	99.2%	1,586,551
2014	7	10,616	(10,616)	6,287	78	(78)							167,843	(158,143)	94.2%	97.5%	1,540,872
2013	55	24,318	(24,318)	17,484	361	(361)							165,436	(142,899)	86.4%	94.3%	1,525,312
2012	379	33,572	(33,572)	28,865	775	(775)							156,216	(126,972)	81.3%	90.4%	1,422,785
2011	1,096	31,237	(31,237)	30,935	1,564	(1,564)							123,299	(91,268)	74.0%	85.1%	1,147,285
2010	2,037	34,049	(34,049)	32,076	3,259	(3,259)							133,606	(99,493)	74.5%	87.0%	1,230,480
2009 2008	2,043 4,517	33,620 46,766	(33,620) (46,766)	28,650 31,998	79	(79)						1	105,723 144,504	(75,030) (107,988)	71.0% 74.7%	83.6% 77.4%	1,150,784 1,428,765
2007	6,262	58,545	(58,545)	33,037								296	180,104		78.0%	76.2%	1,551,542
2007	11,501	71,348	(71,348)	38,035								16,996	201,223	(140,507) (134,633)	66.9%	77.0%	1,509,358
2005	17,572	78,218	(78,218)	34,856						1	(1)	20,809	209,610	(136,167)	65.0%	79.8%	1,462,472
2004	8,753	77,895	(77,895)	30,365						283	(283)	21,940	198,919	(137,683)	69.2%	79.4%	1,394,398
2003	6,829	56,770	(56,770)	18,932						6,593	(6,593)	24,292	170,918	(120,644)	70.6%	76.7%	1,349,847
2002	9,392	60,764	(60,764)	10,332						12,072	(12,072)	30,117	165,552	(125,791)	76.0%	76.2%	1,247,834
2001	10,723	69,484	(69,484)							18,993	(18,993)	16,401	170,109	(129,427)	76.1%	77.9%	1,207,279
2000	14,827	67,033	(67,033)						198	24,677	(24,677)	10,401	142,681	(101,460)	71.1%	75.4%	1,158,860
1999	13,366	56,556	(56,556)						694	20,968	(20,968)		118,006	(77,524)	65.7%	74.6%	1,076,893
1998	15,024	31,883	(16,718)						1,634	26,644	(26,644)		110,392	(43,362)	39.3%	75.7%	1,009,600
1997	16,004	23,151	(10,110)				4		1,299	28,939	(28,939)		108,143	(28,939)	26.8%	73.2%	940,386
1996	15,848	24,700					629		2,565	16,740	(16,740)		107,908	(16,740)	15.5%	82.2%	843,828
1995	10,010	16,539					18,259	253	200		(12,112)		97,451	(10,110)		67.8%	794,679
1994							35,709	8,469					112,137			62.2%	788,230
1993							38,866	10,016					108,291			58.3%	716,546
1992							49,926	13,846					120,100			61.9%	768,845
1991							65,689	11,324					143,708			60.0%	803,367
1990							53,666						138,344			54.3%	854,839
1989							64,638						142,061			49.7%	783,102
1988							70,770						128,238			48.8%	768,985
1987							54,713						109,470			42.9%	738,306
1986							25,062						52,869			33.9%	693,515
1985																26.4%	552,389
1984																26.3%	508,420
1983																12.6%	401,072
1982																	365,865
1981																	370,705
1980																	375,388
1979																	353,291
1978																	274,876
1977																	223,633
1976																	150,929
1975																	102,389
1974																	43,119
1973 1972																	38,957 20,500
1972																	9,509
1971																	4,159
TOTAL	156,236	907,152	(827,597)	331,559	6,118	(6,118)	477,931	43,908	6,590	155,910	(155,910)	130,852	5,239,003	(3 191 642)	60.9%	74.6%	<b>47,580,039</b>
IOIAL	100,200	307,102	(021,031)	001,003	0,110	(0,110)	477,001	70,000	0,000	100,010	(100,510)	100,002	0,200,000	(0,101,042)	55.570	14.070	77,000,009

# North America Sales – U.S. Passenger Car

### Passenger Car Sales in the U.S. by Manufacturer

	Honda	GM	Ford	Stellantis	Toyota	Nissan	Hyundai/Kia	VW	Others	Industry Total	<b>Honda Market Share</b>
2022	327,512	224,623	47,665	160,016	655,430	272,374	452,153	134,962	598,560	2,873,295	11.4%
2021	537,524	160,498	67,479	163,956	729,063	362,804	557,421	185,882	549,395	3,314,022	16.2%
2020	549,700	259,457	193,064	163,003	676,975	349,391	455,099	224,272	536,352	3,407,313	16.1%
2019	706,463	405,251	349,053	210,036	849,989	571,101	599,388	280,880	712,187	4,684,348	15.1%
2018	728,695	577,604	479,341	223,742	894,063	607,318	752,587	312,033	747,478	5,322,861	13.7%
2017	800,979	732,647	577,000	269,653	1,117,598	721,530	830,994	374,269	680,557	6,126,015	13.1%
2016	824,699	890,716	674,212	346,645	1,251,228	791,513	961,562	387,877	722,054	6,870,071	12.0%
2015	816,127	930,792	776,049	519,509	1,374,540	813,379	999,060	269,653	841,903	7,521,335	10.9%
2014	838,521	1,085,104	777,119	452,778	1,377,646	816,977	990,707	346,645	871,948	7,689,305	10.9%
2013	833,020	1,066,934	801,223	507,868	1,339,439	720,143	979,344	519,509	823,036	7,567,566	11.0%
2012	784,237	1,030,858	747,337	454,323	1,274,664	676,991	959,014	487,832	823,697	7,238,953	10.8%
2011	606,249	952,395	722,501	334,590	962,307	644,258	798,193	364,274	711,261	6,096,028	9.9%
2010	691,577	806,473	696,918	284,286	1,034,620	590,442	601,377	287,065	647,846	5,640,604	12.3%
2009	700,214	874,270	631,262	228,570	1,118,359	514,328	506,627	243,816	588,184	5,405,630	13.0%
2008	877,703	1,257,468	731,422	398,119	1,420,709	593,585	445,762	282,303	762,182	6,769,253	13.0%
2007	882,215	1,489,170	834,886	528,625	1,588,336	635,976	456,635	299,490	871,721	7,587,054	11.6%
2006	843,950	1,621,573	1,094,876	676,722	1,533,664	553,617	476,263	308,944	667,057	7,776,666	10.9%
2005	837,822	1,743,814	1,039,107	692,208	1,356,945	572,465	472,353	290,436	652,095	7,657,245	10.9%
2004	843,289	1,875,551	1,018,596	652,737	1,162,571	536,757	456,002	303,966	646,447	7,495,916	11.2%
2003	820,129	1,959,018	1,169,489	643,397	1,003,805	505,392	439,383	362,536	710,296	7,613,445	10.8%
2002	838,603	2,069,205	1,325,717	697,487	985,835	490,683	447,210	411,591	818,964	8,085,295	10.4%
2001	899,887	2,272,480	1,495,255	718,326	955,711	414,635	446,502	427,566	794,103	8,424,465	10.7%
2000	882,055	2,531,734	1,687,025	802,223	972,715	421,894	332,315	432,662	785,828	8,848,451	10.0%
1999	854,670	2,591,420	1,733,107	889,506	888,969	403,471	246,401	378,544	713,703	8,699,791	9.8%
1998	860,471	2,456,001	1,660,362	866,328	867,814	411,375	144,528	265,750	608,111	8,140,740	10.6%
1997	829,380	2,689,119	1,628,665	736,530	822,590	467,500	113,186	170,530	815,716	8,273,216	10.0%
1996	786,154	2,757,671	1,737,252	832,633	793,592	500,377	108,468	162,567	849,178	8,527,892	9.2%
1995	740,487	2,930,619	1,791,225	786,180	793,974	520,258	107,378	131,966	830,204	8,632,291	8.6%
1994	762,242	3,057,872	1,938,841	811,824	765,144	537,227	126,095	105,105	877,313	8,981,663	8.5%
1993	716,440	2,908,689	1,878,149	834,132	741,826	482,357	108,796	56,427	775,627	8,502,443	8.4%
1992	768,845	2,843,860	1,777,635	679,586	760,159	418,427	108,549	87,950	752,216	8,197,227	9.4%
1991	803,367	2,909,460	1,636,050	702,518	742,021	412,921	117,630	103,979	742,008	8,169,954	9.8%
1990	854,879	3,308,983	1,943,603	860,359	779,208	445,941	137,448	150,820	811,337	9,292,578	9.2%
1989	783,102	3,437,086	2,177,866	1,015,786	676,939	500,228	183,261	149,964	843,075	9,767,307	8.0%
1988	768,985	3,822,014	2,289,764	1,176,582	656,638	472,869	264,282	187,186	904,195	10,542,515	7.3%
1987	738,306	3,728,313	2,060,834	1,082,394	607,127	529,154	263,610	222,691	954,230	10,186,659	7.2%
1986	693,515	4,693,161	2,080,822	1,381,840	608,210	546,896	168,882	264,715	966,394	11,404,435	6.1%
1985	552,389	4,692,318	2,079,366	1,368,598	577,177	575,166		276,186	858,334	10,979,534	5.0%
1984	508,420	4,600,512	1,979,317	1,268,971	513,821	485,298		231,139	736,881	10,324,359	4.9%
1983	401,072	4,053,561	1,571,321	1,140,056	542,877	521,902		195,355	723,986	9,150,130	4.4%
1982	365,865	3,515,660	1,345,698	906,363	527,158	470,246		192,636	633,275	7,956,901	4.6%
1981	370,705	3,796,696	1,413,656	977,495	574,465	464,806		285,003	632,057	8,514,883	4.4%
1980	375,388	4,116,972	1,545,352	938,804	579,137	516,890		299,031	578,303	8,949,877	4.2%

Source: Autodata and company releases.

## North America Sales – U.S. Light Truck

#### Light Truck Sales in the U.S. by Manufacturer

	Honda	GM	Ford	Stellantis	Toyota	Nissan	Hyundai/Kia	VW	Others	Industry Total	Honda Market Share
2022	655,995	2,033,806	1,803,260	1,396,827	1,453,027	542,786	1,022,071	425,587	1,691,904	11,025,263	5.9%
2021	929,106	2,042,084	1,824,274	1,623,506	1,603,199	716,872	931,697	460,974	1,635,383	11,767,095	7.9%
2020	797,087	2,275,826	1,841,644	1,664,875	1,435,965	637,213	769,659	349,242	1,401,717	11,173,228	7.1%
2019	901,707	2,472,339	2,057,135	2,004,364	1,533,360	895,626	725,957	372,719	1,413,527	12,376,734	7.3%
2018	876,133	2,373,623	2,005,881	2,022,864	1,532,611	886,559	515,032	326,546	1,412,167	11,951,416	7.3%
2017	840,450	2,266,958	1,998,200	1,803,434	1,316,920	871,934	444,229	230,050	1,332,246	11,104,421	7.6%
2016	813,243	2,151,705	1,924,999	1,910,204	1,198,401	772,910	461,041	183,621	1,264,198	10,680,322	7.6%
2015	770,424	2,151,574	1,827,033	1,747,326	1,124,773	671,539	388,468	157,117	1,110,910	9,949,164	7.7%
2014	702,351	1,849,904	1,694,196	1,591,649	996,125	569,918	315,245	121,222	992,085	8,832,695	8.0%
2013	692,292	1,719,144	1,684,013	1,249,264	896,603	528,277	276,618	115,184	871,238	8,032,633	8.6%
2012	638,548	1,564,859	1,495,672	1,153,692	807,840	464,665	301,592	92,447	733,648	7,252,963	8.8%
2011	541,036	1,551,402	1,420,600	1,014,755	682,354	398,276	332,990	79,904	660,594	6,681,911	8.1%
2010	538,903	1,404,618	1,234,616	800,925	728,975	318,128	293,119	73,114	555,781	5,948,179	9.1%
2009	450,570	1,197,479	1,045,972	702,832	651,790	255,775	228,500	54,065	438,138	5,025,121	9.0%
2008	551,062	1,697,351	1,264,368	1,055,003	796,953	357,765	229,377	32,015	489,554	6,473,448	8.5%
2007	669,327	2,333,442	1,674,117	1,548,025	1,032,489	432,262	315,847	29,507	527,578	8,562,594	7.8%
2006	665,408	2,443,768	1,758,261	1,713,936	1,008,860	465,632	273,559	20,169	430,171	8,779,764	7.6%
2005	624,650	2,710,572	2,068,388	1,837,114	903,350	504,205	258,510	20,479	409,372	9,336,640	6.7%
2004	551,109	2,779,908	2,265,382	1,775,073	897,478	449,232	232,668	32,541	433,441	9,416,832	5.9%
2003	529,718	2,755,765	2,267,498	1,702,773	862,508	289,089	198,309	26,968	427,629	9,060,257	5.8%
2002	409,231	2,750,811	2,249,886	1,721,184	770,292	248,842	165,254	12,680	423,650	8,751,830	4.7%
2001	307,752	2,590,443	2,439,898	1,761,520	785,543	288,673	123,454	11,957	443,814	8,753,054	3.5%
2000	276,805	2,384,946	2,490,030	1,926,086	646,491	330,194	72,682	3,747	423,784	8,554,765	3.2%
1999	222,223	2,389,683	2,447,285	1,938,492	586,472	273,741	52,383	3,395	338,791	8,252,465	2.7%
1998	149,129	2,117,756	2,349,164	1,813,928	493,211	210,153	28,582	1,742	281,428	7,445,093	2.0%
1997	111,006	2,047,734	2,207,520	1,567,258	407,532	260,877		1,792	278,467	6,882,186	1.6%
1996	57,774	1,981,204	2,106,186	1,618,193	366,126	249,386		995	226,557	6,606,421	0.9%
1995	54,092	1,906,216	2,009,755	1,378,163	289,377	250,646		1,460	239,709	6,129,418	0.9%
1994	25,988	1,952,221	1,879,225	1,392,171	322,938	237,178		4,675	287,404	6,101,800	0.4%
1993	106	1,754,135	1,684,239	1,213,690	291,385	205,394		5,634	255,443	5,410,026	0.0%
1992		1,550,161	1,414,824	1,033,426	263,482	166,989		2,679	251,642	4,683,203	0.0%
1991		1,408,064	1,231,321	805,153	268,459	169,953		5,040	273,267	4,161,257	0.0%
1990		1,623,367	1,373,493	837,234	278,797	175,662		6,643	295,363	4,590,559	0.0%
1989		1,666,517	1,394,527	984,354	268,414	163,188		4,969	289,077	4,771,046	0.0%
1988		1,687,063	1,462,087	1,016,763	279,322	169,592		5,227	300,018	4,920,072	0.0%
1987		1,482,802	1,398,969	916,565	325,313	216,514		10,336	354,442	4,704,941	0.0%
1986		1,533,995	1,324,885	803,673	415,993	223,406		12,288	332,896	4,647,136	0.0%
1985		1,590,677	1,210,742	787,777	372,796	255,601		16,297	227,073	4,460,963	0.0%
1984		1,371,206	1,113,453	679,815	308,339	203,724		17,791	186,959	3,881,287	0.0%
1983		1,207,647	965,471	356,344	183,941	137,355		19,537	117,575	2,987,870	0.0%
1982		994,562	746,636	309,706	147,396	107,927		25,617	66,994	2,398,838	0.0%
1981		819,447	665,066	249,896	139,556	119,684		44,695	35,807	2,074,151	0.0%
1980		884,388	726,403	327,618	134,706	111,246		38,697	39,583	2,262,641	0.0%

Source: Autodata and company releases.

# North America Sales – U.S. Car and Light Truck

Total Sales (Car and Light Truck) in the U.S. by Manufacturer

	Honda	GM	Ford	Stellantis	Toyota	Nissan	Hyundai/Kia	vw	Others	Industry Total	Honda Market Share
2022	983,507	2,258,429	1,850,925	1,556,843	2,108,457	815,160	1,474,224	560,549	2,290,464	13,898,558	7.1%
2021	1,466,630	2,202,582	1,891,753	1,787,462	2,332,262	1,079,676	1,489,118	646,856	2,184,778	15,081,117	9.7%
2020	1,346,787	2,535,283	2,034,708	1,827,878	2,112,940	986,604	1,224,758	573,514	1,938,069	14,580,541	9.2%
2019	1,608,170	2,877,590	2,406,188	2,214,400	2,383,349	1,466,727	1,325,345	653,599	2,125,714	17,061,082	9.4%
2018	1,604,828	2,951,227	2,485,222	2,246,606	2,426,674	1,493,877	1,267,619	638,579	2,159,645	17,274,277	9.3%
2017	1,641,429	2,999,605	2,575,200	2,073,087	2,434,518	1,593,464	1,275,223	625,107	2,012,803	17,230,436	9.5%
2016	1,637,942	3,042,421	2,599,211	2,256,849	2,449,629	1,564,423	1,415,655	591,063	1,993,200	17,550,393	9.3%
2015	1,586,551	3,082,366	2,603,082	2,266,835	2,499,313	1,484,918	1,387,528	607,093	1,952,813	17,470,499	9.1%
2014	1,540,872	2,935,008	2,471,315	2,044,427	2,373,771	1,386,895	1,305,952	599,727	1,864,033	16,522,000	9.3%
2013	1,525,312	2,786,078	2,485,236	1,757,132	2,236,042	1,248,420	1,255,962	611,743	1,694,274	15,600,199	9.8%
2012	1,422,785	2,595,717	2,243,009	1,608,015	2,082,504	1,141,656	1,260,606	580,279	1,557,345	14,491,916	9.8%
2011	1,147,285	2,503,797	2,143,101	1,349,345	1,644,661	1,042,534	1,131,183	444,178	1,371,855	12,777,939	9.0%
2010	1,230,480	2,211,091	1,931,534	1,085,211	1,763,595	908,570	894,496	360,179	1,203,627	11,588,783	10.6%
2009	1,150,784	2,071,749	1,677,234	931,402	1,770,149	770,103	735,127	297,881	1,026,322	10,430,751	11.0%
2008	1,428,765	2,954,819	2,025,508	1,453,122	2,217,662	951,350	675,139	314,318	1,222,018	13,242,701	10.8%
2007	1,551,542	3,822,612	2,558,553	2,076,650	2,620,825	1,068,238	772,482	328,997	1,349,749	16,149,648	9.6%
2006	1,509,358	4,065,341	2,900,911	2,390,658	2,542,524	1,019,249	749,822	329,113	1,049,454	16,556,430	9.1%
2005	1,462,472	4,454,386	3,153,670	2,529,322	2,260,295	1,076,670	730,863	310,915	1,015,292	16,993,885	8.6%
2004	1,394,398	4,655,459	3,319,484	2,427,810	2,060,049	985,989	688,670	336,507	1,044,382	16,912,748	8.2%
2003	1,349,847	4,714,783	3,476,022	2,346,170	1,866,313	794,481	637,692	389,504	1,098,890	16,673,702	8.1%
2002	1,247,834	4,820,016	3,616,590	2,418,671	1,756,127	739,525	612,464	424,271	1,201,627	16,837,125	7.4%
2001	1,207,639	4,862,923	3,962,357	2,479,846	1,741,254	703,308	569,956	439,523	1,210,713	17,177,519	7.0%
2000	1,158,860	4,916,680	4,204,202	2,728,309	1,619,206	752,088	404,997	436,409	1,182,465	17,403,216	6.7%
1999	1,076,893	4,981,103	4,209,772	2,827,998	1,475,441	677,212	298,784	381,939	1,023,114	16,952,256	6.4%
1998	1,009,600	4,573,757	4,030,949	2,680,256	1,361,025	621,528	173,110	267,492	868,116	15,585,833	6.5%
1997	940,386	4,736,853	3,860,010	2,303,788	1,230,122	728,377	113,186	172,322	1,070,358	15,155,402	6.2%
1996	843,928	4,738,875	3,843,438	2,450,826	1,159,718	749,763	108,468	163,562	1,075,735	15,134,313	5.6%
1995	794,579	4,836,835	3,800,980	2,164,343	1,083,351	770,904	107,378	133,426	1,069,913	14,761,709	5.4%
1994	788,230	5,010,093	3,818,066	2,203,995	1,088,082	774,405	126,095	109,780	1,164,717	15,083,463	5.2%
1993	716,546	4,662,824	3,562,388	2,047,822	1,033,211	687,751	108,796	62,061	1,031,070	13,912,469	5.2%
1992	768,845	4,394,021	3,192,459	1,713,012	1,023,641	585,416	108,549	90,629	1,003,858	12,880,430	6.0%
1991	803,367	4,317,524	2,867,371	1,507,671	1,010,480	582,874	117,630	109,019	1,015,275	12,331,211	6.5%
1990	854,879	4,932,350	3,317,096	1,697,593	1,058,005	621,603	137,448	157,463	1,106,700	13,883,137	6.2%
1989	783,102	5,103,603	3,572,393	2,000,140	945,353	663,416	183,261	154,933	1,132,152	14,538,353	5.4%
1988	768,985	5,509,077	3,751,851	2,193,345	935,960	642,461	264,282	192,413	1,204,213	15,462,587	5.0%
1987	738,306	5,211,115	3,459,803	1,998,959	932,440	745,668	263,610	233,027	1,308,672	14,891,600	5.0%
1986	693,515	6,227,156	3,405,707	2,185,513	1,024,203	770,302	168,882	277,003	1,299,290	16,051,571	4.3%
1985	552,389	6,282,995	3,290,108	2,156,375	949,973	830,767		292,483	1,085,407	15,440,497	3.6%
1984	508,420	5,971,718	3,092,770	1,948,786	822,160	689,022		248,930	923,840	14,205,646	3.6%
1983	401,072	5,261,208	2,536,792	1,496,400	726,818	659,257		214,892	841,561	12,138,000	3.3%
1982	365,865	4,510,222	2,092,334	1,216,069	674,554	578,173		218,253	700,269	10,355,739	3.5%
1981	370,705	4,616,143	2,078,722	1,227,391	714,021	584,490		329,698	667,864	10,589,034	3.5%
1980	375,388	5,001,360	2,271,755	1,266,422	713,843	628,136		337,728	617,886	11,212,518	3.3%

Source: Autodata and company releases.



## North America Sales – Canada

#### Honda/Acura Vehicle Sales in Canada

										Honda									
	Accord	Accord Hybrid	Crosstour	Civic	Civic Hybrid	Clarity	Prelude	Odyssey	CR-V	\$2000	Insight	Pilot	Element	Ridgeline	Fit	CR-Z	Passport	HR-V	Honda Division Total
2022	3,304	402		29,722		8		2,809	32,096		6	6,445		3,135	1		2,923	11,031	91,882
2021	5,860	543		43,556		248		4,126	50,935		251	7,398		3,491	361		2,869	11,616	131,254
2020	6,041	432		42,996		686		5,361	44,495		415	7,709		2,885	1,902		2,734	10,306	125,962
2019	10,720	661		60,139		912		9,257	55,859		753	8,241		3,405	3,437		2,678	12,985	169,047
2018	13,380	447		69,005		799		11,546	54,879		227	8,072		4,094	3,520	2		9,071	175,042
2017	12,894	610		69,028	2	27		11,232	50,443			8,905		4,632	5,019	10		14,149	176,951
2016	13,596	261	5	64,539	13			12,311	44,789		1	7,279		2,622	8,622	40		12,371	166,449
2015	14,105	360	294	64,897	53			11,272	38,961			8,230		229	9,088	55		8,959	156,503
2014	16,614	348	962	65,993	64			11,480	37,684			6,113		1,803	11,732	100			152,893
2013	17,117	48	1,109	63,890	173			10,284	34,481		67	6,356		2,122	9,512	72			145,231
2012	9,930		1,048	64,808	154			9,094	33,339		168	5,807	10	2,226	4,736	238			131,558
2011	7,818		951	55,028	62			9,060	25,076	1	242	4,366	180	1,713	2,835	517			107,849
2010	12,483		2,176	57,121	380			8,616	24,930	21	1,136	5,062	380	3,200	7,900	325			123,730
2009	15,779	2	236	61,812	842			6,449	18,554	49	668	4,452	976	3,546	9,553				122,918
2008	22,610	13		70,282	2,181			10,125	20,500	65	1	5,564	1,811	3,987	14,836				151,975
2007	21,855	247		68,717	2,121			12,025	20,980	123	2	4,328	1,764	4,519	13,507				150,188
2006	19,611	554		68,563	1,465			13,368	17,821	146	21	5,359	3,099	4,988	10,634				145,629
2005	23,570	545		68,127	379			12,573	15,976	212	5	5,213	2,880	3,512					132,992
2004	25,791	23		61,936	189		2	10,559	15,388	250	9	4,730	3,035						121,912
2003	29,609			64,698	471		3	10,785	17,831	238	20	4,608	3,444						131,707
2002	30,060			69,761	212		642	14,370	21,245	336	76	3,396							140,098
2001	28,383			66,299			2,531	13,674	13,141	401	110								124,539
2000	24,635			60,407			2,031	13,512	13,613	412	155								114,765
1999	24,100			58,122			1,722	12,465	14,511	332									111,252
1998	25,490			54,066			2,207	4,124	14,306										100,193
1997	21,312			49,551			2,586	2,004	14,778										90,231
1996	20,512			37,648			924	2,940											62,024
1995	20,944			33,386			836	2,696											57,862
1994	22,256			35,172			1,140	76											58,644
1993	19,832			36,259			2,001												58,092
1992	31,578			36,339			3,250												71,167
1991	35,161			50,320			3,293												88,774
1990	38,112			45,880			4,351												88,343
1989	32,181			37,684			4,141												74,006
1988	29,186			31,014			6,134												66,334
1987	31,463			25,831			9,655												66,949
1986	27,613			22,806			13,082												63,501
1985	26,391			23,807			12,764												62,962
1984	23,243			19,519			10,421												53,183
1983	28,096			18,903			7,213												54,212
1982	21,116			30,286			4,559												55,961
1981	20,807			36,607			6,069												63,483
1980	14,007			28,898			3,940												46,845
1979	10,255			19,880			2,831												32,966
1978	10,020			34,970															44,990
1977	6,787			44,121															50,908
1976	644			32,703															33,347
1975				20,742															20,742
1974				5,241															5,241
1973 <b>TOTAL</b>	926,871	5,496	6,781	747 <b>2,281,826</b>	8,761	2,680	108,328	258,193	746,611	2,586	4,333	127,633	17,579	56,109	117,195	1,359	11,204	90,488	747 <b>4,774,033</b>

## North America Sales – Canada

Honda/Acura Vehicle Sales in Canada (Continued)

Acura  RLX ILX SUBSTITE CANADA (CONTINUEU)  Acura Honda   MDX NSX   Division Canada Industry																				
	RL / RLX	RLX Hybrid	TL /TLX	CL	ILX	ILX Hybrid	TSX	RSX	CSX	RDX	ZDX	MDX	MDX Hybrid	NSX	NSX Hybrid	Integra	Acura Division Total	Canada Total	Total	Honda Canada Market Share
022			1,422		560		1		2	4,786		4,012		16		613	11,412	103,294	1,488,645	
021		3	2,450		870					7,976		5,082			23		16,404	147,658	1,638,798	
020		19	2,704		735					7,563		3,221	16		23		14,281	140,243	1,600,508	
019		55	3,360		1,871					9,716		4,709	48		22		19,781	188,828	2,399,044	
018		64	3,826		1,903	- 1				8,890	2	5,481	124		47		20,337	195,379	2,003,506	
017	25	59 82	4,205 4,137		2,046 2,453	6				8,101	1 2	5,757	81		49 50		20,300 20,227	197,251	2,043,943 1,899,490	
016 015	25 107	75	5,075		2,453	23				8,047 7,380	1	5,425 5,814			50		21,003	186,676 177,506	1,099,490	
014	218	25	3,497		2,520	73	206			6,557	6	6,272					19,533	177,300	1,849,604	
013	185	23	2,374		3,137	55	979			6,112	49	6,114					19,005	164,236	1,743,112	
012	29		3,323		2,206	53	1,438		27	4,726	110	5,242					17,154	148,712	1,675,675	
011	56		3,229		2,200	00	1,659		1,795	3,070	129	5,334					15,272	123,121	1,113,892	
010	64		2,895				2,297		2,064	3,163	863	5,994					17,340	141,070	1,557,121	9.1%
009	94		3,577				2,020		2,526	2,869	8	5,994					17,088	140,006	1,458,564	
800	157		4,019				3,118	5	2,998	3,573	-	5,514					19,384	171,359	1,635,986	
007	158		3,995				2,104	12	3,729	4,104		6,017					20,119	170,307	1,653,362	
006	231		4,694				2,816	1,755	5,186	1,415		4,257		2			20,356	165,985	1,614,700	
005	475		5,280	7			3,918	2,886	5,192	, 1		3,836		1			21,595	154,587	1,583,291	9.8%
004	333		5,801	73			3,797	3,342	5,010			4,181		6			22,543	144,455	1,534,415	
003	172		4,320	355			3,046	5,024	5,572			4,432		2			22,923	154,630	1,593,506	
002	327		4,802	740				6,284	8,085			4,992		3			25,233	165,331	1,703,246	9.7%
001	313		5,781	950				5,597	9,073			3,964		4			25,682	150,221	1,570,629	
000	459		5,714	1,217				3,781	7,997			980		6			20,154	134,919	1,549,544	8.7%
999	587		7,001	607				3,872	8,079					5			20,151	131,403	1,501,143	8.8%
998	844		3,389	1,415				3,765	7,400					10			16,823	117,016	1,389,063	8.4%
997	940		1,491	1,710				4,113	8,587					13			16,854	107,085	1,387,945	7.7%
996	938		1,569	1,226				5,974	1,970					16			11,693	73,717	1,173,090	
995	209		1,023					7,653						38			8,923	66,785	1,130,212	5.9%
994	559		664					8,728						31			9,982	68,626	1,224,945	5.6%
993	896		1,114					8,294						64			10,368	68,460	1,164,677	5.9%
992	1,679		1,853					9,853						91			13,476	84,643	1,204,418	
991	2,315		1,682					11,430						253			15,680	104,454	1,266,338	
990	2,299							10,396						156			12,851	101,194	1,320,631	7.7%
989	2,656							7,766									10,422	84,428	1,442,256	
988	3,208							5,503									8,711	75,045	1,514,995	
987	2,541							3,486									6,027	72,976	1,488,027	4.9%
986																		63,501	1,476,500	
985																		62,962	1,496,224	
984																		53,183	1,190,201	4.5%
983																		54,212	1,017,811	
982																		55,961	895,914	
981																		63,483	1,173,275	
980 979																		46,845	1,288,271	3.6% 2.4%
																		32,966	1,386,029	
978 977																		44,990 50,908	1,350,411 1,317,147	3.3%
977 976																		33,347	1,317,147	
976 975																				
975 974																		20,742 5,241	1,316,629 1,249,304	
974																		747	1,249,304	
OTAL	23,074	382	110,266	8,300	20,988	211	27,399	119,519	85,292	98,048	1,171	112,624	269	717	214	613	609,087	5,383,120	<b>73,693,910</b>	

## North America Sales – Mexico

#### **Honda Automobile and Motorcycle Sales in Mexico**

	Automobile	Motorcycle
2022	39,095	115,416
2021	42,819	86,024
2020	47,982	62,941
2019	72,987	67,083
2018	83,821	65,969
2017	90,362	71,405
2016	90,168	70,470
2015	92,000	71,889
2014	62,723	64,696
2013	60,951	61,017
2012	54,515	52,158
2011	36,209	34,086
2010	39,866	23,504
2009	37,187	27,670
2008	56,264	46,406
2007	54,802	49,187
2006	49,102	44,079
2005	39,351	48,140
2004	29,730	40,053
2003	29,016	32,029
2002	30,430	26,034
2001	28,284	20,268
2000	24,481	22,434
1999	18,879	20,531
1998	12,533	19,222
1997	5,978	12,767
1996	1,894	6,395
1995	298	6,996
1994		14,356
1993		15,282
1992		23,027
1991		20,916
1990		19,888
1989		17,677
1988		18,605
1987		3,848

#### **U.S. Manufacturing Facilities**

#### **Honda Development & Manufacturing of America**

NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. were unified into a single company — Honda Development & Manufacturing of America, LLC. The production facilities remain in operation in their original locations.

NOTE: Honda is investing \$700 million to retool several of its existing auto and powertrain plants to establish a new EV Hub in Ohio, to prepare for the production\* of battery electric vehicles starting in 2025. Honda will transform the Marysville Auto Plant, East Liberty Auto Plant, and Anna Engine Plant, leading to the start of EV production in North America. MAP will be Honda's first auto plant in the U.S. to transition to making EVs. Also, part of the new EV Hub, Honda and LG Energy Solution have committed to invest \$3.5 billion to construct a new joint venture EV battery plant in Ohio, scheduled to be completed by the end of 2024. The overall investment of the two companies in the JV facility is projected to reach \$4.4 billion.

legion	Facility / Location	Models Produced  Accord Acura TLX	Began Production	Plant Size	Annual Capacity	Employment	Investment	
ited States	Marysville Auto Plant Marysville, Ohio	Accord Accord hybrid	Acura TLX Acura TLX Type S Acura Integra Integra Type S	Nov. 1982	4.4 million sq. ft.	440,000 vehicles	4,700	\$5.4 billion
h a 1 tt ir N o N E E E C o o ffl v P	hybrid, Acura TLX and Integra as well as automaker and has been building Honda 1, 1982. MAP has the largest vehicle prothan 14.6 million vehicles through 2022 including sub-assembly of the IPU hybrin North America. The plant is the exclusive	its Type S variants. MAP is the first a vehicles for over 40 years, since be duction capacity of any Honda aut, including more than 12.5 million Ad battery unit, as Honda advances to global production facility for the AEV Hub being established in Ohio to Honda e:Architecture will begin in C	cura Integra, the 2023 North American Car lead the company's production of EVs in					
	East Liberty Auto Plant East Liberty, Ohio  Honda's second U.S. auto production factor CR-V and CR-V hybrid and is the exclusion over 6.6 million vehicles since opening if flexible manufacturing in 2002 when it will be part of the new EV Hub being est Production of EVs using Honda e:Archite Protection Agency ENERGY STAR Certific	ve global production facility for the n 1989. Although it began production of the production of the first by building light to ablished in Ohio to lead the comparture will begin in Ohio in 2025. EL	on with the Honda Civic, ELP defined ucks and cars on the same line. ELP ny's production of EVs in North America.	Dec. 1989	2.6 million sq. ft.	240,000 vehicles	3,100	\$1.9 billion
	Performance Manufacturing Center Marysville, Ohio  The Performance Manufacturing Center on craftsmanship and hand-assembled electric vehicle (FCEV) based on the recommanufacturing facility for the Acura NSX and advanced technology. The PMC ush confirmation to represent a pinnacle exp	Acura PMC Edition Models CR-V Fuel Cell Vehicle (in 2024)  (PMC) was conceived as a small vovehicles. Starting in 2024, PMC will ently launched, all-new Honda CR-V supercar and is structured around ered in new approaches to vehicle pression of the Acura brand DNA of lition vehicles as an extension of its nd RDX PMC Editions. In 2022, PMC	f. PMC opened in 2016 as the exclusive global an innovative blend of human craftsmanship construction, paint, assembly and quality Precision Crafted Performance. In 2019, the unique capabilities at small-batch production. Cearned the U.S. Environmental Protection	April 2016	212,000 sq. ft.	Build to order	100	\$70 million

\*Note: Honda and Acura products are made using domestic and globally sourced parts.

#### **U.S. Manufacturing Facilities**

#### **Honda Development & Manufacturing of America** (Continued)

NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. were unified into a single company — Honda Development & Manufacturing of America, LLC. The production facilities remain in operation in their original locations.

Region	Facility / Location	Models Produced		Began Production	Plant Size	Annual Capacity	Employment	Investment
United States	Anna Engine Plant Anna, Ohio	4-Cylinder Engines V-6 Engines Turbo Engines CVT Pulleys Engine components		July 1985	2.8 million sq. ft.	1,180,000 engines	2,900	\$2.9 billion
	including 1.5, 2.0 and 3.0-liter turbo eng also produces the 2.0-liter VTEC® Turbo all-new 3.0-liter turbo V6 engine for the new EV Hub in Ohio, producing battery of	gines, and various engine componen of for the high performance Civic Type TLX Type S as part of a \$200 million casings to be combined with the EV b construction in Ohio. These EV batte	patteries produced at the new Honda-LGES eries will power the EVs to be produced at					
	Alabama Auto Plant Lincoln, Alabama	Pilot Passport Odyssey	Ridgeline TrailSport Models V-6 engines	Nov. 2001	4.9 million sq. ft.	340,000 vehicles 340,000 engines	4,500	\$3 billion
	The Alabama Auto Plant (AAP) has been source of four Honda light trucks, includi Ridgeline pickup truck, as well as all Hoi The plant also produces the V6 engines America to operate as a zero-waste-to-l activities at all of Honda's plants in North	ing the Odyssey minivan, the Pilot ar nda TrailSport editions, the next chap that power each vehicle. The facility andfill facility, leading the way for re	nd Passport sport utility vehicles and the oter in Honda's rugged light truck direction. was the first automobile plant in North					
	Indiana Auto Plant Greensburg, Indiana	Civic Hatchback CR-V CR-V hybrid		Oct. 2008	2.5 million sq. ft.	250,000 vehicles	2,700	\$1.3 billion
	Honda's Indiana Auto Plant (IAP), began production of the Civic Hatchback follow Civic Hatchback for the first time in the I hybrid trims. IAP earned the 2022 U.S. E operate as a zero-waste-to-landfill facili	ring a \$50.2 million investment to pr U.S. In 2022, IAP began production o invironmental Protection Agency ENE						

<sup>\*</sup>Note: Honda and Acura products are made using domestic and globally sourced parts.



#### **U.S. Manufacturing Facilities**

#### **Honda Development & Manufacturing of America** (Continued)

NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. were unified into a single company — Honda Development & Manufacturing of America, LLC. The production facilities remain in operation in their original locations.

Region	Facility / Location	Models Produced	Began Production	Plant Size	Annual Capacity	Employment	Investment
United States	Georgia Transmission Plant Tallapoosa, Georgia	Automatic Transmissions	May 2006	514,000 sq. ft.	375,000 V-6 automatic transmissions	470	\$485 million
	Honda Pilot, Odyssey and Accord and the automatic transmissions for North Americases to its initial assembly operations in capital investment from \$100 million to assembly line and other modifications to	roduces* state-of-the-art 10-speed automatic transmissions, applied to the e Acura RDX, TLX and MDX. The plant opened in 2006 with the assembly of ican-built models. The plant added the casting and machining of transmission n 2007, expanding plant size from 100,000 to 515,000 sq. ft. and increasing \$440 million. In 2017, Honda invested an additional \$100 million for the new o support the current production line. The Honda Transmission Plant in Georgia tection Agency ENERGY STAR Certification. This state-of-the-art plant is a					
	Ohio Transmission Plant Russells Point, Ohio	Automatic Transmissions Two-motor hybrid systems Super Handling All-wheel Drive™ (SH-AWD®) systems	July 1996	1.1 million sq. ft.	1 million transmissions CVT and HEV	1,100	\$1.1 billion
		roduces continuously variable transmissions (CVT), the two-motor hybrid ord hybrid and CR-V hybrid trims, as well as the rear differentials found in all-			198,000 hybrid power systems		
	wheel drive systems, including SH-AWD	(Acura vehicles) and i-VTM4 (Honda light trucks). The plant began producing ican-built models in 1996. Previously (1989-96), Honda had produced			1.5 million gear sets		
á	1	ehicles at the Anna Engine Plant. The Ohio Transmission Plant was the first tain a substantial amount of its electricity directly from two wind turbines			290,000 4WD diffs		
		t became the first U.S. auto transmission plant to earn the Environmental fication, and the plant earned it in 2022. This state-of-the-art plant is a			300,000 4WD transfer cases		

<sup>\*</sup>Note: Honda and Acura products are made using domestic and globally sourced parts.



#### **U.S. Manufacturing Facilities**

Region	Facility / Location	Models Produced		Began Production	Plant Size	Annual Capacity	Employment	Investment
United States	_	Four Trax ATVs Pioneer Side x Sides lusive global production* home of Honda ts models. Honda began production of al	. , ,	July 1998	844,600 sq. ft.	100,000 ATVs 100,000 Side x Sides	1,000	\$450 million
	Carolina Manufacturing in 1998, Honda' of the Pioneer line of side-by-sides in Ju expansion to enhance operations and su of the Honda Talon 1000X and 1000R sp further expand SxS production to growing	is models. Honda began production of air se second power sports production facility ine 2013. In 2016, South Carolina Manufalpport the expansion of SxS production to port side-by-sides began in 2019. To enaling meet customer demand, in 2023, ATV Manufacturing earned the 2022 U.S. Environment	r in America. The plant began production acturing announced a \$45 million plant of meet customer demand. Production ple South Carolina Manufacturing to production was transfered to North					
	North Carolina Manufacturing Swepsonville, North Carolina	Snow blowers Four Trax ATVs	Tillers	Aug. 1984	700,000 sq. ft.	60,000 power equipment	600	\$380 million
	blowers, string trimmers, mini-tillers, an mowers in 1984 as the third Honda man production of power equipment product mowers in 1984 as the third Honda man	CM) produces numerous power equipmer d water pumps. North Carolina Manufact nufacturing plant in America. In 2023, the s to Honda's all-terrain vehicles (ATVs). N nufacturing plant in America. Over the yea eral-purpose engines, generators, and pe Agency ENERGY STAR Certification.	uring began production of lawn plant began to transition from CM began production of lawn ars, North Carolina Manufacturing			products 85,000 ATVs		
	Honda Aircraft Company, LLC Greensboro, North Carolina	HondaJet Elite II		Oct. 2012	760,000 sq. ft.	80-100 aircraft	About 900	\$280 million
	sales, marketing and manufacturing of the exclusively at the company's global heat category for the fifth consecutive year. It wing assembly process for the HondaJe production of the HondaJet Elite II feature expanded range of 1,547 nm, the Elite II	Inded in August 2006, and is responsible the HondaJet Elite II, the world's most adduarters in Greensboro, NC and was the n 2021, HACl opened a new 83,100 squat Elite, representing an additional investming a host of key advancements in perfollow extends HondaJet's reach to more fit in its class. HACl earned the 2022 U.S.	vanced light jet. HondaJet is built e most delivered aircraft in its re-foot facility to house a new nent of \$24.3 million. HACI began rmance and comfort. With an destinations while maintaining its					
	Honda Aero, Inc. Burlington, North Carolina	HF120 jet engines		Oct. 2012	132,000 sq. ft.	500 engines	90	\$64 million
	engine used for light business jets. Desi powerful and most fuel-efficient busines and overhaul (MRO) facility for HF120 cu received the FAA production certification	a Aero Engines HF120 turbofan engine, a gned to provide longer time between ove so jet engine in its class. HAI also serves a ustomers and received MRO certification in 2015, the first company in 23 years to U.S. Environmental Protection Agency EN	rhauls, the HF120 is the most as the official maintenance, repair from the FAA in 2016. The facility o earn this certification to build a jet					

<sup>\*</sup>Note: Honda and Acura products are made using domestic and globally sourced parts.



#### **North American Manufacturing Facilities**

Region	Facility / Location	Models Produced	Began Production	Plant Size	Annual Capacity	Employment	Investment	
Canada	Honda of Canada Mfg. Alliston Auto Plants 1 & 2 Alliston, Ontario	Plant 1: Civic Sedan, Civic Si Plant 2: CR-V, CR-V hybrid		Nov. 1986	4.3 million sq. ft.	390,000 vehicles	4,200	\$4.7 million CAD
	Honda Canada Mfg. (HCM) was the Nor 2021 Honda Civic Sedan and Civic Si. F Canada. Plant 1, which began mass proproduction in fall 1998, and now builds the Honda Odyssey minivan, Pilot SUV, will invest \$1.38 billion over six years to vehicles, starting with the CR-V hybrid. Certification. This state-of-the-art plant	ICM was the first company from a Japa oduction in 1986, builds the Honda Civio the CR-V. Previously, Plant 2 launched Ridgeline pickup and the Acura MDX. In o upgrade its manufacturing plants in p HCM earned the 2022 U.S. Environmen	nese automaker to produce cars in Sedan and Si. Plant 2 began mass four light truck models into production: March 2022, HCM announced that it reparation for production of electrified					
	Honda of Canada Mfg. Alliston Engine Plant Alliston, Ontario	4-cylinder engines		Sept. 2008	see above	260,000 engines	see above	see above
	Honda of Canada Mfg. currently produc producing 4-cylinder automobile engine	, ,	for the Civic Sedan. HCM began					
Mexico	Honda de Mexico S.A. de C.V. Motorcycle/Parts Plant El Salto, Estado de Jalisco	Motorcycles Automobile parts	Water pumps Service bumpers	March 1988	475,000 sq. ft.	100,000 motorcycles 350,000	1,700	\$215 million U.S. dollars
	The Guadalajara plant produces comple motorcycles. The motorcycles include n Mexico and the U.S. The replacement p the U.S., in the service and repair of pre shifted exclusively to motorcycles, serv	nodels produced exclusively for sale in l arts include stamped metal parts and b evious model-year Honda vehicles. In Ap	Mexico, as well as models sold in umpers used by Honda dealers in			auto parts 950,000 service bumpers 50,000 water pumps		
	Honda de Mexico S.A. de C.V. Automobile Plant Celaya, Estado de Guanajuato	HR-V Engines		Feb. 2014	2.6 million sq. ft.	200,000 vehicles 200,000 engines	3,900	\$1.2 billion U.S. dollars
	The Honda de Mexico Celaya Auto Plan well as the CVT transmission for HR-V s The plant began production in late 201 subcompact crossover in late 2014. The engine manufacturing facility in North A	sold in North American markets, while a 3 with the Honda Fit and its 1.5-liter en e Celaya Auto Plant is the newest Hond	lso supplying select overseas markets. gine and the all-new Honda HR-V					
	Honda de Mexico, S.A. de C.V. Transmission Plant Celaya, Estado de Guanajuato	CVT transmissions		July 2015	750,000 sq. ft.	350,000 transmissions	700	\$350 million U.S. dollars
	The Celaya transmission plant began pobuilt at the Celaya Auto Plant and other	,	smissions (CVT) in 2015 for models					

Note: Each plant uses domestic and globally sourced parts.

### **U.S. Automobile Production**

	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Marysville (U.S.)			'							'								
Accord	968	55,337	138,573	145,337	213,811	235,619	256,169	232,955	333,922	356,968	341,924	283,038	360,591	393,645	424,472	415,588	424,660	369,333
Accord hybrid																		
Civic					24,348	88,445	110,185	129,309	49,276									
Acura TL/TLX																	31,324	78,807
Acura CL																		143
Acura ILX																		
Acura Integra																		
Acura RDX																		
CR-V	000	FF 007	100 570	445.007	000 450	004.004	000.054	000 004	000 100	050.000	044.004	000 000	000 504	000 045	404 470	445 500	455.004	440.000
Subtotal PMC (U.S.)	968	55,337	138,573	145,337	238,159	324,064	366,354	362,264	383,198	356,968	341,924	283,038	360,591	393,645	424,472	415,588	455,984	448,283
NSX			1	1							1		1					
TLX PMC Edition																		
MDX PMC Edition																		
RDX PMC Edition																		
Subtotal																		
East Liberty (U.S.)					, , , , , , , , , , , , , , , , , , ,													
Accord										9,254	14,461							
Civic								87	52,240	84,968	101,863	120,737	137,999	159,366	186,838	201,448	208,239	221,956
Acura CL														54	23,074	31,232	30,480	15,661
Element																		
CR-V																		
CR-V hybrid																		
Crosstour																		
Acura RDX Acura MDX																		
Acura MDX hybrid													407.000	450 400	222.242			
Subtotal	000	FF 007	400 570	445.007	000 450	004.004	000 054	87	52,240	94,222	116,324	120,737	137,999	159,420	209,912	232,680	238,719	237,617
Ohio Total Lincoln (U.S.)	968	55,337	138,573	145,337	238,159	324,064	366,354	362,351	435,438	451,190	458,248	403,775	498,590	553,065	634,384	648,268	694,703	685,900
Odyssey			1	1		1	1				1		1	1				
Pilot																		
Ridgeline																		
Accord																		
Acura MDX																		
Passport																		
Subtotal																		
Greensburg (U.S.)																		
Civic																		
Civic hybrid																		
CR-V																		
CR-V hybrid																		
Insight																		
Acura ILX																		
Subtotal			1	1	Į.	I					- 1		1	I				

# U.S. Automobile Production (Continued)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Marysville (U.S.)									·		
Accord	336,034	363,210	336,231	380,946	349,917	353,754	350,393	366,869	381,533	263,255	284,717
Accord hybrid	,	,	,		,	,	,	,	,	· ·	, i
Civic											
Acura TL/TLX	83,893	78,314	72,119	60,398	82,635	88,545	79,513	66,654	57,207	28,841	35,294
Acura CL	31,440	14,824	13,625	4,201	52,555	55,5 15	10,010	55,55	01,201		55,25
Acura ILX	5.,	,.=.	.5,525	-,							
Acura Integra											
Acura RDX						15	18,773	25,319	20,960	9,899	20,550
CR-V							10,770	20,0.0	20,000	0,000	20,000
Subtotal	451,367	456,348	421,975	445,545	432,552	442,314	448,679	458,842	459,700	301,995	340,561
PMC (U.S.)	101,001	.00,0.01	.2.,0.0	1.0,0.0	102,002	2,0	0,0.0	100,012	100,100	001,000	0.0,00.
NSX											
TLX PMC Edition											
MDX PMC Edition											
RDX PMC Edition											
Subtotal											
East Liberty (U.S.)											
Accord					434	5,040					
Civic	225,723	236,029	219,134	147,564	133,995	133,724	176,652	156,032	107,454	5,162	
Acura CL	, i	,	,	, i	,	,	,	,	,	,	
Element			3,608	84,280	56,736	66,116	54,210	39,103	19,608	13,920	16,800
CR-V			-,	. ,	,	,	7,111	47,340	110,821	133,361	196,743
CR-V hybrid							,	,		,	· ·
Crosstour										9,158	33,200
Acura RDX										, , , , ,	
Acura MDX											
Acura MDX hybrid											
Subtotal	225,723	236,029	222,742	231,844	191,165	204,880	237,973	242,475	237,883	161,601	246,743
Ohio Total	677,090	692,377	644,717	677,389	623,717	647,194	686,652	701,317	697,583	463,596	587,304
Lincoln (U.S.)	0.1,000	002,077	J.1,7.17	0.1,000	0_0,	0,.0	000,002	101,011	007,000	.00,000	
Odyssey		2,223	107,976	167,925	151,891	204,897	201,808	196,043	161,206	83,873	119,580
Pilot		,	,		27,809	87,792	85,905	118,102	121,516	65,434	121,330
Ridgeline					,	,	,	,	13	16,180	20,180
Accord										16,153	10,992
Acura MDX										,	,
Passport											
Subtotal		2,223	107,976	167,925	179,700	292,689	287,713	314,145	282,735	181,640	272,082
Greensburg (U.S.)						<u> </u>	<u> </u>				
Civic									6,851	78,139	95,120
Civic hybrid											
CR-V											
CR-V hybrid											
Insight											
Acura ILX											
Subtotal									6,851	78,139	95,120
		1	1	'	'	'	'	1	, 1	, 1	, -1

## **U.S. Automobile Production** (Continued)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Marysville (U.S.)		·		·	·			·	·			·	
Accord	229,439	400,143	464,628	386,239	369,365	378,364	327,362	312,814	248,635	187,415	148,683	150,901	12,353,757
Accord hybrid			2,067	15,184	10,020	29	61	24,657	25,612	22,044	25,866	42,527	168,067
Civic			,	,	<i>'</i>			,	,		,	, I	401,563
Acura TL/TLX	35,763	39,421	25,714	40,712	53,224	43,156	42,081	30,170	23,751	29,749	17,435	15,282	1,240,002
Acura CL													64,233
Acura ILX				68	28,017	15,297	9,808	11,877	18,134	14,942	12,239	5,524	115,906
Acura Integra											90	17,804	17,894
Acura RDX	19,263												114,779
CR-V								24,330	69,038	41,981	41,393	28,176	204,918
Subtotal	284,465	439,564	492,409	442,203	460,626	436,846	379,312	403,848	385,170	296,131	245,706	260,214	14,681,119
PMC (U.S.)										,			
NSX						712	925	433	228	137	142	354	2,931
TLX PMC Edition									363			62	425
MDX PMC Edition									3	330			333
RDX PMC Edition										114	452		566
Subtotal						712	925	433	594	581	594	416	4,255
East Liberty (U.S.)				,									
Accord													29,189
Civic													3,017,210
Acura CL													100,501
Element	7,500	.== .==	100 100		.==	400.000			22.22	22.11.	40.404		361,881
CR-V	165,840	179,407	168,432	148,184	175,984	166,626	149,296	97,767	92,827	83,114	49,491	44,135	2,016,479
CR-V hybrid	40,000	00.405	10.001	40.070	E 40E						16,160	20,788	36,948
Crosstour	18,839	26,435	16,924	13,079	5,165	07.470	FC 070	74 100	77.050	00.001	50.040	04 504	122,800
Acura RDX	114	37,586	57,007	60,026	60,044	67,472	56,979	74,188	77,653	63,001	53,340	31,504	638,914
Acura MDX							24,243	62,976	54,321	55,157	50,885	59,322	306,904
Acura MDX Hybrid									2,044	1,080			3,124
Subtotal	192,293	243,428	242,363	221,289	241,193	234,098	230,518	234,931	226,845	202,352	169,876	155,749	6,633,950
Ohio Total	476,758	682,992	734,772	663,492	701,819	671,656	610,755	639,212	612,609	499,064	416,176	416,379	21,319,324
Lincoln (U.S.)													
Odyssey	130,443	158,425	136,449	144,760	150,625	130,586	118,888	120,424	125,498	81,980	59,990	57,861	2,813,351
Pilot	118,326	156,900	126,679	134,378	132,721	140,091	163,412	189,959	146,428	122,062	130,359	114,349	2,303,552
Ridgeline	13,356	21,361	19,557	10,015	154	34,599	39,282	46,123	29,246	34,055	41,822	50,434	376,377
Accord													27,145
Acura MDX		104	50,871	74,266	66,203	64,300	35,759						291,503
Passport								3,310	50,702	37,990	51,013	47,462	190,477
Subtotal	262,125	336,790	333,556	363,419	349,703	369,576	357,341	359,816	351,874	276,087	283,184	270,106	6,002,405
Greensburg (U.S.)	0.4=00	400.000	224 222	040 500	244224	0.40.000	440.500	=====		04.000	40.050	40 - 44	
Civic	84,768	169,298	224,393	218,502	214,931	248,820	146,580	72,874	111,519	91,009	40,352	42,744	1,845,900
Civic hybrid				5,759	3,271		00.005	144.007	100.000	47.007	00.747	00.00=	9,030
CR-V							93,085	144,827	108,899	47,997	69,717	92,897	557,422
CR-V hybrid							F0	00.707	00.140	34,167	33,213	2,102	69,482
Insight		20.044	17.100	17 700			56	23,727	20,143	18,124	13,682	7,680	83,412
Acura ILX	04.700	30,244	17,196	17,732	010.000	040.000	000 701	044 400	040 504	101.007	150,001	445 400	65,172
Subtotal	84,768	199,542	241,589	241,993	218,202	248,820	239,721	241,428	240,561	191,297	156,964	145,423	2,630,418

### **U.S. Automobile Production** (Continued)

	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Total U.S. Production			·	·		·				·	·		·		·			
Accord	968	55,337	138,573	145,337	213,811	235,619	256,169	232,955	333,922	366,222	356,385	283,038	360,591	393,645	424,472	415,588	424,660	369,333
Accord hybrid		·										·			·			
Civic					24,348	88,445	110,185	129,396	101,516	84,968	101,863	120,737	137,999	159,366	186,838	201,448	208,239	221,956
Civic hybrid																		
Insight																		
Acura TL/TLX																	31,324	78,807
Acura CL														54	23,074	31,232	30,480	15,804
Odyssey															,			
Element																		
Pilot																		
Passport																		
Acura RDX																		
CR-V																		
CR-V hybrid																		
Ridgeline																		
Accord Crosstour																		
Acura ILX																		
Acura Integra																		
Acura MDX																		
Acura MDX Hybrid																		
Acura NSX																		
TLX PMC Edition																		
MDX PMC Edition																		
RDX PMC Edition																		
Total	968	55,337	138,573	145,337	238,159	324,064	366,354	362,351	435,438	451,190	458,248	403,775	498,590	553,065	634,384	648,268	694,703	685,900

# U.S. Automobile Production (Continued)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Total U.S. Production											
Accord	336,034	363,210	336,231	380,946	350,351	358,794	350,393	366,869	381,533	279,408	295,709
Accord hybrid											
Civic	225,723	236,029	219,134	147,564	133,995	133,724	176,652	156,032	114,305	83,301	95,120
Civic hybrid											
Insight											
Acura TL/TLX	83,893	78,314	72,119	60,398	82,635	88,545	79,513	66,654	57,207	28,841	35,294
Acura CL	31,440	14,824	13,625	4,201							
Odyssey	,	2,223	107,976	167,925	151,891	204,897	201,808	196,043	161,206	83,873	119,580
Element			3,608	84,280	56,736	66,116	54,210	39,103	19,608	13,920	16,800
Pilot					27,809	87,792	85,905	118,102	121,516	65,434	121,330
Passport					·	·		·	·	·	·
Acura RDX						15	18,773	25,319	20,960	9,899	20,550
CR-V							7,111	47,340	110,821	133,361	196,743
CR-V hybrid											
Ridgeline									13	16,180	20,180
Accord Crosstour										9,158	33,200
Acura ILX											
Acura Integra											
Acura MDX											
Acura MDX Hybrid											
Acura NSX											
TLX PMC Edition											
MDX PMC Edition											
RDX PMC Edition											
Total	677,090	694,600	752,693	845,314	803,417	939,883	974,365	1,015,462	987,169	723,375	954,506

# U.S. Automobile Production (Continued)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Total U.S. Production													
Accord	229,439	400,143	464,628	386,239	369,365	378,364	327,362	312,814	248,635	187,415	148,683	150,901	12,410,091
Accord hybrid			2,067	15,184	10,020	29	61	24,657	25,612	22,044	25,866	42,527	168,067
Civic	84,768	169,298	224,393	218,502	214,931	248,820	146,580	72,874	111,519	91,009	40,352	42,744	5,264,673
Civic hybrid				5,759	3,271								9,030
Insight							56	23,727	20,143	18,124	13,682	7,680	83,412
Acura TL/TLX	35,763	39,421	25,714	40,712	53,224	43,156	42,081	30,170	23,751	29,749	17,435	15,282	1,240,002
Acura CL													164,734
Odyssey	130,443	158,425	136,449	144,760	150,625	130,586	118,888	120,424	125,498	81,980	59,990	57,861	2,813,351
Element	7,500												361,881
Pilot	118,326	156,900	126,679	134,378	132,721	140,091	163,412	189,959	146,428	122,062	130,359	114,349	2,303,552
Passport								3,310	50,702	37,990	51,013	47,462	190,477
Acura RDX	19,377	37,586	57,007	60,026	60,044	67,472	56,979	74,188	77,653	63,001	53,340	31,504	753,693
CR-V	165,840	179,407	168,432	148,184	175,984	166,626	242,381	266,924	270,764	173,092	160,601	165,208	2,778,819
CR-V hybrid										34,167	49,373	22,890	106,430
Ridgeline	13,356	21,361	19,557	10,015	154	34,599	39,282	46,123	29,246	34,055	41,822	50,434	376,377
Accord Crosstour	18,839	26,435	16,924	13,079	5,165								122,800
Acura ILX		30,244	17,196	17,800	28,017	15,297	9,808	11,877	18,134	14,942	12,239	5,524	181,078
Acura Integra											90	17,804	17,894
Acura MDX		104	50,871	74,266	66,203	64,300	60,002	62,976	54,321	55,157	50,885	59,322	598,407
Acura MDX Hybrid									2,044	1,080			3,124
Acura NSX						712	925	433	228	137	142	354	2,931
TLX PMC Edition									363			62	425
MDX PMC Edition									3	330			333
RDX PMC Edition										114	452		566
Total	823,651	1,219,324	1,309,917	1,268,904	1,269,724	1,290,052	1,207,817	1,240,456	1,205,044	966,448	856,324	831,908	29,952,147



North	<b>American</b>	Automobile	Production
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	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Alliston (Canada)																		
Accord					507	15,679	12,484											
Civic							37,484	86,594	105,959	99,150	104,123	100,621	108,308	106,133	141,864	154,194	159,414	168,377
Acura EL															2,618	10,987	7,925	7,680
Odyssey																	12,458	98,862
Acura MDX																		21
Pilot																		
Ridgeline																		
Acura CSX																		
Acura ZDX																		
CR-V																		
CR-V hybrid																		
Total					507	15,679	49,968	86,594	105,969	99,150	104,123	100,621	108,308	106,133	144,482	165,181	179,797	274,940
El Salto (Mexico)																		
Accord														105	1,194	3,057	7,194	10,133
CR-V																		
HR-V																		
Subtotal														105	1,194	3,057	7,194	10,133
Celaya (Mexico)																		
Fit																		
HR-V																		
Subtotal																		
Total N.A. Production																		
Accord	968	55,337	138,573	145,337	214,318	251,298	268,653	232,955	333,922	366,222	356,385	283,038	360,591	393,750	425,666	418,645	431,854	379,466
Accord hybrid																		
Civic					24,348	88,445	147,669	215,990	207,475	184,118	205,986	221,358	246,307	265,499	328,702	355,642	367,653	390,333
Civic hybrid																		
Insight																		
Odyssey																	12,458	98,862
Element																		
Pilot																		
Ridgeline																		
CR-V																		
CR-V hybrid																		
Crosstour																		
Fit																		
HR-V																		
Acura CL														54	23,074	31,232	30,480	15,804
Acura EL															2,618	10,987	7,925	7,680
Acura TL/TLX																	31,324	78,807
Acura MDX																		21
Acura MDX Hybrid																		
Acura CSX																		
Acura RDX																		
Acura ZDX																		
Acura ILX																		
Acura Integra																		
NSX																		
Passport																		
Acura TLX PMC Edition																		
Acura MDX PMC Edition																		
Acura RDX PMC Edition																		
Grand Total																		
N.A. Production	968	55,337	138,573	145,337	238,666	339,743	416,322	448,945	541,397	550,340	562,371	504,396	606,898	659,303	780,060	816,506	881,694	970,973



North American Automobile Production (Continued)
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North American Auto	, ,	·	1	1	1	1	1	1	1	1	1
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Alliston (Canada)											
Accord	450.040	407.040	101.101	407.407	400 707	405.055	101.000	242.074	000 040	201.505	00= = 4=
Civic	158,818	167,642	161,101	187,167	190,795	185,855	194,309	246,374	299,246	224,527	207,547
Acura EL	8,097	9,398	8,163	5,620	3,719	4,149					
Odyssey	147,206	149,122	68,561	14,911	7,621	07.500	= 4 000			22.724	22.222
Acura MDX	12,702	44,832	58,924	67,564	67,529	67,592	54,338	68,706	55,776	32,784	63,926
Pilot			64,269	116,968	122,665	65,577	75,925	16,867	05.054		
Ridgeline					199	60,679	56,866	55,150	25,251	4 000	4.050
Acura CSX						1,639	5,640	3,483	2,738	1,890	1,950
Acura ZDX										595	4,849
CR-V											
CR-V hybrid			201 212								
Total	326,823	370,994	361,018	392,230	392,528	385,491	387,078	390,580	383,011	259,796	278,272
El Salto (Mexico)	40.000	22.222	24.2=2	04.005	04.004	22.522	04.005	45.550			
Accord	18,803	23,822	24,978	21,625	21,824	23,538	24,235	15,770			
CR-V								10,921	51,247	47,787	55,001
HR-V											
Subtotal	18,803	23,822	24,978	21,625	21,824	23,538	24,235	26,691	51,247	47,787	55,001
Celaya (Mexico)											
Fit											
HR-V											
Subtotal											
Total N.A. Production	054005	007.000	224 222	400 574	070 (75)	222 222	074.000	222 222	201 = 20	070.400	207 700
Accord	354,837	387,032	361,209	402,571	372,175	382,332	374,628	382,639	381,533	279,408	295,709
Accord hybrid	20151	400.074	222.225	204 704	201 722	212 ==2	070.004	400 400	440 ==4	227.222	222.22
Civic	384,541	403,671	380,235	334,731	324,790	319,579	370,961	402,406	413,551	307,828	302,667
Civic hybrid											
Insight	4.47.000	454.045	4=0 =0=	400.000	150 510	224.22	201.000	400.040	404.000	22.272	440.500
Odyssey	147,206	151,345	176,537	182,836	159,512	204,897	201,808	196,043	161,206	83,873	119,580
Element			3,608	84,280	56,736	66,116	54,210	39,103	19,608	13,920	16,800
Pilot			64,269	116,968	150,474	153,369	161,830	134,969	121,516	65,434	121,330
Ridgeline					199	60,679	56,866	55,150	25,264	16,180	20,180
CR-V							7,111	58,261	162,068	181,148	251,744
CR-V hybrid										0.450	00.000
Crosstour										9,158	33,200
Fit											
HR-V	0.4.4.0		40.005	4.004							
Acura CL	31,440	14,824	13,625	4,201	0.740	4 4 4 6					
Acura EL	8,097	9,398	8,163	5,620	3,719	4,149	=0.540	22.27.		20.044	0.5.004
Acura TL/TLX	83,893	78,314	72,119	60,398	82,635	88,545	79,513	66,654	52,207	28,841	35,294
Acura MDX	12,702	44,832	58,924	67,564	67,529	67,592	54,338	68,706	55,776	32,784	63,926
Acura MDX Hybrid						4 000	= 0.40	2 422	0.700	4 000	4.050
Acura CSX						1,639	5,640	3,483	2,738	1,890	1,950
Acura RDX						15	18,773	25,319	20,960	9,899	20,550
Acura ZDX										595	4,849
Acura ILX											
Acura Integra											
NSX											
Passport											
Acura TLX PMC Edition											
Acura MDX PMC Edition											
Acura RDX PMC Edition											
Grand Total	4 600	4 000 110	4.400.000	4.050.400	4 04= ===	4 040 040	4 00- 00-	4 400	4 404 40-	4 000 070	4 600
N.A. Production	1,022,716	1,089,416	1,138,689	1,259,169	1,217,769	1,348,912	1,385,687	1,432,733	1,421,427	1,030,958	1,287,779

North American	Automobile	Dradustian	(Continued)
North American	Automobile	Production	(Commuea)

North American Auto	omobile Producti	<b>on</b> (Continued)											
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Alliston (Canada)													
Accord													28,670
Civic	178,732	226,390	215,048	194,054	178,828	205,762	210,198	209,543	196,569	172,012	141,978	123,322	5,848,038
Acura EL													68,356
Odyssey													498,741
Acura MDX	52,069	67,918	6,482										721,163
Pilot													462,271
Ridgeline	4.470												198,145
Acura CSX	1,170	007	101										18,510
Acura ZDX CR-V	1,940 140	997 114,644	181 186,413	198,953	206,154	205,400	219,966	223,228	211,195	183,521	150,211	105,425	8,562 2,005,250
CR-V hybrid	140	114,044	100,413	190,933	200,134	205,400	219,900	223,220	211,195	103,321	130,211	11,789	2,005,250 11,789
Total	234,051	409,949	408,124	393,007	384,982	411,162	430,164	432,771	407,764	355,533	292,189	240,536	9,869,495
El Salto (Mexico)	204,001	403,343	400,124	030,007	304,302	711,102	730,107	702,771	701,104	000,000	232,103	240,550	3,003,433
Accord													196,278
CR-V	45,426	61,813	63,172	62,025	63,126	59,288							519,806
HR-V	.5, .25	21,212	22,	52,525	22,120	20	36,804	40,576	36,066				113,466
Subtotal	45,426	61,813	63,172	62,025	63,126	59,308	36,804	40,576	36,066				829,550
Celaya (Mexico)													
Fit			93	83,029	44,231	23,604	56,031	27,909	47,955	34,704			317,556
HR-V				159	100,428	172,070	120,613	79,036	120,394	93,853	152,291	126,309	965,153
Subtotal			93	83,188	144,659	195,674	176,644	106,945	168,349	128,557	152,291	126,309	1,282,709
Total N.A. Production						1							
Accord	229,439	400,143	464,628	386,239	369,365	378,364	327,362	312,814	248,635	187,415	148,683	150,901	12,635,039
Accord hybrid	200 500	005.000	2,067	15,184	10,020	29	61	24,657	25,612	22,044	25,866	42,527	168,067
Civic	263,500	395,688	439,441	412,556	393,759	454,582	356,778	282,417	308,088	263,021	182,330	166,066	11,112,711
Civic hybrid				5,759	3,271		56	23,727	20,143	18,124	13,682	7,680	9,030 83,412
Insight Odyssey	130,443	158,425	136,449	144,760	150,625	130,586	118,888	120,424	125,498	81,980	59,990	57,861	3,312,092
Element	7,500	130,423	130,443	144,700	130,023	130,300	110,000	120,424	125,430	01,300	33,330	37,001	361,881
Pilot	118,326	156,900	126,679	134,378	132,721	140,091	163,412	189,959	146,428	122,062	130,359	114,349	2,765,823
Ridgeline	13,356	21,361	19,557	10,015	154	34,599	39,282	46,123	29,246	34,055	41,822	50.434	574,522
CR-V	211,406	355,864	418,017	409,162	445,264	431,314	462,347	490,152	481,959	356,613	310,812	270,633	5,303,875
CR-V hybrid	,	222,22	,	,	,	,	,	,	101,000	34,167	49,373	34,679	118,219
Crosstour	18,839	26,435	16,924	13,079	5,165						-,-	,	122,800
Fit		·	93	83,029	44,231	23,604	56,031	27,909	47,955	34,704			317,556
HR-V				159	100,428	172,090	157,417	119,612	156,460	93,853	152,291	126,309	1,078,619
Acura CL													164,734
Acura EL													68,356
Acura TL/TLX	35,763	39,421	25,714	40,712	53,224	43,156	42,081	30,170	23,751	29,749	17,435	15,282	1,240,002
Acura MDX	52,069	68,022	57,353	74,266	66,203	64,300	60,002	62,976	54,321	55,157	50,885	59,322	1,319,570
Acura MDX Hybrid	1 170								2,044	1,080			3,124
Acura CSX Acura RDX	1,170 19,377	27 500	F7 007	60,026	CO 044	67,472	FC 070	74,188	77.050	C2 001	53,340	24 504	18,510 753,693
		37,586 997	57,007	00,020	60,044	67,472	56,979	74,188	77,653	63,001	53,340	31,504	753,693 8,562
Acura ZDX Acura ILX	1,940	30,244	181	17,800	28,017	15,297	9,808	11,877	18,134	14,942	12,329	5,524	8,562 181,078
Acura Integra		30,244	17,196	17,000	20,017	15,297	9,000	11,077	10,134	14,942	90	17,804	17,894
NSX						712	925	433	228	137	142	354	2,931
Passport						112	323	3,310	50,702	37,990	51,013	47,462	190,477
Acura TLX PMC Edition								0,010	363	07,000	01,010	62	425
Acura MDX PMC Edition									3	330		3E	333
Acura RDX PMC Edition										114	452		566
Grand Total													300
N.A. Production	1,103,128	1,691,086	1,781,306	1,807,124	1,862,491	1,956,196	1,851,429	1,820,748	1,817,223	1,450,538	1,300,804	1,198,753	41,933,901

#### **North American Engine Production**

	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000
Motorcycle Engine	8,084	20,881	4,487	20,920	11,475	7,641	6,706	10,373	12,916	9,800	13,388	17,862	21,930	22,628	20,668	10,693
Auto Engine																
L4 (Ohio)1,2		8,391	64,230	107,140	216,285	474,494	499,827	498,069	470,882	567,997	591,112	719,119	717,070	697,766	613,393	572,791
L4 (Canada)1																
V6 (Ohio)3												6,754	67,062	197,244	340,485	441,462
V6 (Alabama) <sup>4</sup>																
L4 (Celaya, Mexico)1																
<b>Total Auto Engine</b>		8,391	64,230	107,140	216,285	474,494	499,827	498,069	470,882	567,997	591,112	725,873	784,132	895,010	953,878	1,014,253

<sup>&</sup>lt;sup>1</sup> 4-cylinder engines for Civic

<sup>&</sup>lt;sup>4</sup> V6 engines for Passport, Odyssey, Ridgeline, Pilot and Accord

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Motorcycle Engine	42,057	53,049	49,962	47,662	55,984	49,485	41,756	28,297	10,865	
Auto Engine										
L4 (Ohio) <sup>1,2</sup>	638,627	611,406	646,753	609,904	645,426	702,354	779,556	810,610	525,363	585,353
L4 (Canada) <sup>1</sup>									157,400	189,393
V6 (Ohio) <sup>3</sup>	434,183	398,914	442,614	469,660	438,894	437,070	322,204	262,838	116,584	188,289
V6 (Alabama) <sup>4</sup>	2,283	108,020	167,925	179,807	292,719	287,713	313,969	282,659	181,600	272,231
L4 (Celaya, Mexico)1										
<b>Total Auto Engine</b>	1,075,093	1,118,340	1,257,292	1,259,371	1,377,039	1,427,137	1,415,729	1,356,107	980,947	1,235,266

<sup>&</sup>lt;sup>1</sup> 4-cylinder engines for Civic

(Note: Chart continued below.)

(Note: Chart continued below.)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Motorcycle Engine													599,569
Auto Engine													
L4 (Ohio)1,2	505,529	806,468	943,235	1,042,348	936,164	957,950	909,598	974,865	973,431	666,604	624,448	648,988	23,363,546
L4 (Canada)1	142,062	260,194	261,224	239,083	221,395	237,528	246,053	248,995	241,217	191,478	129,711	106,287	2,872,020
V6 (Ohio) <sup>3</sup>	152,315	233,123	171,314	175,539	144,066	147,535	142,117	103,697	67,839	118,664	116,590	62,585	6,199,641
V6 (Alabama) <sup>4</sup>	262,082	336,790	333,556	336,017	349,895	369,635	354,345	359,278	351,550	276,057	283,244	270,949	5,972,324
L4 (Celaya, Mexico)1			63,172	145,539	144,597	255,112	213,645	132,805	168,348	138,618	152,201	123,346	1,537,383
<b>Total Auto Engine</b>	1,061,988	1,636,575	1,772,501	1,938,526	1,796,117	1,967,760	1,865,758	1,819,640	1,802,385	1,391,421	1,306,194	1,212,155	39,944,914

<sup>&</sup>lt;sup>1</sup> 4-cylinder engines for Civic

<sup>&</sup>lt;sup>2</sup> 4-cylinder engines for Civic, Accord and CR-V

<sup>&</sup>lt;sup>3</sup> V6 engines for Accord, Acura TLX and Acura MDX

<sup>&</sup>lt;sup>2</sup> 4-cylinder engines for Civic, Accord and CR-V

<sup>&</sup>lt;sup>3</sup> V6 engines for Accord, Acura TLX and Acura MDX

<sup>&</sup>lt;sup>4</sup> V6 engines for Passport, Odyssey, Ridgeline, Pilot and Accord

<sup>&</sup>lt;sup>2</sup> 4-cylinder engines for Civic, Accord and CR-V

<sup>&</sup>lt;sup>3</sup> V6 engines for Accord, Acura TLX and Acura MDX

<sup>&</sup>lt;sup>4</sup> V6 engines for Passport, Odyssey, Ridgeline, Pilot and Accord



#### **North American Transmission Production**

Automatic Transmission*	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005
Honda Ohio Transmission Plant	1,855	197,285	320,833	340,424	315,533	373,644	400,539	503,156	567,948	696,306	790,599	844,769	923,020	1,011,802	1,034,252	1,003,289	1,031,130
Honda Georgia Transmission Plant																	
Honda de Mexico, Celaya Transmission Plant																	
<b>Total Automatic Transmission</b>	1,855	197,285	320,833	340,424	315,533	373,644	400,539	503,156	567,948	696,306	790,599	844,769	923,020	1,011,802	1,034,252	1,003,289	1,031,130

<sup>\*</sup> From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997.

Honda Georgia Transmission Plant began transmission production in 2006.

(Note: Chart continued below.)

Automatic Transmission*	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Honda Ohio Transmission Plant	923,020	1,011,802	1,034,252	1,003,289	1,031,130	883,554	719,861	687,725	504,426	599,404
Honda Georgia Transmission Plant						52,456	273,379	282,936	182,078	263,601
Honda de Mexico, Celaya Transmission Plant										
<b>Total Automatic Transmission</b>	923,020	1,011,802	1,034,252	1,003,289	1,031,130	936,010	993,240	970,661	686,504	863,005

<sup>\*</sup> From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997.

Honda Georgia Transmission Plant began transmission production in 2006.

(Note: Chart continued below.)

Automatic Transmission*	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Honda Ohio Transmission Plant	599,821	994,579	1,245,895	856,582	895,248	1,010,600	826,904	841,402	852,322	702,813	599,430	569,329	23,746,279
Honda Georgia Transmission Plant	281,682	364,145	345,169	365,375	268,768	263,111	303,926	343,466	312,811	239,793	215,120	198,490	4,556,306
Honda de Mexico, Celaya Transmission Plant					40,667	278,646	306,517	252,647	280,364	258,573	200,718	191,702	1,809,834
<b>Total Automatic Transmission</b>	881,503	1,358,724	1,591,064	1,221,957	1,204,683	1,552,357	1,437,347	1,437,515	1,445,497	1,201,179	1,015,268	959,521	30,112,419

<sup>\*</sup> From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997.

Honda Georgia Transmission Plant began transmission production in 2006.

### **North American Powersports Product Production**

	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Marysville Motorcycle Pla																					
Motorcycle	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	23,222	14,448	7,641	7,676	16,048	20,393	21,207	29,502	34,630	39,135	38,173	33,674
ATV											32,693	55,417	47,243	50,980	62,237	84,509	97,822	117,195	143,897	127,044	99,732
Subtotal	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	23,222	47,141	63,058	54,919	67,028	82,630	105,716	127,324	151,825	183,032	165,217	133,406
South Carolina																					
ATV																				27,257	116,962
Side-by-Sides																					
PWC																					
Subtotal																				27,257	116,962
Honda de Mexico S.A. de	Honda de Mexico S.A. de C.V.																				
Motorcycle										1,421	15,163	12,862	11,667	32,258	21,948	14,382	9,363	6,283	7,023	10,298	11,951
Total N.A. Production																					
Motorcycle	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	24,643	29,611	20,503	19,343	48,306	42,341	35,589	38,865	40,913	46,158	48,471	45,625
ATV/UTV											32,693	55,417	47,243	50,980	62,237	84,509	97,822	117,195	143,897	154,301	216,694
Side-by-Sides																					
PWC																					
Grand Total	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	24,643	62,304	75,920	66,586	99,286	104,578	120,098	136,687	158,108	190,055	202,772	262,319

(Note: Chart continued below.)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010			
<b>Marysville Motorcycle Pla</b>														
Motorcycle	24,890	56,036	60,862	60,345	58,264	60,524	60,171	44,423	28,334	10,865				
ATV	105,284	66,243	62,596	48,180	38,557	9,915								
Subtotal	130,174	122,279	123,458	108,525	96,821	70,439	60,171	44,423	28,334	10,865				
South Carolina														
ATV	153,742	223,659	234,453	244,218	280,291	264,086	260,267	222,486	153,674	32,050	83,957			
Side-by-Sides														
PWC			564	11,782	11,918	11,193	10,359	4,211	2,279	72				
Subtotal	153,742	223,659	235,017	256,000	292,209	275,279	270,626	226,697	155,953	32,122	83,957			
Honda de Mexico S.A. de (	C.V.													
Motorcycle	12,031	14,950	19,298	18,394	22,736	26,696	23,720	9,679	7,120	5,040				
Total N.A. Production														
Motorcycle	36,921	70,986	80,160	78,739	81,000	87,220	83,891	54,102	35,454	15,905				
ATV/UTV	259,026	289,902	297,049	292,398	318,848	274,001	260,267	222,486	153,674	32,050	83,957			
Side-by-Sides														
PWC			564	11,782	11,918	11,193	10,359	4,211	2,279	72				
Grand Total	295,947	360,888	377,773	382,919	411,766	372,414	354,517	280,799	191,407	48,027	83,957			

#### **North American Powersports Product Production** (Continued)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL		
Marysville Motorcycle Pla															
Motorcycle													1,093,871		
ATV													1,249,544		
Subtotal													2,343,415		
South Carolina															
ATV	106,899	112,850	107,942	120,228	122,821	140,358	126,378	123,471	75,066	61,430	65,937	73,300	3,533,782		
Side-by-Sides									47,922	35,392	42,443	37,529	163,286		
PWC													52,378		
Subtotal	106,899	112,850	107,942	120,228	122,821	140358	126,378	123,471	122,988	96,822	108,380	110,829	3,749,446		
Honda de Mexico S.A. de (	C.V.														
Motorcycle	7,050	52,447	39,550	49,590	56,720	48,309	57,450	59,407	58,942	47,851	90,128	111,668	993,395		
Total N.A. Production															
Motorcycle	7,050	52,447	39,550	49,590	56,720	48,309		59,407	58,942	47,851	90,128	111,668	2,087,266		
ATV/UTV	106,899	112,850	107,942	120,228	122,821	140,358	126,378	123,471	75,066	61,430	65,937	73,300	4,783,326		
Side-by-Sides									47,922	35,392	42,443	37,529	163,286		
PWC													52,378		
<b>Grand Total</b>	113,949	165,297	147,492	169,818	179,541	188,667	379,134	182,878	181,930	144,673	198,508	222,497	7,086,256		



## North America R&D/Engineering

## **U.S. R&D Operations**

Honda established its first research and development operation in the U.S. in 1975 to conduct market research. Today, Honda conducts the research, design and development of new technologies and products in the U.S., including Honda and Acura automobiles, Honda power equipment, Honda powersports products, and HondaJet. Honda currently operates 23 R&D facilities in the U.S.

Operation	Location	Began								
R&D Business Unit	Torrance, California	1975								
	Responsibilities: Market and techn	ology research for Honda and Acura vehicles.								
	The R&D Business Unit, now part of for Honda and Acura automobiles a	of American Honda, is responsible for user experience research and Honda power sports products.								
Honda Design Studio	Torrance, California	1975								
	Responsibilities: Market research, and power sports products.	concept development and styling design for Honda automobiles								
	The Honda Design Studio, now part of American Honda, is responsible for vehicle styling for Ho automobiles and power sports products. Associates designed the all-new Honda Prologue election vehicle, and the current Odyssey, Pilot, Passport and Ridgeline.									
Acura Design Studio	Torrance, California 2006									
	Responsibilities: Market research,	concept development and styling design for Acura models.								
	The Acura Design Studio was established within the Torrance campus to focus solely on the Acura automotive brand. Now part of American Honda, the studio is responsible for the design of the all-new Acura ZDX electric vehicle and the current Acura TLX, TLX Type S, RDX, MDX and MDX Type S.									
North American Auto	Raymond, Ohio	1985								
Development Center	Responsibilities: Product development, automobile and safety research & testing.									
	The North American Auto Development Center (ADC) is responsible for complete product development including the current Honda Pilot, Passport, Odyssey and Ridgeline, and the Acura TLX, TLX Type S, RDX, MDX, and MDX Type S. The Automotive Safety Research Facility within ADC houses one of the world's most sophisticated high-resolution crash test barrier blocks, the world's first pitching crash test simulator, a scale wind tunnel, along with other advanced safety research and testing labs.									
Honda Automotive Labs	East Liberty, Ohio	2022								
of Ohio (HALO)	Responsibilities: Product developm	ent, automobile and safety research & testing.								
	Honda Automotive Labs of Ohio (HALO) is the world's most advanced wind tunnel, with three separate state-of-the art testing functions: aerodynamics, aeroacoustics, and racing — in one location. The wind tunnel facility is used to test Honda and Acura products, as well as the company's race vehicles. The \$124 million HALO facility, located at the independent Transportation Research Center Inc. (TRC) in Central Ohio, opened in March 2022.									
Honda Proving Center	Cantil, California	1990								
of California	Responsibilities: Testing ground for future Honda and Acura products, including automobiles, motorcycles, side-by-sides and ATVs.									

Operation	Location	Began								
Ann Arbor Test Lab	Ann Arbor, Michigan	1975								
	Responsibilities: Emissions testing, in	cluding simulation of road conditions for the powertrain system.								
Denver Test Lab	Denver, Colorado	1980								
	Responsibilities: High-altitude emis	ssions testing and catalyst aging.								
	Responsibilities: Emissions testing, in	cluding simulation of road conditions for the powertrain system.								
Pontiac Office	Pontiac, Michigan	2017								
	Responsibilities: Development of fustack, as part of a joint venture with	uel cell technologies, including a next-generation fuel cell th GM.								
Warren Office	Warren, Michigan 2018									
	Responsibilities: Development of a and Cruise and electric vehicles.	utonomous vehicle technology, working in partnership with GM								
Fuel Cell System	Brownstown, Michigan 2020									
Manufacturing, LLC	Responsibilities: Advanced hydrogo	en fuel cell system production.								
		Motors, Fuel Cell System Manufacturing is the auto industry's omass produce an advanced hydrogen fuel cell system. The la products.								
Powersports	Raymond, Ohio 1985									
Development Office	Responsibilities: All-terrain vehicle (ATV) and side-by-side research and development.									
	The Powersports Development Office, now part of American Honda, is responsible for the design, development and market testing of Honda all-terrain vehicles and side-by-side products, like the Talon and Pioneer.									
Honda of South	Timmonsville, South Carolina	2012								
Carolina Mfg.	Responsibilities: All-terrain vehicle	(ATV) and side-by-side research and development.								
Solution System	Haw River, North Carolina	1993								
Development Office	Responsibilities: Power product res	search, new product development and testing.								
	l .	onsible for the design, development and market testing t products, including products built at North Carolina djacent to the development center.								
Marine Research Office	Grant-Valkaria, Florida 2009									
	Responsibilities: Marine product re	esearch, development and testing.								
	The Marine Research Office, is dedicated to Honda's marine business, strategically located on the water in Grant-Valkaria, Florida, in the heart of the U.S. marine industry. Associates at the 11,000 square foot facility are responsible for market research, product development and testing of Honda marine products. Most of the Honda outboard engines sold in the U.S. have been tested here.									



## North America R&D/Engineering

### **Aviation R&D**

Operation	Location	Began							
Honda Aircraft	Greensboro, North Carolina	2006							
Company, LLC	Responsibilities: The Greensboro, North Carolina facility is the world headquarters for the Honda Aircraft Company, maker of the HondaJet Elite II, including state-of-the-art R&D, production, administration and customer service facilities to develop, produce, market and support the HondaJet.								
Honda Aero, Inc.	Burlington, North Carolina 2004								
	Responsibilities: Located adjacent to the Burlington-Alamance County regional airport, the Honda Aero facility, which is the global production home of the HF120 light-jet engine, is the official Maintenance Repair and Overhaul facility for the HF120, and features a state-of-the-art test cell, repair and overhaul along with parts warehousing.								

### **Honda Performance Development**

Operation	Location	Began						
Headquarters	Santa Clarita, California	1993						
	facility designs and develops rad	ers of Honda Performance Development, the Santa Clarita cing engines, and chassis and performance parts as well as oport to Honda-powered race teams.						
Indianapolis	Brownsburg, Indiana 2013							
Development Facility	Responsibilities: The Indianapolis Development Facility is home to HPD's Indiana Tech Center, providing race preparations support, engineering support and racing simulations for IndyCar race teams.							

### Honda Innovations Co., Ltd.

In April 2023, Honda established Honda Innovations Co., Ltd. based in Japan, serving as the global head office function for Honda's open innovation activities including the Honda Innovations office in Mountain View, California, established in 2011. Honda Xcelerator, the outward-facing program of Honda Innovations, supports technology and business innovators through open innovation. Through the Honda Xcelerator program, Honda partners with innovators, including startups across all funding stages as well as global brands.

Operation	Location	Began					
Honda Innovations	Mountain View, California 2011						
Office	'	include Connected Vehicle/Internet of Things (IoT) services, achine Intelligence/Robotics, Connected Services, Personal and Industrial Innovation.					

### Honda Research Institute USA, Inc.

Established in 2003, Honda Research Institute is North America's advanced research center that provides innovative solutions to complex problems with direct applications to Honda's current and future technology road map.

Operation	Location	Began						
Silicon Valley	San Jose, California	2003						
Research Office	Responsibilities: Advanced te	chnology research.						
	often generated through a sc more than just abstract princ	ngineers at Honda Research Institute (HRI) create technologies, ientific process, and apply them to real situations, addressing iples. HRI follows an open innovation model that establishes th academia and the private sector.						
Detroit Research Office	Ann Arbor, Michigan	1996						
	Responsibilities: The Detroit Research Office of HRI conducts research to improve safety for everyone sharing the road, including wireless communication for in-vehicle navigation systems, telematics system design and development, and connected and automated vehicle system research.							
Ohio Research Office (99P Labs)	Columbus, Ohio	2018						
	Responsibilities: Advanced research into energy and battery technologies, mobility-related human-computer interaction and software-defined mobility.							
	Founded by Honda and The Ohio State University, 99P Labs conducts collaborative research and data-driven innovation toward creating a sustainable mobility future. At 99P Labs, students and interns advance innovations through experiential learning and application of design-thinking, data science, software engineering, and unique approaches to prototype testing.							

## **U.S. Exports**

### Exports of U.S.-Made Honda and Acura Vehicles\*

Region	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Latin America/Caribbean						85	833	6,829	6,282	7,199	7,721	5,677	3,222
Japan		6,650	3,432	12,022	14,520	22,921	23,426	52,091	49,504	44,039	27,016	10,723	12,368
Asia/Oceania	667	2,375	3,085	2,566	2,964	17,200	8,276	5,308	2,491	2,108	2,686	8,263	1,639
Europe					6,350	6,943	5,740	34,063	21,397	19,719	8,540	8,279	7,969
Middle East/Africa				1,697	3,889	4,969	3,008	2,858	3,153	2,110	2,800	6,681	439
Mexico									663	869	3,060	6,397	10,455
Other **				2,025	772	393	1,117	3,249	3,375	4,993	4,026	4,354	4,160
TOTAL ***	667	9,025	6,517	18,310	28,495	52,511	42,400	104,398	86,865	81,037	55,849	50,374	40,252

(Note: Chart continued below.)

Region	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Latin America/Caribbean	2,918	3,152	1,788	1,190	1,339	2,494	4,573	4,311	5,431	3,158	6,201	4,887
Japan	6,113	6,588	3,708	2,989	276	183	45	39	23	35	29	2
Asia/Oceania	140	120		1	1	1	451	561	257	1,120	358	364
Europe	2,993	5,292	1,219	728	566	77			6,178	191	179	1,695
Middle East/Africa	463	245	343	738	431	1,386	1,886	1,978	5,562	3,118	5,014	16,532
Mexico	11,952	15,613	14,613	11,104	7,646	11,218	18,368	24,676	26,647	10,156	17,715	18,058
Other **	4,611	3,653	3,714	4,574	4,723	5,031	3,178	3,420	3,436	2,198	3,453	3,512
TOTAL ***	29,190	34,663	25,385	21,324	14,982	20,390	28,501	34,985	47,534	19,976	32,949	45,050

(Note: Chart continued below.)

Region	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Latin America/Caribbean	6,005	7,293		4,947	4,000		13,238			7,766	7,814	162,471
Japan	65	65	40	49	64	336	262	65	18	10	34	299,750
Asia/Oceania	4,444	8,245	9,798	7,308	7,182	9,031	7,528	9,352	1,652	4,353	3,027	134,922
Europe	3,571	17,877	12,065	731	706	2,648	4,394	1,946	757	1,533	249	184,595
Middle East/Africa	32,250	45,573	22,998	11,785	18,143	20,370	22,634	14,138	7,318	10,148	18,618	293,275
Mexico	25,296				18,527	42,621	47,442	35,139	18,013	15,841	15,368	427,457
Other **	5,743	6,377	5,446	4,302	4,832	6,323	5,798	6,335	4,610	7,753	5,822	137,308
TOTAL ***	77,374	85,430	55,215	29,122	53,454	92,272	101,296	78,121	37,529	47,404	50,932	1,639,778

<sup>\*</sup> Shipments to Canada are not included.

<sup>\*\*</sup> Exports to Puerto Rico, Guam, Saipan and sales to military personnel on foreign duty.

<sup>\*\*\*</sup> For accounting purposes, prior to 2013 U.S. exports included units made in the U.S. and exported to Canada and Mexico.

From 2014 forward, only units made in the U.S. and exported to countries outside of North America (U.S., Canada and Mexico) are counted as U.S. exports.

## **U.S. Exports**

## Exports of U.S.-Made Honda Motorcycles, ATVs and Side-by-Sides

Region	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994
Americas *	37	55	12			13	3				5,057	1,045	896	720	909
Japan	51	10	34	54	29	24	4		725	500		610	475	157	22
Europe/Middle East/Africa	3,033	6,547	2,300	1,203	1,924	953	1,531	2,244	2,689	1,402	2,418	4,082	4,407	5,224	6,349
Asia/Oceania	106	147	121	29	28					1,240	3,425	2,631	4,340	5,477	4,336
Other **															
TOTAL	3,227	6,759	2,467	1,286	1,981	990	1,538	2,244	3,414	3,142	10,900	8,368	10,118	11,578	11,616

(Note: Chart continued below.)

Region	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Americas *	1,047	845	2,528	2,863	3,752	4,066	3,477	3,659	3,232	4,201	7,162	6,874
Japan	1,161	522	941	1,286	312	90	847	555	452	99	102	501
Europe/Middle East/Africa	10,116	9,162	10,218	12,071	9,160	11,035	13,704	13,121	14,479	16,779	20,154	16,538
Asia/Oceania	5,870	7,893	6,499	8,937	8,676	11,060	4,441	9,148	5,640	8,512	11,313	8,105
Other **		835	470	1,097	1,097	1,286	1,668	1,404	1,077	525	726	199
TOTAL	18,194	19,257	20,656	26,254	22,997	27,537	24,137	27,887	24,880	30,116	39,457	32,217

(Note: Chart continued below.)

Region	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Americas *	9,088	8,243	4,724	2,444	4,469	3,016	2,889	1,446	1,595	2,442	3,018	2,400	1,946	1,595	2,616	2,590	106,974
Japan	365	374	42	2	23	10		5		16	30	5			2,871		13,306
Europe/Middle East/Africa	15,692	14,346	8,617	9,594	7,029	8,806	4,194	7,175	4,989	5,765	6,616	6,364	5,796	4,608	4,487	6,696	323,617
Asia/Oceania	9,497	9,196	5,162	8,314	9,591	7,104	5,196	9,184	8,453	7,098	8,470	8,028	5,272	5,943	6,825	7,361	238,668
Other **	96	156	82	82	269	31		915	19	264	24	30	33	27	588	380	13,380
TOTAL	34,738	32,315	18,627	20,436	21,381	18,967	12,279	18,725	15,056	15,585	18,158	16,827	13,047	12,173	17,387	17,027	695,945

<sup>\*</sup> Shipments to Canada and Mexico are not included.

<sup>\*\*</sup> Exports to Puerto Rico, China, Guam, Saipan and sales to military personnel on foreign duty.

## **U.S. Exports**

## **Exports of U.S.-Made Power Equipment Products**

Region	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Americas *	48	32	108	83	53	106	220	447	535	779	1,163	4,403
Japan			1,800	1,992	737	2,402	696	1,435	2,400	3,584	6,578	5,879
Europe/Middle East/Africa			40,716	29,989	11,561	25,785	48,774	66,058	81,549	57,770	64,702	64,292
Asia/Oceania			168	254	436	511	13,943	14,650	24,625	22,783	29,228	31,014
Puerto Rico										17	2,332	131
TOTAL	48	32	42,792	32,318	12,787	28,804	63,633	82,590	109,109	84,933	104,003	105,719

(Note: Chart continued below.)

Region	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Americas *	1,000**	1,000**	246	1,215	1,857	2,582	3,220	3,529	5,475	5,950	9,667	6,539
Japan	2,096	2,122	2,160	2,453	563	1,554	1,212	1,366	1,174	3,466	1,878	1,809
Europe/Middle East/Africa	34,529	98,899	64,160	31,682	30,174	87,710	84,114	109,715	130,825	67,099	86,639	82,991
Asia/Oceania	28,861	24,526	24,632	20,000	21,776	24,567	27,422	24,163	31,148	22,102	23,493	32,275
Puerto Rico			112	242	91	36	63	179	36	22	96	
TOTAL	66,486	126,547	91,310	55,592	54,461	116,449	116,031	138,952	168,658	98,639	121,773	123,614

(Note: Chart continued below.)

Region	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Americas *	3,140	1,595	3,702	5,344	6,084	5,838	10,387	8,789	20,197	18,029	20,277	153,639
Japan	1,834	1,497	3,659	4,083	5,198	6,905	3,832	9,591	6,395	5,990	7,357	105,697
Europe/Middle East/Africa	73,201	280,517	418,213	352,277	299,847	96,063	63,381	90,805	34,803	38,936	120,477	3,268,253
Asia/Oceania	27,772	19,636	34,262	36,439	19,332	26,257	14,093	31,230	8,206	24,736	22,332	706,872
Puerto Rico			336	72	1,054	1,927	2,568	88	1,504	1,678	1,269	13,853
TOTAL	105,947	303,245	460,172	398,215	331,515	136,990	94,261	140,503	71,105	89,369	171,712	4,248,314

<sup>\*</sup> Shipments to Canada and Mexico are not included.

<sup>\*\*</sup> Actual export units to the Americas are unavailable for 2000 and 2001 — this number reflects company estimates.



## China

## **Major China Companies**

Company	Established
Wuyang-Honda Motors (Guangzhou) Co., Ltd.	August 1992
Responsibilities: Manufacture and distribution of motorcycles.	•
Dongfeng Honda Auto Parts Co., Ltd.	December 1994
Responsibilities: Manufacturer of parts of the automobile engines.	·
Guangqi Honda Automobile Co., Ltd.	July 1998
Responsibilities: Manufacture and distribution of automobiles.	·
Dongfeng Honda Engine Co., Ltd.	July 1998
Responsibilities: Manufacture of automobile engines.	·
Sundiro Honda Motorcycle Co., Ltd.	November 2001
Responsibilities: Manufacture and distribution of motorcycles.	
Honda Motorcycle R&D China Co., Ltd.	February 2002
Responsibilities: Research and development of motorcycles.	ı
Honda Motor (China) Investment Co., Ltd.	January 2004
Responsibilities: Administration of Chinese operations.	·
Dongfeng Honda Automobile Co., Ltd.	April 2004
Responsibilities: Manufacture and distribution of automobiles.	·
Honda Engineering China Co., Ltd.	July 2004
Responsibilities: Development and production of manufacturing tools are in China.	nd equipment for production facilities
Honda Auto Parts Manufacturing Co., Ltd.	September 2005
Responsibilities: Manufacture of automobile transmissions.	·
Honda Motor (China) Technology Co., Ltd.	November 2013
Responsibilities: Research and development of automobile, the planning	of purchase, production, etc.

On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

## **China Manufacturing Facilities**

Facility	Products	Began Production
Wuyang-Honda Motors (Guangzhou) Co., Ltd.	Motorcycles	1992
Guangqi Honda Automobile Co., Ltd.	Automobiles	1999
Donfeng Honda Engine Co., Ltd.	Automobile engines	1999
Sundiro Honda Motorcycle Co., Ltd.	Motorcycles	2001
Jialing-Honda Motor Co., Ltd.	Power products	2002
Dongfeng Honda Automobile Co., Ltd.	Automobiles	2004
Honda Automobile (China) Co., Ltd.	Automobiles	2005



## **Associated Region Japan**

## **Major Japan Companies**

Company	Established
Honda Motor Co., Ltd.	September 1948
Responsibilities: Product development, manufacture, and s transport machinery.	sale of automobiles, motorcycles and other
Honda Finance Co., Ltd.	April 1999
Responsibilities: Financing for the sale and leasing of Hono	da products.
Honda Trading Corporation	March 1972
Responsibilities: Import and export of parts for Honda prod	lucts.
Honda R&D Co., Ltd.	July 1960
Responsibilities: Technical research and development work	k for Honda products.
Honda Engineering Co., Ltd.	September 1970
Responsibilities: Establishment of production systems and	production lines and development of machine tools.
Honda Access Corp.	August 1976
Responsibilities: Develop, manufacture and sales of Honda	special accessories for motorcycles and automobiles.
Honda Mobilityland Corporation	June 2006
Two corporations were merged in June 2006 under Mobilityland Corporation.  Suzuka Circuit Twin Ring Motegi	1962 1997
Responsibilities: Operation of amusement parks and racing	g circuits.
Honda Motorcycle Japan Co., Ltd.	August 2001
Responsibilities: Sales and marketing of motorcycles.	'
Honda R&D Sun Co., Ltd.	July 1992
Responsibilities: Manufacturing and sales of engine parts, and research and development of wheelchairs and equipm	
Honda Power Products Japan Co., Ltd.	October 2017
Responsibilities: Wholesales and after market service of po	ower products.
Honda Airways Co., Ltd.	March 1964
Responsibilities: Airline company.	·

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## Honda R&D Co., Ltd.

Company	Established			
Design Center	April 2020			
Responsibilities: Interior and exterior design of products.	·			
Solution System Development Center	April 2020			
Responsibilities: Research, design and development of pov	ver products.			
Innovative Research Excellence	April 2020			
Responsibilities: Technical research for the future, including	g connected, AI, ADAS.			
Innovative Research Excellence, Power Unit & Energy April 2020				
$\ensuremath{\textit{Responsibilities:}}$ Research, design and development of engand aviation.	gines of automobile, motorcycle, power products			
Honda Research Institute Japan Co., Ltd.	January 2003			
Responsibilities: Research and development of advanced to	echnologies.			
Honda Racing Corporation	September 1982			
Responsibilities: Development, manufacture and managem	nent of both Auto and Motorcycle racing			

Responsibilities: Development, manufacture and management of both Auto and Motorcycle racing.

## **Associated Region Japan**

## **Major Japan Manufacturing Facilities**

Facility	Products	Started	Size (sq. meters)	Capacity
Suzuka Factory	Vezel, Fit, N Series, and others	April 1960	890,000	530,000 autos
Hamamatsu Factory	Automatic automobile transmissions	April 1954	26,500	800,000 transmissions
Kumamoto Factory	Motorcycles, power products	Jan 1976	64,000	250,000 units
Honda Auto Body	Acty Truck, S660	Aug 1985	58,000	36,000 autos
Ogawa Plant	Automobile Engines	April 2009	195,000	200,000 engines
Yorii Plant	Civic, CR-V and others	July 2013	950,000	250,000 autos



## **Associated Region South America**

### **Major South America Companies**

Location	Company	Established				
Argentina	Honda Motor de Argentina S.A.	August 1978				
	Responsibilities: Manufacture of motorcycle	s.				
	Manufacture of motorcycles and automobiles.	June 2006				
Brazil	Honda South America Ltda.	April 2000				
	Responsibilities: Coordination of Honda operations in South America					
	Moto Honda da Amazonia Ltda.	December 1977				
	Responsibilities: Manufacture of motorcycles and power products.					
	Honda Automoveis do Brazil Ltda.	May 1996				
	Responsibilities: Manufacture of automobiles.					
	Honda Componentes Da Amazonia Ltda.	January 1985				
	Responsibilities: Manufacture of motorcycle parts.					
Chile	Honda Motor de Chile S.A.	September 1998				
	Responsibilities: Import and distribution of automobiles, motorcycles and power products.					
Peru	Honda del Peru S.A.	January 1974				
	Responsibilities: Import and distribution of automobiles, motorcycles, power products and spare parts.					
	Honda Selva del Peru, S.A.	September 2006				
	Responsibilities: Manufacture of motorcycles.  Import and distribution of motorcycles, power products and spare parts.					

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## **Major South America Manufacturing Facilities**

Location	Company	Products	Started
Argentina	Honda Motors de Argentina S.A.	Motorcycles	2006
Brazil	Moto Honda da Amazonia Ltda.	Motorcycles	1977
	Honda Automovies do Brasil Ltda.	Automobiles	1996
	Honda Componentes Da Amazonia Ltda.	Motorcycle parts	1985
Peru	Honda Selva del Peru S.A.	Motorcycles	2006

## **Major South America R&D Centers**

Operation	Location	Began
Honda R&D	Brazil	1998
		nalysis, liaison with manufacturing operations, in developing parts for Honda products made



# Associated Region Europe/Middle East/Africa

## **Major Europe/Middle East/Africa Companies**

Location	Company	Established				
Austria	Honda Motor Europe Ltd. Central Europe Branch	March 1982				
	Responsibilities: Import and distribution of automobi	les, motorcycles and power products.				
Belgium	Honda Motor Europe Logistics NV	April 1978				
	Responsibilities: Distribution of Honda parts and pro-	ducts.				
	Honda Motor Europe Benelux Branch	April 2007				
	Responsibilities: Distribution of automobiles, motorc	ycles and power products.				
	Honda Access Europe N.V.	October 1991				
	Responsibilities: Development and sales of Honda car accessories and merchandise towards Honda importers.					
Czech	Honda Motor Europe Ltd. (Czech) August 1993					
Republic	Responsibilities: Import and distribution of automobiles and motorcycles.					
France	Honda Motor Europe Ltd. (France)	May 1964				
	Responsibilities: Import and distribution of Honda products.					
	Honda France Manufacturing S.A.S.	January 1986				
	Responsibilities: Import, manufacture and distribution of power products.					
Germany	Honda Motor Europe Ltd. (Germany)	June 1961				
	Responsibilities: Import and distribution of Honda products.					
	Honda R&D Europe G.M.B.H. (Deutschland)	April 1998				
	Responsibilities: Research and development for automobiles, motorcycles and power products.					
	Honda Research Institute Europe G.M.B.H.	January 2003				
	Responsibilities: Research and development of advanced technologies.					
Hungary	Honda Motor Europe Ltd. (Hungary)	December 1993				
	Responsibilities: Import and distribution of automobiles and motorcycles.					

On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

Location	Company	Established		
Italy	Honda Italia Industriale, S.P.A.	September 1971		
	Responsibilities: Manufacture of motorcycles.			
	Honda Motor Europe Ltd. (Italy)	July 1990		
	Responsibilities: Import and distribution of autor	nobiles, motorcycles and power products.		
	Honda R&D Europe (Italia) S.R.L.	July 2000		
	Responsibilities: Research and development of i	notorcycles and related products in Europe		
	C.I.A.P. S.P.A.	July 1988		
	Responsibilities: Manufacture of motorcycle part	S.		
Kenya	Honda Motorcycle Kenya Limited	March 2013		
	Responsibilities: Manufacture and sales of motorcycles.			
Netherlands	Honda Motor Europe Ltd. (Netherlands)	March 1985		
	Responsibilities: Import and distribution of automobiles, motorcycles and power products.			
Portugal	Honda Motor Europe Ltd. (Portugal)	April 2006 (as a subsidiary)		
	Responsibilities: Import and distribution of:	·		
	Motorcycles	March 1986		
	Automobiles Power products	June 1989 June 1992		
Poland	'	December 1992		
ruiaiiu	Honda Motor Europe Ltd. (Poland)  Responsibilities: Import and distribution of automobiles and motorcycles.			
D i -	' '			
Russia (Suspended)	Honda Motor RUS LLC	February 2004		
(Suspended)	Responsibilities: Import and distribution of autor	nobiles, motorcycles and power products.		

(continued on next page)



# Associated Region Europe/Middle East/Africa

## **Major Europe/Middle East/Africa Companies (Continued)**

Location	Company	Established		
Slovakia	Honda Motor Europe Ltd. (Slovakia)	May 1994		
	Responsibilities: Import and distribution of automobiles, motorcycles and power products.			
South Africa	Honda Motor Southern Africa (Pty.) Ltd.	June 2000		
	Responsibilities: Import and distribution of automobiles,	motorcycles and power products.		
Spain	Honda Motor Europe Iberia Branch	March 1988		
	Responsibilities: Import, manufacture and distribution of automobiles and motorcycles.			
	Montesa Honda, S.A. (Sociedad Unipersonal)	July 1986		
	Responsibilities: Manufacture of motorcycles and after market parts for automobiles and motorcycles.			
Sweden	Honda Motor Europe Nordic Branch	February 1974		
	Responsibilities: Import and distribution of automobiles,	motorcycles and power products.		
Switzerland	Honda Motor Europe Switzerland Branch	March 1974		
	Responsibilities: Import and distribution of automobiles, motorcycles and power products.			
Turkey	Honda Turkiye A.S.	February 1992		
	Responsibilities: Manufacture of automobiles and import and distribution of automobiles and motorcycles.			
U.K.	Honda Motor Europe Ltd.	October 1989		
	Responsibilities: Coordination of operations in Europe and import and distribution of Honda products.			
	Honda Engineering Europe Ltd.	May 1990		
	Responsibilities: Development of manufacturing tools and equipment for European production operations.			
	Honda R&D Europe (U.K.) Ltd.	December 1992		
	Responsibilities: Research and development necessary for developing automobiles and related products in Europe.			
	Honda Finance Europe PLC.	December 1996		
	Responsibilities: Financing for the sale of Honda product	ts.		
	Honda Racing Development UK Ltd.	February 2019		
	Responsibilities: Reconsignment of Formula One engine race participation.	development and support of		

On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include
Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

Location	Company	Established	
Nigeria	Honda Mfg. (Nigeria), Ltd.	July 1979	
	Responsibilities: Manufacture of motorcycles and import and distribution or motorcycles and power products.		
	Honda Automobile Western Africa Ltd.	April 2013	
	Responsibilities: Manufacture, import and distribution of automobiles.		
U.A.E.	Honda Gulf Fze.	March 1994	
	Responsibilities: Distribution of parts for automobile, motorcycle and power products.		
	Honda Africa and the Middle East Representative office	April 2014	
	Responsibilities: Coordination of Honda sales operations	in Africa and the Middle East.	

## **Europe/Middle East/Africa Manufacturing Facilities**

Location	Company	Products	Started
France	Honda France Manufacturing S.A.S.	Power products	1986
Italy	Honda Italia Industriale S.P.A.	Motorcycles, motorcycle engines	1976
Nigeria	Honda Manufacturing (Nigeria) Ltd.	Motorcycles	1980
	Honda Automobile Western Africa Ltd.	Automobiles	2013
Kenya	Honda Motorcycle Kenya Limited	Motorcycles	2013



## Associated Region Asia/Oceania

## **Major Asia/Oceania Companies**

Location	Company	Established		
India	Honda Motorcycles & Scooter India (Private) Ltd.	August 1999		
	Responsibilities: Manufacture and distribution of motorcycles.			
	Honda Cars India Ltd.	December 1995		
	(formerly Honda Siel Cars India Ltd.)			
	Responsibilities: Manufacture and distribution of aut	omobiles.		
	Honda India Power Products Ltd.	May 1985		
	Responsibilities: Manufacture and distribution of pov	wer products.		
	Honda R&D (India) Private Limited	June 2003		
	Responsibilities: Research and development of motor	orcycles and power products in India.		
ndonesia	P.T. Astra Honda Motor	January 2001		
	Responsibilities: Manufacture and distribution of mo	torcycles.		
	P.T. Honda Prospect Motor	March 1999		
	Responsibilities: Manufacture and distribution of automobiles.			
	P.T. Honda Power Products Production	January 2015		
	Responsibilities: Manufacture of power products.			
	P.t. Honda R&D Indonesia	February 2013		
	Responsibilities: Research, development and surveys of automobiles in Indonesia.			
Korea	Honda Korea Co., Ltd.	October 2001		
	Responsibilities: Distribution of motorcycles and automobiles.			
Malaysia	Boon Siew Honda Sdn. Bhd	January 2009		
	Responsibilities: Import, manufacture and distribution	on of motorcycles.		
	Honda Malaysia Sdn Bhd	November 2000		
	Responsibilities: Import, manufacture and distribution of automobiles.			
	Honda Assembly (Malaysia) Sdn. Bhd.	April 2013		
	Responsibilities: Manufacture of automobile engines.			
Pakistan	Atlas Honda Ltd.	October 1962		
	Responsibilities: Manufacture and distribution of motorcycles.			
	Honda Atlas Cars (Pakistan) Ltd.	November 1992		
	Responsibilities: Manufacture and distribution of automobiles.			
	Honda Atlas Power Product (Private) Ltd.	April 1998		
	Responsibilities: Distribution of power products.	ı		

On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

Location	Company	Established		
Philippines	Honda Philippines Inc.	June 1973		
	Responsibilities: Manufacture and distribution of motorcycles and power products.			
	Honda Cars Philippines Inc.	October 1990		
	Responsibilities: Manufacture and distribution of	automobiles.		
	Honda Parts Manufacturing Corp.	December 1992		
	Responsibilities: Manufacture of manual transmi	issions.		
Thailand	Asian Honda Motor Co., Ltd.	October 1964		
	Responsibilities: Coordination of operations of subsidiaries in the Asia and Oceania region and import, export and distribution of Honda products.			
	Thai Honda Co., Ltd.	July 1965 Initial production: Motorcycle May 1967 Power products February 1987		
	Responsibilities: Manufacture of motorcycles and	d power products.		
	Honda Automobile (Thailand) Co., Ltd.	December 2000		
	Responsibilities: Manufacture and distribution of automobiles.			
	Asian Parts Manufacturing Co., Ltd.	April 2006		
	Responsibilities: Manufacture after market parts for automobile.			
	Honda R&D Southeast Asia Co., Ltd.	November 1997		
	Responsibilities: Research and development of r	notorcycles for ASEAN region.		
	Honda Engineering Asian Co., Ltd.	January 1999		
	Responsibilities: Development of manufacturing tools and equipment for ASEAN region production facilities.			
	Honda R&D Asia Pacific Co., Ltd.	November 1997		
	Responsibilities: Research and development of a	automobiles for Asia and Oceania markets.		
/ietnam	Honda Vietnam Co., Ltd.	March 1996		
	Responsibilities: Manufacture and distribution of motorcycles and automobiles.			
	Vietnam Autoparts Co., Ltd.	October 2003		
	Responsibilities: Manufacture of motorcycle parts.			
	Honda Vietnam Power Products Co., Ltd.	June 2014		
	Responsibilities: Sales of Honda power products			
Australia	Honda Australia Pty., Ltd.	February 1969		
	Responsibilities: Import and distribution of auton	nobiles.		
	Honda Australia M.C. and P.E. Pty., Ltd.	February 1987		
	Responsibilities: Manufacture and distribution of power products; distribution of motorcycles.			
New Zealand	Honda New Zealand Limited	June 1988		



## Associated Region Asia/Oceania

### **Asia/Oceania Manufacturing Facilities**

Location	Company	Products	Started
India	Honda Motorcycle & Scooter India (Private) Ltd.	Motorcycles	1999
	Honda Cars India Ltd. (formerly Honda Siel Cars India Ltd.*)	Automobiles	1995
	Honda India Power Products Ltd.*	Power products	1988
	Honda R&D (India) Private Limited	Motorcycles, power products	2003
	Honda Motor India Pvt. Ltd.	Parts	2006
	Honda Power Pack Energy India Private Limited	Battery sharing service	2021
Indonesia	P.T. Astra Honda Motor*	Motorcycles	2001
	P.T. Honda Prospect Motor*	Automobiles, automobile engines	1999
Malaysia	Boon Siew Honda Sdn. Bhd	Motorcycles	2009
	Honda Malaysia Sdn Bhd*	Automobiles	2000
	Honda Assembly (Malaysia) Sdn. Bhd.	Parts	2013
Pakistan	Atlas Honda Ltd.*	Motorcycles	1962
	Honda Atlas Cars (Pakistan) Ltd.*	Automobiles	1992

<sup>\*</sup> Joint venture.

On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

Location	Company	Products	Started
Thailand	Thai Honda Mfg. Co., Ltd.*	Motorcycles, power products	1967
	Honda Automobile (Thailand) Co., Ltd.	Automobiles	2000
Vietnam	Honda Vietnam Co., Ltd.*	Motorcycles	1996
		Automobiles	2006
	Vietnam Autoparts Co., Ltd.	Parts	2003
Australia	Honda Australia Motorcycle and Power Equipment Pty., Ltd.	Power products	1987

<sup>\*</sup> Joint venture.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 2023

- Honda safety engineer Eric Heitkamp receives the U.S. Government Award for Safety Engineering Excellence, the highest honor by the U.S. Department of Transportation, for his work in leading the creation of a groundbreaking front passenger airbag design.
- Honda celebrates the grand opening of its new \$16 million, 66,000-square-foot Post-Production Option facility located on the campus of Honda's Alabama Auto Plant. This new facility serves as a hub for the installation of a series of accessory option packages for vehicles produced at AAP.
- Acura reveals its all-new 2024 Acura Integra Type S, ahead of its public debut at the Acura Grand Prix of Long Beach.
- POSCO Holdings Inc. (POSCO) and Honda Motor Co., Ltd. begin exploring a comprehensive partnership toward the realization of carbon neutrality.
- Honda exhibited the world premiere in China of two prototype models, the e:NP2 Prototype and the e:NS2 Prototype, and one concept model, the e:N SUV at Auto Shanghai 2023.
- Honda and the Honda USA Foundation announce more than \$2.7 million in funding to a variety of environmental education and conservation initiatives across the U.S.

## March

- Honda begins operation of a stationary fuel cell power station on its corporate campus in California, marking the company's first step toward future commercialization of zero-emission backup power generation.
- Honda Motor Co., Ltd., and KPIT Technologies Limited (KPIT Technologies) reach a basic agreement on a partnership for software development.
- Hitachi, Ltd., Honda Motor Co., Ltd, JICC-01 Limited Partnership and Hitachi Astemo Ltd., determine the change in capital structure of Hitachi Astemo including Honda acquiring common shares and the capital participation of JICC.

#### February

- Honda announces that it will continue electrifying its products but also take a proactive approach to increase the use of hydrogen as an energy carrier and strive to expand its hydrogen business.
- Automotive Hall of Fame announces induction of Takeo Fujisawa, co-founder of the Honda Motor Co., Ltd.
- Three Acura models (2023 Acura Integra, MDX, RDX) and five Honda models (2023 Honda Civic Hatchback, Civic Sedan, CR-V, HR-V, Odyssey) earn the Insurance Institute for Highway Safety's TOP SAFETY PICK rating or better for 2023.

# February (cont.)

- Honda Motor Co., Ltd., and Ascend Elements, Inc., reach basic agreement to collaborate toward stable procurement of resources from recycled lithium-ion battery resources in North America.
- Honda and LG Energy Solution hold the official groundbreaking ceremony for a new joint venture EV battery plant over 2 million square feet in size, located in Jeffersonville, Ohio.

#### January

- Honda associates at the Marysville Auto Plant in Ohio start production of the all-new 2023 Honda Accord, marking 40 years of auto production in the U.S.
- The 2023 Acura Integra is honored as 2023 North American Car of the Year.
- LG Energy Solution and Honda Motor Co., Ltd. formally establish the battery production joint venture.
- Honda reaches its 30 million vehicle production milestone in the U.S.
- Honda Motor Co., Ltd., and GS Yuasa International Ltd. (GS Yuasa) reach a basic agreement toward collaboration for a high-capacity, high-output lithium-ion battery.
- The new 2024 Integra Type S prototype makes its North American debut at the Rolex 24 Hours at Davtona.
- Acura wins its third consecutive Rolex 24 Hours at Daytona at the Daytona International Speedway.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 2022

### December

- Honda Motor Co., unveils its next-generation technologies for its Honda SENSING 360 and Honda SENSING Elite.
- Acura confirms plans to introduce a high-performance Integra Type S, set to join the lineup for the 2024 model year.
- Honda Alabama Auto Plant begins the mass production of the all-new 2023 Honda Pilot including the Pilot TrailSport.
- The 2023 Honda Accord and Civic are named to the list of the Car and Driver 2023 10Best Cars.

#### November

- Honda exhibits the world premiere of the e:N2 Concept indicating the direction of all-new EV models in China.
- Honda reveals its rugged all-new 2023 Honda Pilot along with the most off-road capable Honda SUV ever, the Pilot TrailSport.
- Honda reveals the all-new 2023 Honda Accord set to re-energize the midsize sedan segment with an elegant and sophisticated design.
- Acura completes the production of the final NSX Type S.
- Honda announces that it will begin U.S. production of an all-new hydrogen fuel cell electric vehicle at its Performance Manufacturing Center (PMC) in Marysville, Ohio starting in 2024.

#### October

- Honda donates \$500,000 in needed disaster hurricane relief funds to the American Red Cross.
- Honda reveals the exterior and interior styling of the all-new Honda
   Prologue battery-electric SUV coming to market in North America in 2024.
- Honda announces plan to establish an EV Hub for production of electric vehicles in North America, including investment of \$700 million to re-tool several of its existing auto and powertrain plants and \$3.5 billion with LG Energy Solution (LGES) to establish a joint venture EV battery production facility in Jeffersonville, Ohio.
- Honda Aircraft Company reveals a new upgraded aircraft the HondaJet Elite II.
- Honda provides more than \$2 million in financial support for 25 organizations across the U.S. that are focused on teen driver safety.
- Associates at three Honda plants in North America (Honda of Canada Mfg., Indiana Auto Plant and East Liberty Auto Plant in Ohio) celebrate the production start of the all-new 2023 Honda CR-V hybrid.
- Honda teases the all-new 2023 Honda Accord with sleek styling, improved hybrid performance, and Honda's first integration of Google built-in.
- Honda Motor Co., Ltd. begins sales of the Honda Power Pack Exchanger e: battery swapping station with the first units delivered to Gachaco Inc.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### **2022** (Continued)

### September

- Honda Motor Co., Ltd., establishes a strategic partnership with Hanwa Co., Ltd. (Hanwa), toward stable procurement of essential metals for batteries necessary for its electrified vehicles.
- Honda announces plans to introduce 10 or more electric motorcycle models globally by 2025 to realize carbon neutrality with a primary focus on electrification.
- Production of the all-new 2023 Honda CR-V begins in North America, led by Honda of Canada Mfg.
- The 2023 Acura Integra's turbocharged engine wins a "Wards 10 Best Engines & Propulsion Systems" award.
- Honda advances its longstanding partnership with the Hispanic Scholarship Fund with a \$1 million donation to support Latino undergraduate students.

### August

- Honda Racing Corporation (HRC) announces that it will continue to provide technical support for Red Bull Powertrains (RBPT) relating to Formula 1 power units from 2023 to the end of 2025.
- Honda Motor Co., Ltd. signs an agreement to transfer all shares of Honda Lock Mfg. Co., Ltd. (Honda Lock), to MinebeaMitsumi Inc., a manufacturer of machinery components and electronic devices.
- Acura unveils the all-new, electrified Acura ARX-06 prototype sports car ahead of its competition debut at the Rolex 24 Hours at Daytona.
- Acura debuts the Acura Precision EV Concept at Monterey Car Week, previewing the performance brand's future design language for the electrified era starting in 2024.
- Acura announces that its first all-new full-electric SUV coming to market in 2024 will be named the Acura ZDX along with a ZDX Type S variant.
- LG Energy Solution and Honda Motor Co., Ltd., establish a joint venture (JV) company to produce lithium-ion batteries in the U.S. to power Honda and Acura EV models for the North American market.

July

- Honda debuts the all-new 2023 Honda CR-V with a rugged and sophisticated design, along with a new, more advanced 4th-generation hybrid-electric system.
- Honda reveals the most powerful, all-new 2023 Honda Civic Type R at a special event in Los Angeles with NTT INDYCAR SERIES driver Colton Herta behind the wheel.

June

- Honda reveals its all-new 2023 HR-V boasting its sportier design, more responsive powertrain, upscale cabin and desirable tech features.
- The 2023 Acura Integra makes its motorsports debut at the 100th running of the "Race to the Clouds" at The Broadmoor Pikes Peak International Hill Climb.
- Sony Group Corporation ("Sony") and Honda Motor Co., Ltd. ("Honda") sign a
  joint venture agreement to establish a new company Sony Honda Mobility
   — to engage in the sale of high-value-added electric vehicles (EVs) and provide
  services for mobility.
- GAC Honda Automobile Co., Ltd. (GAC Honda), a Honda automobile production and sales joint venture in China, begins construction of its new EV plant.
- Honda ties for the leading automaker in Cars.com 2022 American-Made Index with four models in the top 10 and seven Honda and Acura models ranking among the top 20.
- Honda offers a first look at the all-new 2023 CR-V interior, advancing the Honda interior design direction with its sporty, modern cabin.
- Honda Motor Co., Ltd., joins the international technical review panel comprised of FAA and aviation OEMs, which evaluates the safety of sustainable aviation fuels (SAF) and supports the standardization of SAF.

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HONDA 12.4

## Chronology

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### **2022** (Continued)

May

- Production of Acura Integra begins at Honda's Marysville Auto Plant in Ohio, marking the first time the iconic model is built in America.
- The all-new 2023 Honda Odyssey goes on sale with an expressive new Sport model, and introducing the Honda Complimentary Maintenance Plan.
- Honda offers a first look at the styling of the adventure-ready Prologue Electric SUV coming in 2024 and shares plan to accelerate EV sales toward 2030.
- Honda issues its first-ever Inclusion & Diversity Report as part of the company's commitment to advancing inclusion, diversity and equity in America.

April

- All-new 2023 Honda HR-V goes on sale, with more refined, youthful, and athletic styling.
- GM and Honda announce plans to codevelop a series of so-called Affordable EVs based on a new global architecture using next-generation Ultium battery technology, targeting the world's most popular vehicle segments.
- Honda's all-new Civic Type R sets a new lap record at the Suzuka Circuit.
- Honda introduces its progress toward its electrification and business transformation for the future including a shift in focus from non-recurring hardware sales business to recurring business, allocation of 5 trillion yen in electrification and software technologies, a target to launch 30 EV models globally by 2030, and plans to build a demonstration line for the production of all-solid-state-batteries.
- Honda announces its new focus on increasing hybrid volume with core models including the CR-V, Accord and Civic.
- Honda Motor (China) Investment Co., Ltd. (HMCI) announces that Dongfeng Honda Automobile Co., Ltd., a Honda automobile production and sales joint venture in China, is beginning sales of the all-new e:NS1 electric vehicle model.

March

- Sony and Honda sign memorandum of understanding to form a strategic alliance that aims to create a new era of mobility and mobility services.
- Honda issues U.S. dollar-denominated Green Bonds (Unsecured Straight Bonds) to accelerate its environmental initiatives.
- Acura reveals the 2023 Acura Integra, an icon and a premium performance gateway for a new generation.
- Honda makes a financial donation to the Japanese Red Cross Society to support humanitarian efforts to help address the crisis in Ukraine.
- Honda announces plans to install a stationary fuel cell power station on its corporate campus in Torrance, Calif. by early 2023 as a first step toward commercialization of zero-emission backup power generation.
- Honda opens its new \$124 million state-of-the-art wind tunnel facility,
   Honda Automotive Laboratories of Ohio (HALO).
- Honda and Acura launch new "HondaTrue Used" and "Acura Precision Used" expanding the availability of each brand's Certified Used-Vehicles up to 10-years old.

February

- Honda shares its learnings from its 'Green Dealer' Program and leverages 10 years of experience to lead the auto industry toward more environmentally responsible dealership operations.
- The 2022 Acura MDX, RDX, TLX and Honda Accord, Insight, Odyssey and Civic Sedan and Hatchback earn IIHS TOP SAFETY PICK+, and CR-V earns TOP SAFETY PICK.
- The HondaJet becomes the most delivered aircraft in its class for the fifth consecutive year.

January

- Honda Motor (China) Investment Co., Ltd., announces Dongfeng Honda Automobile Co., Ltd., to build a dedicated electric vehicle production plant.
- All-new Honda Civic named 2022 North American Car of the Year.
- Honda signs a joint development agreement with SES, an EV battery research and development company.
- Production of the all-new limited-edition Acura NSX Type S begins at Honda's Performance Manufacturing Center.

HONDA 12.5

## Chronology

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 2021

#### December

- 2022 Honda Passport goes one sale with its rugged new styling, including its new TrailSport model that adds emotion and adventure.
- Acura confirms its collaboration with ORECA to design and develop the new, electrified Acura ARX-06 LMDh Chassis for 2023.
- Honda Research Institute USA, Inc., synthesizes atomically thin nanoribbons in a breakthrough for quantum electronics.
- Honda Research Institute USA, Inc., develops a new road condition monitoring system to enhance safety.
- American Honda donates \$500,000 to support tornado relief efforts in the Southeast and Midwest.
- Honda Alabama Auto Plant begins the production of the 2022 Honda Passport and the first-ever Passport TrailSport model.
- Production of the 2022 Acura MDX Type S begins in the company's auto facility in East Liberty, Ohio.

#### November

- Honda strengthens its commitment to Corporate Social Responsibility in America with a strategy that includes new charitable funding opportunities.
- Honda announces its all-new 2022 Honda Civic Si, setting a new standard for sport compact sedans.
- New Acura Integra Prototype makes its global debut; previews a premium sport compact for a new generation.
- Honda's Alabama Auto Plant marks 20 years of auto production.
- Honda tests its prototype Autonomous Work Vehicle at a Black & Veatch solar construction site.
- Honda Accord wins 2022 Car and Driver 10Best Award for the 36th time, making Accord the most honored vehicle in 10Best history.
- SoftBank Corp. and Honda start a use case-based verification of technologies to reduce collisions between pedestrians and vehicles using 5G SA and cellular V2X.
- Honda retains its top position among all full-line automakers in both fuel efficiency and lowest CO<sub>2</sub> emissions according to the latest U.S. EPA Trends Report.
- Honda unveils its world premiere of advanced future safety technologies toward the company's realization of its goal for zero traffic collision fatalities by 2050.

#### October

- Honda unveils its New Honda SENSING 360 omnidirectional safety and driver-assistive system with plans to apply this next generation of its advanced suite of safety and driver-assistive technologies to all new Honda and Acura models in the U.S. by 2030.
- Honda Aircraft Company unveils its HondaJet 2600 concept in NBAA 2021.
- Honda initiates its new program specifically to support and promote young driver safety and education.
- Honda teases the all-new 2022 Honda Civic Si, the best-handling and most fun-to-drive Civic Si ever.
- The 11th-Generation Honda Civic wins 2021 Wards 10 Best Interiors and Wards 10 Best User Experience Awards from WardsAuto.
- Honda introduced its initiatives for the utilization of Honda Mobile Power Pack, portable and swappable batteries.
- Honda announces its plans to begin its battery sharing service for electric tricycle taxis in India during the first half of 2022.

### September

- Honda introduces TrailSport, its new design direction to advance rugged off-road design and capability of light trucks.
- Honda continues to drive toward its electrified future announces its initial annual sales target of 70,000 units for the Prologue SUV.
- Honda begins the production of the 2022 Civic Hatchback at its Indiana Auto Plant; marking the first time the Civic Hatchback being built in America.
- Acura debuts its new 2022 Acura RDX at the Acura Grand Prix of Long Beach with its new styling, more features and available Long Beach Blue Pearl Paint.
- Honda introduces the 2022 Honda Passport with a new rugged exterior redesign and the first-ever Passport TrailSport, further advancing Honda's new rugged design direction for its light truck lineup.
- Honda and Google collaborate on in-vehicle connected services to be integrated into an all-new model that will come to market in the second half of 2022 in North America.
- Honda introduces its initiatives in new areas including the Honda eVTOL,
   Honda Avatar Robot, field of space technology, lunar surface, and reusable small rockets.

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American Honda Motor Co., Inc.

unit within American Honda Motor Co., Inc.

• Honda of South Carolina Mfg., responsible for powersports

manufacturing in the U.S., becomes part of the Powersports business

August	• Honda embraces long-term remote work opportunities for U.S. associates.	March	Honda launches limited lease sales of Honda Legend in Japan equipped	
	<ul> <li>Honda and four other automakers release a California Framework         Automakers' joint statement on new federal vehicle emissions standards.</li> <li>Acura debuts its limited production 600hp NSX Type S at Monterey Car         Week. The best-performing road-legal NSX ever, the limited-production</li> </ul>		with next generation Honda SENSING® Elite safety system, making it the fi production vehicle in the world with SAE Level 3 automated driving feature	
		February	<ul> <li>The HondaJet becomes the most delivered aircraft in its class for the fourth consecutive year.</li> </ul>	
	2022 NSX Type S supercar celebrates the supercars' final model year.		• Honda Motor Co., Ltd. announces Toshihiro Mibe as new President & CEO.	
_	Acura announces the return of the Acura Integra.	January	<ul> <li>Honda leads auto industry with eight plants in America earning the Environmental Protection Agency (EPA) ENERGY STAR award.</li> </ul>	
June	<ul> <li>All-new 2021 Acura TLX Type S goes on sale, powered by new Turbo V6 engine created for Type S and manufactured exclusively at the Anna Engine Plant in Ohio.</li> </ul>		Sales begin of the all-new 2022 Acura MDX, creating a new flagship of the Acura brand.	
	<ul> <li>All-new, 11th generation 2022 Honda Civic Sedan goes on sale. Honda also reveals 2022 Civic Hatchback, that will be made in America for the first time at the Indiana Auto Plant, starting in summer 2021.</li> </ul>		<ul> <li>2021 Honda Ridgeline goes on sale, a significant refresh that advances the Honda brand's effort to better communicate the "rugged" capabilities of its light truck lineup.</li> </ul>	
	<ul> <li>Honda Motor Co., Ltd. begins supplying its eGX electrified DC power unit to Original Equipment Manufacturer (OEM) customers in Japan for use as a</li> </ul>		<ul> <li>American Honda streamlines its Auto Sales and Parts &amp; Service Field operations to enable a more agile response to local market needs.</li> </ul>	
	power source in small-sized work equipment. Honda will expand sales in other regions including the U.S. and Europe.		<ul> <li>Honda announces collaboration with Cruise and General Motors on self-driving vehicles for its autonomous vehicle mobility service (MaaS) business in</li> </ul>	
May	<ul> <li>Production of the all-new, 2022 Honda Civic Sedan begins at Honda of Canada Mfg. in Alliston, Ontario.</li> </ul>		October 2018.  • Honda leads full-line automakers in fuel efficier	Japan, based on the development and commercial agreements signed in October 2018.
	<ul> <li>Honda Aircraft Company revealed a new upgraded aircraft, the "HondaJet Elite S," that will replace the HondaJet Elite and continue to be produced exclusively in North Carolina.</li> </ul>			<ul> <li>Honda leads full-line automakers in fuel efficiency and lowest CO<sub>2</sub> emissions, according to the U.S. Environmental Protection Agency (EPA) 2020 Automotive Trends Report.</li> </ul>
April	<ul> <li>Honda announces vision for 100% EV Sales in North America by 2040 including battery-electric and fuel cell electric vehicles, as part of a global announcement that includes new commitments to advances in environmental and safety technology.</li> </ul>		<ul> <li>Production of the all-new 2022 Acura MDX begins at Honda's East Liberty Auto Plant in Ohio.</li> </ul>	
	<ul> <li>Honda unifies all of its automobile manufacturing facilities in the U.S. related to frame, engine, transmission, and related engineering and purchasing operations into one new company, named Honda Development &amp; Manufacturing of America, LLC (HDMA).</li> </ul>			
	<ul> <li>Honda's U.S. automobile product design and certain market research functions within Honda's Los Angeles Center are integrated into</li> </ul>			

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

December	<ul> <li>New airbag technology in 2021 Acura TLX wins a Popular Science "Best of What's New" Award.</li> <li>Honda Motor Co., Ltd. is selected for the fourth consecutive year as a</li> </ul>	April	<ul> <li>General Motors and Honda agree to jointly develop two all-new electric vehicles for Honda to be sold in the U.S. and Canada, utilizing GM's global EV platform powered by proprietary Ultium batteries.</li> </ul>
November	<ul> <li>component of the Dow Jones Sustainability World Index.</li> <li>Honda Motor Co., Ltd. begins sales of the all-new N-ONE mini-vehicle at dealerships across Japan.</li> <li>Honda receives Type Designation for Level 3 Automated Driving in Japan.</li> <li>Honda announces it will conclude its participation in Formula One (F1) Grand Prix race series as a power unit supplier effective at the end of the 2021</li> </ul>	March	Dave Gardner, president & CEO of Honda Canada, named Executive     Vice President and Business Unit Head of Automobile Sales for
			American Honda.  • The 2020 CR-V Hybrid launches as Honda's most powerful and
October			fuel-efficient CR-V and as the Honda brand's first hybrid light-truck offering in the U.S., while earning an IIHS TOP SAFETY PICK rating.
August	race season.  • Production of the all-new 2021 Acura TLX sport sedan begins at Honda's		<ul> <li>Honda ranked as the most fuel-efficient full-line automaker in America in the latest report from the U.S. Environmental Protection Agency.</li> </ul>
	Marysville Auto Plant in Ohio.	February	HondaJet is the most delivered aircraft in its class for the third
July	<ul> <li>Contemporary Amperex Technology Co., Limited (CATL) and Honda sign agreement to form a comprehensive strategic alliance on new energy vehicle batteries to strengthen their strategic partnership and promote the popularization of electrified vehicles. The first model equipped with a CATL battery is scheduled to be launched in the Chinese market in 2022.</li> <li>American Honda dominates Cars.com 2020 American-Made Index with seven of the top 20 models: Honda Odyssey, Ridgeline, Passport, Pilot, Accord and Acura MDX and RDX.</li> <li>Honda and GM Fuel Cell System Manufacturing partnership produces hand sanitizer for use by associates and for health care facilities.</li> </ul>		<ul> <li>consecutive year.</li> <li>The 2020 Accord, CR-V and three Civic models each earn IIHS TOP SAFETY PICK ratings, and Insight earns TOP SAFETY PICK+.</li> </ul>
		January	<ul> <li>American Honda sets new all-time record for U.S. light-truck sales of 90,707 units, as HR-V and CR-V set new annual records and Honda posts</li> </ul>
June			<ul> <li>a second straight year as the retail #1 passenger car brand in America.</li> <li>Production of the 2020 CR-V Hybrid begins at Honda Manufacturing of Indiana, joining the Insight (Indiana) and Accord Hybrid (Ohio) as the</li> </ul>
			third electrified Honda-brand vehicle made in America.  • Honda R&D Americas earns Ohio EPA's Platinum Environmental
May	<ul> <li>Honda begins making vital ventilator parts for Dynaflo to help COVID-19 patients.</li> </ul>		Stewardship Award.  • Honda of America Mfg. produces its 20 millionth automobile in Ohio.

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• Honda marks 40th anniversary of manufacturing products in America.

2019			
December	<ul> <li>Honda sets all-time calendar year records for automobile production in China.</li> <li>Honda reaches 400 million-unit milestone in cumulative global motorcycle production.</li> </ul>	August	<ul> <li>Honda Motor de Argentina announces that it will discontinue production of automobiles in 2020 and focus its production operations on motorcycles.</li> <li>Acura Type S Concept debuts at Monterey Car Week.</li> </ul>
	<ul> <li>Honda Aircraft Company begins deliveries of HondaJet Elite to China.</li> <li>Honda's East Liberty Auto Plant in Ohio marks 30 years of production.</li> </ul>		<ul> <li>Honda announces that it plans to race in the 2022 INDYCAR Racing season when it adopts hybrid powertrains.</li> </ul>
	<ul> <li>Honda Accord named to Car and Driver 10Best List for the 34th time, more than any other vehicle.</li> </ul>		<ul> <li>Honda announces the development of a new passenger front airbag technology designed to better protect occupants in a wide range of</li> </ul>
November	• 2020 Honda CR-V named Green SUV of the Year by Green Car Journal.		frontal and angled collision scenarios, with development led by Honda R&D Americas.
	<ul> <li>Honda is the top-winning brand in the annual Kelley Blue Book Best Buy Awards, led by the 2020 Honda Civic as a six-time winner in the Compact Car category.</li> </ul>	July	Honda Aircraft Company breaks ground on new wing production facility in Greensboro, NC.
October	Honda Motor Co. unveils an all-new Fit at the 46th Tokyo Motor Show.		<ul> <li>Honda begins sales of all-new N-WGN and N-WGN Custom in Japan.</li> </ul>
	<ul> <li>Honda Aircraft Company announces the first installation of a medevac configuration on the HondaJet Elite at the 2019 NBAA Business Aviation Convention and Exhibition.</li> </ul>	June	<ul> <li>American Honda dominates Cars.com 2019 American-Made Index with six of the top 10 models: Honda Odyssey, Ridgeline, Passport and Pilot, and Acura MDX and RDX.</li> </ul>
	<ul> <li>Honda wins three premier world Grand Prix category riders titles — MotoGP, Motocross and Trials.</li> </ul>		
	<ul> <li>Honda R&amp;D Co. acquires Drivemode, developer of smartphone apps for drivers.</li> </ul>		
September	Honda listed on Dow Jones Sustainability World Index for the third consecutive year.		
	<ul> <li>Honda's cumulative worldwide power products production reaches 150 million units.</li> </ul>		
	<ul> <li>Honda de Mexico announces that it will shift production of the HR-V from its Guadalajara plant to its Celaya plant in early 2020.</li> </ul>		
	<ul> <li>2019 Honda Passport earns IIHS TOP SAFETY PICK rating.</li> </ul>		
	<ul> <li>Honda announces that it has secured auto industry's largest renewable energy purchase for renewable wind and solar power.</li> </ul>		

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### **2019** (Continued)

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- Honda Transmission Mfg. of America becomes the first automotive transmission plant in U.S. to earn EPA ENERGY STAR Certification.
- Honda Manufacturing of Indiana (HMIN) produces 2 millionth vehicle.
- Honda Aircraft Company announces plan to expand production in Greensboro, NC by investing an additional \$15.5 million in a new 82,000-square-foot facility.
- Honda Motor Co., Ltd. global CEO Takahiro Hachigo shares plans to strengthen
  global automobile operations announcing a new Honda Architecture that will
  help streamline new-model development costs, reductions in the complexity
  of its global model lineup at the trim and options level, and the application of
  Honda's innovative two-motor hybrid technology to all Honda models globally
  in the coming years.

April

- Honda sets all-time fiscal year records for automobile production in Asia and China.
- Honda NV Concept debuts at Auto Shanghai 2019.
- Dongfeng Honda completes construction of third Auto plant in Wuhan, Hubei Province, China.
- Acura debuts the handcrafted, limited edition 2020 TLX PMC Edition at the New York International Auto Show.

### March

- Honda e Prototype electric vehicle makes its world debut at the Geneva Auto Show.
- Honda Motor Europe announces commitment to total electrification of automotive product lineup by 2025.
- Honda celebrates 50th anniversary of operations in Canada.
- The East Liberty and Marysville, Ohio, auto plants each earn 13th consecutive U.S. EPA Energy Star certification, while the Greensburg, Indiana plant earns 7th certification and the Anna, Ohio engine plant earns first ENERGY STAR certification for Outstanding Energy Efficiency.
- Honda is recognized as the most fuel-efficient automaker in America by the U.S. EPA based on model year 2017 industry data.
- Honda Green Dealer Environmental Leadership Program wins 2019 Climate Leadership Award.

### February

- Honda Australia celebrates 50 years of operations.
- Honda Aircraft Company announces that HondaJet is the most delivered aircraft in its class in 2018.
- Honda begins operations at new automobile production plant in Brazil.
- All-new 2019 Honda Passport five-passenger SUV launches nationwide, delivering a more powerful and rugged experience than CR-V and a more personal and sporty character than the three-row Pilot.

#### January

- Production of 2019 Honda Talon sport side-by-side begins in South Carolina.
- American Honda posts 4th consecutive light truck sales record, along with record sales of electrified vehicles in 2018.
- Honda finishes 2018 as the retail #1 passenger car brand in America, according to retail sales data from Urban Science.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

Ohio plant and the innovative hybrid power unit assembled at Honda

**Transmission Manufacturing.** 

December	Honda begins production of all-new 2019 Passport in Lincoln, Alabama.	June (cont.)	American Honda is the most represented automaker in the Cars.com
November	Honda opens a new motorcycle factory in Bangladesh.		2018 American-Made Index.
	<ul> <li>Honda unveils the all-new 2019 Honda Passport at the Los Angeles Auto Show.</li> </ul>		<ul> <li>American Honda installs one of Southern California's largest corporate- owned, on-site solar arrays in a commercial building and one of the company's largest on-site renewable energy installations in the world.</li> </ul>
October	<ul> <li>Honda announces it will join Cruise and General Motors to fund and develop a purpose-built autonomous vehicle. Honda's total commitment to the project will be \$2.75 billion over 12 years, which includes a \$750 million equity investment in Cruise.</li> <li>Honda demonstrates new "Smart Intersection" vehicle-to-infrastructure technology in Marysville, Ohio.</li> <li>Honda Vietnam Co., Ltd. (HVN) celebrates the twenty-five millionth motorcycle</li> </ul>	May	<ul> <li>Honda Manufacturing of Indiana, LLC begins mass production of 2019         Honda Insight hybrid sedan.</li> <li>East Liberty, Ohio plant begins mass production of the third-generation         2019 Acura RDX.</li> <li>Honda Aircraft begins sales of the HondaJet in the Middle East.</li> <li>Honda Clarity Series Earns Coalition for Clean Air 2018 California</li> </ul>
	production achievement at Hanam and Vinh Phuc factory.		Air Quality Award.
	Honda Manufacturing of Indiana celebrates its 10th anniversary.		HondaJet Elite unveiled at the 2018 European Business Aviation
	<ul> <li>Honda shows ROAV (Rugged Open Air Vehicle) Concept at 2018 SEMA Show.</li> </ul>		Convention and Exhibition (EBACE), with extended range, lower cabin noise and advanced avionics to enhance safety of flight.
September	Honda is selected for second consecutive year to join the Dow Jones		<ul> <li>Acura ARX-05 DPI racecar claims its first win with a victory, at Mid-Ohio.</li> </ul>
	Sustainability World Index.	April	Honda surpasses one million vehicles on U.S. roads with Honda
August	<ul> <li>Honda Aircraft Company begins deliveries of new HondaJet Elite.</li> </ul>		Sensing® technology.
	Acura debuts freshened 2019 NSX at Monterey Car Week.		Honda Aircraft receives the 2018 Foundation Award for Excellence from the American Institute of Aeronautics and Astronautics (ALAA)
July	Honda announces PCX HYBRID Scooter, the world's first mass-produced		<ul> <li>the American Institute of Aeronautics and Astronautics (AIAA).</li> <li>HondaJet is most delivered jet in its class for 2017.</li> </ul>
	motorized scooter equipped with a motorcycle hybrid system.	rebluary	Urban EV concept debuts at the Geneva Auto Show.
	<ul> <li>Honda celebrates 20 years of powersports production in South Carolina.</li> <li>Honda introduces a new SmartCharge™ beta program that allows</li> </ul>		Honda builds its 25 millionth automobile in the United States.
	electric vehicle customers to reduce the environmental footprint of charging their electric car.	January	Honda introduces 3E (Empower, Experience, Empathy) Robotics Concept at CES 2018.
June	Honda Aircraft begins sales of the HondaJet in Japan.		Honda Accord named 2018 North American Car of the Year.
	<ul> <li>Honda and General Motors announce an agreement for new advanced chemistry battery components, including the cell and module, to accelerate both companies' plans for all-electric vehicles.</li> </ul>		<ul> <li>Acura introduces all-new RDX Prototype at North American International Auto Show.</li> </ul>
	<ul> <li>Honda Manufacturing of Indiana begins mass production of 2019 Insight hybrid sedan, with hybrid batteries produced at the Marysville,</li> </ul>		

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

• Honda announces a multi-year agreement with Scuderia Toro Rosso race team to run Honda power units beginning with the 2018 Formula 1 season.

production of the 2018 Honda Accord.

## 2017

December	<ul> <li>Honda Clarity Plug-In goes on sale at dealerships nationwide.</li> <li>American Honda sets 3rd straight annual sales record, as Honda brand earns 4th consecutive record year.</li> </ul>	August	<ul> <li>Acura reveals ARX-05 (Acura Racing eXperimental, generation 5) prototype race car, announced plans to enter competition at the Rolex 24 in Daytona in January 2018.</li> </ul>
	<ul> <li>Honda Sets All-Time Calendar Year Production Records for Automobile Production, Worldwide, Overseas, in Asia and China.</li> </ul>		<ul> <li>Honda announces plans to consolidate vehicle production from its Yorii and Saitama plants to the Yorii plant by FY2022, and for Yorii to lead the</li> </ul>
November	<ul> <li>Honda CR-V named Motor Trend 2018 Utility of the Year.</li> </ul>		development of new production technologies to be shared globally.
	<ul> <li>Honda Clarity Series named 2018 Green Car of the Year® by Green Car Journal.</li> </ul>		<ul> <li>Honda announces plan to discontinue its F1 partnership with McLaren race team, established in 2015, at the conclusion of the 2017 season.</li> </ul>
	Honda Accord receives Car and Driver 10 Best Award an unprecedented 32nd time.		<ul> <li>Honda unveils Urban EV Concept at Frankfurt International Motor Show, setting the direction for production model launching in 2019.</li> </ul>
October	Honda engine production in Ohio reaches 25 million.		Acura NSX GT3 earns its first Pirelli World Challenge victory at Utah
	Transfer of Acura MDX production from Alabama to East Liberty, Ohio		Motorsports Campus.
	is completed.		<ul> <li>Honda Clarity Electric begins lease sales in California and Oregon.</li> </ul>
	HondaJet begins sales in China.	July	Acura NSX GT3 goes on sale globally.
September	Honda invests \$267 million and adds 300 new jobs in Ohio to support		

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

<b>2017</b> (Continued)			
June	<ul> <li>2017 Civic Type R, America's first Type R-badged Honda, goes on sale.</li> <li>Acura NSX GT3 wins its first IMSA WeatherTech SportsCar Championship, in Detroit.</li> <li>Acura TLX A-Spec and TLX GT win Open and Exhibition classes, respectively, at Broadmoor Pikes Peak International Hill Climb.</li> <li>Honda Aircraft Company secures Canadian Type Certification for HondaJet.</li> <li>Honda Proving Center in Mojave Desert returns to operation with major renovations.</li> </ul>	March	<ul> <li>Honda invests \$85 million to enhance manufacturing flexibility at Honda Manufacturing of Alabama.</li> <li>2017 MDX Sport Hybrid, utilizing NSX-derived electrified SH-AWD powertrain, goes on-sale in the U.S.</li> <li>Acura surpasses 100,000-unit mark in U.S. sales of vehicles equipped with the AcuraWatch®.</li> <li>Honda begins U.S. production of new 10-speed automatic transmission at Honda Precision Parts of Georgia.</li> </ul>
April	<ul> <li>Freshened 2018 Acura TLX debuts with aggressive new design and A-Spec variant.</li> <li>Kelley Blue Book names Honda 2017 Best Value Brand.</li> <li>Honda introduces Miimo robotic lawn mower in the U.S.</li> <li>Honda invests \$124 million for advanced wind tunnel test facility in Ohio.</li> <li>Honda Clarity Plug-in Hybrid and Clarity Electric debut at 2017 New York International Auto Show.</li> <li>Honda Manufacturing of Alabama begins mass production of 5th-generation 2017 Honda Odyssey minivan.</li> <li>2017 Civic Type R claims title as world's fastest front-wheel drive production car with record Nurburgring lap time.</li> <li>Honda Silicon Valley takes on global role as new company: Honda R&amp;D Innovations, Inc. (Honda Innovations), and expands Honda Xcelerator open innovation initiative to Europe, Israel, Japan and China.</li> </ul>	February  January	<ul> <li>Honda announces establishment of R&amp;D Center X to take responsibility for new value areas that include robotics technology, mobility system and energy management.</li> <li>Honda Manufacturing of Indiana begins production of its first SUV, the 2017 CR-V.</li> <li>Honda enters partnership with DRIVE, new smart mobility innovation center in Tel Aviv.</li> <li>Hitachi Automotive Systems and Honda sign MOU aiming to establish a joint venture company for electric vehicle motors.</li> <li>GM and Honda establish industry first joint fuel cell system manufacturing operation in Michigan.</li> <li>All-new 2018 Honda Odyssey makes world debut at the North American International Auto Show.</li> <li>2017 Honda Ridgeline named 2017 North American Truck of the Year.</li> <li>Honda introduces "Cooperative Mobility Ecosystem at 2017 Consumer Electronics Show.</li> </ul>

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 2016

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- HondaJet debuts in the Middle East at the Middle East Business Aviation Association Conference.
- Honda sets an all-time record for single-year North American auto production, with total production of 1,956,196 Honda and Acura vehicles.
- Honda sets all-time calendar year production records for automobile production worldwide, overseas, in North America, Asia and China.
- Honda reaches 100 million worldwide automobile production milestone.
- American Honda sets 2nd consecutive yearly sales record as Honda brand earns 3rd straight record with four models topping their segment in retail sales: Accord, Civic, CR-V and Odyssey.
- 2017 Honda Ridgeline is the first and only pickup truck to earn TOP SAFETY PICK+ rating from IIHS.
- Southern California customers take delivery of new 2017 Honda Clarity fuel cell sedan.
- 2017 Honda CR-V hits showrooms with premium design, big versatility and fun-to-drive persona.
- Honda and Alphabet Inc.'s Waymo enter discussions on technical collaboration of fully self-driving automobile technology.

#### November

- American Honda celebrates 25 years of support of Ride for Kids™.
- Honda wins FIM MotoGP World Championship.
- Honda Accord receives Car and Driver 10Best Award an unprecedented 31st time.
- East Liberty Plant begins production of all-new 2017 CR-V, the first time a North American plant has lead global production of CR-V.
- Acura debuts Precision Cockpit at Automobility-LA, showcasing next-generation of Acura interior design and human-machine interface.

### **October** Acura NSX named Road & Track 2017 Performance Car of the Year. Honda Aircraft expands HondaJet sales to Central America. Honda announces \$53 million investment in Central Ohio facilities to strengthen North American operations. Honda Clarity Fuel Cell gets a 366-mile driving range rating from the U.S. EPA, the highest of any zero-emission vehicle in America. • Fifth-generation Honda CR-V launches with new turbocharged engine. Honda Marine receives 2016 IBEX Innovation Award for BF6 outboard engine. Honda claims 2016 North American Endurance Championship. September Honda Civic Type R prototype debuts at Paris auto show. • Euro-Inspired 2017 Honda Civic Hatchback goes on sale. Honda of South Carolina announces \$45 million, 115,000-square-foot August expansion and 250 new jobs to meet growing demand for Honda side-by-side vehicles. Honda Aircraft Company receives FAA production certification. July • Refreshed 2017 Acura MDX launches with new styling, including the June first application of Acura diamond pentagon grille.

Honda establishes R&D Innovations Lab Tokyo with focus on

• All-new 2017 Honda Ridgeline, with first-ever Truck Bed Audio system,

intelligent technologies.

launches in the U.S.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### **2016** (Continued)

March

- Honda begins sales of the all-new Clarity Fuel Cell in Japan.
- The Honda-powered team of Tequila Patron ESM wins the Mobil 1 Twelve Hours of Sebring, following its January 2016 victory at the Rolex 24 at Daytona, marking Honda's first sweep of both America endurance race classics.
- Acura unveils the NSX GT3 racecar at the New York International Auto Show, announcing its intention to campaign the twin-turbocharged supercar in North America starting in 2017.
- Honda Manufacturing of Indiana announces \$52 million investment and the creation of 100 new jobs to add production of the Honda CR-V in early 2017.
- The all-new 2016 Honda Civic Coupe goes on sale as the second variant in an expanded lineup of 10th-generation Civic models.
- Thai Honda celebrates 50 years of operations.
- · Honda Vietnam celebrates its 20th anniversary.

February

- Honda signs a new multi-year agreement to continue participation as a manufacturer in the Verizon IndyCar Series through 2017, with an option to extend the agreement through the 2020 season.
- Honda Aero in Burlington, N.C., earns PART 145 repair station certificate from the U.S. Federal Aviation Administration (FAA) enabling the company to serve as the dedicated maintenance, repair and overhaul (MRO) operation for the GE-Honda HF120 turbofan engine.
- Acura begins customer order taking for the 2017 Acura NSX supercar with the launch of its online configurator.
- Honda Motor Co. announces intention for two-thirds of global vehicle sales to be electrified by 2030.

January

- Honda HR-V is named 2015 Green SUV of the Year® by the Green Car Journal.
- The Acura Precision Concept makes its world debut at the 2016 North American International Auto Show, showcasing the future styling direction for all Acura models.
- The all-new 2016 Honda Civic is named the 2016 North American Car of the Year.
- Acura NSX VIN 001 is auctioned for charity at Barrett-Jackson and raises \$1,200,000 for The Pediatric Brain Tumor Foundation and Camp Southern Ground.
- The Honda-powered team of Tequila Patron ESM wins the Rolex 24 at Daytona sports car endurance race.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 2015

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- Honda marks 40 years of R&D operations in North America.
- American Honda reports an all-time automobile sales record, and second consecutive record sales year for its Honda Division.
- Honda sets an all-time record for single-year North American auto production, with total production of 1,862,491 Honda and Acura vehicles.
- HondaJet receives Type Certification from the Federal Aviation Administration and Honda Aircraft Company begins its first customer deliveries of HondaJet.
- Honda invests \$25 million to renovate the Honda Proving Center of California.
- Honda earns a perfect climate disclosure score of 100 in the Carbon Disclosure Project Japan 500 Climate Change Report 2015.

#### November

- Honda's off-road racing truck, the Ridgeline Baja, debuts with a Class 2 victory at the 48th running of the SCORE Baja 100.
- Honda reveals Ridgeline Baja Race Truck, a purpose-built racing machine that marks Honda's return to off-road truck racing, showing an early glimpse at the styling direction for the all-new 2017 Honda Ridgeline pickup.
- Accord earns an unprecedented 30th Car and Driver "10Best" award for model year 2016.
- The Honda Clarity Fuel Cell makes its North American debut at the 2015 Los Angeles Auto Show.

#### **October**

- The all-new Honda Clarity Fuel Cell makes its world debut at the 44th Tokyo Motor Show.
- American Honda adds 120 new electric vehicle (EV) charging stations on its Torrance, California, campus.
- Guangqi Honda Automobile Co., Ltd. (GHAC), an automobile production and sales joint venture of Honda in China, commemorates the opening of its third automobile production plant and an engine plant within the property of the existing ZengCheng Plant.

### September

- Honda celebrates the production of its 30-millionth automobile in North America.
- All-new, dynamically styled 10th-generation 2016 Civic Sedan launches in America, with development led for the first time by Honda R&D Americas and global production led for the first time by a North American plant, Honda Canada Manufacturing. The 2016 Civic Sedan is the first model to make Honda Sensing® safety and driver-assistive technology available on all trims.
- Honda announces plans for a \$210 million investment in a new, state-of-the-art paint line at its Marysville Auto Plant to significantly reduce the plant's environmental impact.
- Honda Project 2&4, the winning entry from Honda's 'Global Design Project,' makes its global debut at the 66th Frankfurt Motor Show.

#### August

- HondaJet makes its first public appearance in South America at the LABACE 2015 show and receives multiple orders.
- Honda introduces the HSS series snow blowers, made in North Carolina for North American and European markets.
- Honda opens its first public compressed natural gas fueling station adjacent to its Marysville, Ohio campus.

### July

- Honda begins lease sales of the Honda Walking Assist Device in Japan.
- Honda Aircraft Company expands sales of the HondaJet to South America.
- Honda opens newest Silicon Valley facility to advance connectedmobility technologies.
- Honda introduces a refreshed 2016 Accord as one of the first high-volume cars to feature both Apple CarPlay® and Android Auto™ as well as the addition of Honda Sensing® advanced safety and driver-assistive technology.
- Honda of America Mfg. celebrates the 30th anniversary of the Anna Engine Plant in Ohio.
- Honda begins automobile production in Nigeria.

## **Chronology**

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

June	<ul> <li>2016 Honda Pilot is launched as the third-generation of this mid-size SUV to be designed, developed and manufactured exclusively in North America.</li> </ul>	March (cont.)	<ul> <li>Honda announces new, innovative \$1 million Ohio-based workforce development initiative, called EPIC, to prepare the next generation workforce for high-tech positions in the manufacturing industry.</li> </ul>	
	<ul> <li>Honda launches a street version of the Moto-GP RC213V-S.</li> <li>Next-generation Acura NSX supercar serves as the official pace car in the 93rd running of the Broadmoor Pikes Peak International Hill Climb.</li> </ul>		<ul> <li>Honda Aero receives production certification from the U.S. Federal Aviation Administration (FAA) for its HF120 turbofan engine, marking the first time in 23 years that the FAA issues a certificate to a new company</li> </ul>	
May	Honda Manufacturing of Alabama begins mass production of the 2016     Honda Pilot, the 3rd generation of the Pilot built in Alabama.	 February	<ul> <li>making jet engines in America.</li> <li>Honda Motor Co. along with Toyota Motor Corporation, Nissan Motor Co., Ltd.,</li> </ul>	
	The all-new 2016 Honda HR-V Crossover goes on-sale, featuring bold and sporty coupe-like styling, SUV versatility, a 35-mpg highway fuel		agree to work together to help accelerate the development of hydrogen station infrastructure for fuel-cell vehicles (FCVs) in Japan.	
	economy rating (2WD CVT) and Honda packaging magic.  • Honda of South Carolina Mfg. begins production of the new Pioneer 500	January	<ul> <li>McLaren-Honda reveals new racing car, MP4-30, for the 2015 FIA Formula One (F1) World Championship, fitted with Honda's 1.6 liter V6 engine, the RA615H.</li> </ul>	
	side-by-side and announces \$42 million investment and creation of 42 jobs.		<ul> <li>Production of the 2016 Acura ILX shifts to the Marysville Auto Plant in Ohio, marking the 20th anniversary of Acura vehicle production in America.</li> </ul>	
<ul> <li>April</li> <li>Honda Power Equipment achieves sale mark of 40 million power products to U.S. dealers and distributors since U.S. sales began of outdoor power equipment in 1973.</li> <li>Honda Manufacturing of Alabama begins production at a new \$71.4 million state-of-the-art automated engine assembly facility, marking a breakthrough for highly automated production of automobile engines in North America.</li> <li>HondaJet begins world tour in late April making its first appearances in Japan and Europe, and traveling more than 26,000 nautical miles during the tour, stopping in 13 countries along its flight route.</li> </ul>	<ul> <li>Honda Power Equipment achieves sale mark of 40 million power products to U.S. dealers and distributors since U.S. sales began of</li> </ul>			
		<ul> <li>Honda kicks off the "Year of Honda," at the North American International Auto Show with an advanced line-up of products coming to market including HondaJet, the Acura NSX supercar, Honda's return to Formula One and the a new Honda fuel cell vehicle launching in 2016.</li> </ul>		
		<ul> <li>Acura reveals the production version of the next-generation Acura NSX at the North American International Auto Show, 25 years after the original's debut. The new NSX will be developed and produced in the U.S. and is designed to deliver a groundbreaking "New Sports experience"</li> </ul>		
	<ul> <li>Honda unveils ultra-sporty Civic Concept at the New York International Auto Show as a precursor to the 10th-generation Civic Sedan and Coupe models. The 2016 Civic will be the first Honda model to apply new Honda small-displacement turbo engine technology in North America.</li> </ul>		for the driver.	
March	<ul> <li>Honda sets all-time fiscal year automobile production records in North America, Asia and China for the year ending March 31, 2015.</li> <li>HondaJet receives provisional type certification (PTC) from the U.S.</li> </ul>			
	Federal Aviation Administration (FAA), indicating the FAA's approval of			

the HondaJet design based on certification testing, design reviews and

analyses completed to date.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

December	The Honda Heritage Center in Marysville officially opens its doors, including a new museum about the history of Honda in North America	July	<ul> <li>Cumulative production of Honda motorcycles in Brazil reaches 20 million units with the rollout of a CG125 TITAN at the Sao Paulo motorcycle plant.</li> </ul>	
	during the past 55 years.	June	<ul> <li>The first production HondaJet achieves its first flight (June 27, 2014).</li> </ul>	
November	<ul> <li>November 2014 marks the global production milestone of Honda's 300-millionth motorcycle — a Honda Gold Wing produced at the Kumamoto Factory in Japan.</li> </ul>	May	<ul> <li>GE Honda Aero Engines delivers the first ship set of HF120 production turbofan engines to Honda Aircraft Company in Greensboro, North Carolina.</li> </ul>	
	<ul> <li>Honda announces a \$13.8 million commitment to FirstElement Fuel to build additional hydrogen refueling stations for fuel cell vehicles in California.</li> </ul>	April	<ul> <li>The newest version of Honda's ASIMO humanoid robot, featuring the ability to communicate in sign language, is demonstrated for the first time in the U.S., at the 2014 New York International Auto Show.</li> </ul>	
	<ul> <li>The all-new 2016 Honda HR-V crossover vehicle is unveiled at the Los Angeles International Auto Show.</li> </ul>		<ul> <li>The U.Sdesigned, developed and manufactured 2015 Acura TLX makes its world debut at the 2014 New York International Auto Show.</li> </ul>	
	<ul> <li>The Honda FCX Concept, Honda's fuel-cell vehicle concept, makes its world debut in Japan.</li> </ul>	March	<ul> <li>The Honda Smart Home U.S. begins operation in Davis, California, showcasing Honda's vision for zero net energy living and mobility.</li> </ul>	
	<ul> <li>The American Honda Foundation celebrates its 30th anniversary.</li> </ul>	rolls off the assembly line at the Marysville Auto Plant	• On March 20, the 10-millionth Honda Accord built in North America	
October	<ul> <li>A refreshed Honda CR-V is named 2015 Motor Trend Sport/Utility Vehicle of The Year.</li> </ul>		rolls off the assembly line at the Marysville Auto Plant, as the company also celebrates cumulative U.S. production of 20 million Honda and	
September	<ul> <li>The Honda Gold Wing® motorcycle celebrates its 40th anniversary with the</li> </ul>		Acura automobiles.	
	launch of the 2015 model year, commemorated by a 40th Anniversary Edition of the beloved bike.	February	<ul> <li>The 2015 Honda Fit subcompact car goes into production at Honda's 8th and newest auto plant in North America, located in Celaya,</li> </ul>	
August	Dr. Michimasa Fujino, president & CEO of Honda Aircraft Company, receives the SAE International Clarence L. (Kelly) Johnson Aerospace		Mexico, expanding Honda's ability to make small vehicles in the North American region.	
	Vehicle Design and Development Award for his groundbreaking work on the HondaJet advanced light jet.	January	<ul> <li>Honda Transmission Manufacturing of America finalizes installation of two power-producing wind turbines at its Russells Point, Ohio plant,</li> </ul>	
	<ul> <li>Honda Power Equipment (HPE) celebrates 30 years of production at its Swepsonville, North Carolina plant, announcing a new \$8.5 million investment to add production of a new two-stage snow thrower and the first-ever U.Sproduced Honda generator to its production portfolio.</li> </ul>		making it the first automotive manufacturing facility in the United St to utilize wind power generated on-site.	

 Honda Aircraft Company announces that its FAA-conforming HondaJet has achieved several key development milestones including aerodynamics/ stall testing, function and reliability, environmental performance and

 Honda Motor Co. announces its intentions to participate in the FIA Formula One (F1) World Championship from the 2015 season under a joint project

Acura announces the establishment of the new \$45 million Performance
 Manufacturing Center in Marysville, Ohio, where 100 associates will

 Honda Motorcycle & Scooter India Pvt., Ltd. announce plans to create new India R&D center for the development of cutting-edge technology for its customers in

 Honda Motor Co. begins operations at a new 300,000-unit motorcycle plant in Penang, Malaysia, using advanced environmental technologies including a 5,000 kWh/year solar array, high-efficiency coating technology, and a low-VOC

 American Honda expands leasing of the Fit EV to customers in select Northeastern U.S. markets, including New York, New Jersey, Connecticut,

Honda Automobile Thailand announces plans to build a new automobile plant with investment of 44.6 billion yen, initial employment of 1,200 associates and annual capacity of 12,000 units, with operations scheduled to begin in 2015.
 Acura debuts 2014 Acura MDX Prototype and next-generation NSX Concept

with full interior design concept at 2013 North American International

Honda of America Mfg., Inc. announces it will invest \$23 million, hire
 new associates and construct a 95,000-square-foot expansion to
 accommodate production build the all-new 2014 Accord Hybrid at the

Marysville, Ohio, auto plant beginning in fall 2013.

 The 2013 Honda Civic Sedan and Coupe, equipped with the next-gen ACE body structure, are among first compact cars to receive an IIHS Top SAFETY Pick+ safety rating, including a GOOD rating in the Institute's

produce the next-generation Acura NSX supercar.

stringent new small overlap frontal collision test.

emissions electro-deposition process.

Maryland and Massachusetts.

## Chronology

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

May

March

**February** 

January

structural testing.

with McLaren.

the region.

Auto Show.

December	<ul> <li>GE Honda Aero Engines' HF120 turbofan jet engine is awarded Part 33 certification from the U.S. Federal Aviation Administration, having accumulated more than 14,000 cycles and 9,000 hours of testing.</li> <li>The HondaJet receives Type Inspection Authorization from the Federal Aviation Administration (Dec. 20, 2013).</li> </ul>
	· · · · · · · · · · · · · · · · · · ·
	<ul> <li>Honda Aircraft Company's customer service facility receives Federal Aviation Administration Part 145 repair station certification.</li> </ul>
November	<ul> <li>The Honda FCX Concept is unveiled at the 2013 Los Angeles International Auto Show, expressing one potential styling direction for the next- generation Honda fuel cell electric vehicle launching in the U.S. and Japan in 2015.</li> </ul>
	• The Honda Vezel (HR-V) small SUV is unveiled in Japan, offering the dynamic qualities of an SUV, the elegance of a coupe and the functionality of a minivan.
	<ul> <li>Honda announces that it has developed a new gasoline direct-injected VTEC         Turbo engine within its Earth Dreams Technology™ powertrain series, delivering         high levels of driving joy and fuel economy. With displacement sizes of 2.0,         1.5 and 1.0 liters, the new engine series is best suited to small- and         mid-sized vehicles.     </li> </ul>
	<ul> <li>Honda introduces the more compact, lighter UNI-CUB personal mobility device in Japan, taking another step forward to verify the business feasibility of the technology through a fee-based commercial leasing program.</li> </ul>
	• The first large-scale U.S. clinical study of Honda's Walking Assist Device is undertaken at the Rehabilitation Institute of Chicago.
September	<ul> <li>Honda de Mexico marks the beginning of construction on a new \$470 million transmission plant in Celaya, Mexico, which will begin producing continuously variable transmissions in 2015 with an initial annual capacity of 350,000 units.</li> </ul>
	<ul> <li>Honda Motor Co. earns the highest disclosure scores among all Japanese companies and is named one of the world's most advanced companies in the Carbon Disclosure Project's Global 500 Climate Change Report 2013.</li> </ul>
July	<ul> <li>Production begins at the Saitama Factory's 250,000-unit Yorii plant, utilizing state-of-the-art "green factory" technologies and processes.</li> </ul>
June	<ul> <li>Honda and General Motors announce an agreement to co-develop a next-generation fuel cell system and hydrogen storage technologies, aiming for the 2020 timeframe.</li> </ul>

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- The 2013 Honda Accord Sedan, equipped with the ACE IITM body structure, is one of first midsize sedans to earn a TOP SAFETY PICK+ rating from the Insurance Institute for Highway Safety.
- Twenty-five years after the start of U.S. auto exports, the Marysville, Ohio auto plant builds the 1-millionth Honda automobile for export.
- The 2013 Honda Accord and Fit earn Car and Driver 10Best awards, the seventh consecutive year for the Fit and an unprecedented 27th 10Best award for the Accord.
- American Honda launches freshened 2013 Civic Sedan and Coupe.
- Honda R&D Americas opens new Advanced Design Studio in downtown Los Angeles, relocating from its former Pasadena, Calif. home.
- Acura debuts all-new 2014 RLX performance-luxury sedan at the Los Angeles Auto Show.
- Honda marks 30 years of auto production in the U.S., by announcing new \$200 million investment in Ohio transmission and engine plants.
- Honda Aircraft begins HondaJet production.
- American Honda begins sales of eighth-generation Accord, in both Sedan and Coupe variants.
- On August 20, the Marysville, Ohio, auto plant begins mass production of the ninth-generation 2013 Accord, as the plant approaches 30 years of manufacturing Honda automobiles in America.
- American Honda begins leasing the Fit EV all-electric commuter vehicle to customers in Southern California and Oregon.
- Honda of South Carolina (HSC) produces its 2-millionth engine since the start of production at its Timmonsville, S.C., plant in 1998.
- Honda announces expansion plans: Honda Manufacturing of Indiana to invest \$40 million and hire 300 associates to boost capacity by 50,000 vehicles per year and add production of Civic Hybrid in 2013; Honda Manufacturing of Alabama to invest \$115 million and hire 50 associates to increase production by 40,000 vehicles per year and add production of Acura MDX in 2013.
- American Honda announces new HondaLink<sup>™</sup> in-vehicle connectivity system, featuring the first OEM application of Aha® radio, to debut on the 2013 Accord and Crosstour models.

- Honda becomes the world's first mobility company to disclose third-party validated estimates of all greenhouse gas (GHG) emissions.
- Acura begins sales of its new ILX sedan, the new gateway vehicle for the Acura brand and the first Acura product with an available hybrid powertrain.
- The compact and innovative Honda UNI-CUB, featuring the world's first omni-directional driving wheel system is unveiled in Japan.
- Honda Manufacturing of Indiana (HMIN) begins production of the Acura ILX and ILX Hybrid sedans on the same line as the Civic Sedan and Civic Natural Gas. The ILX is the first Acura to be produced in Indiana and the first Honda or Acura hybrid vehicle to be produced in North America.
- American Honda launches its first-ever "Green Dealer" program for U.S. Honda and Acura dealers.
- The Acura RLX Concept is unveiled at the New York International Auto Show, where it is announced that Acura's new flagship sedan will feature the first application of Acura Sport Hybrid SH-AWD®.
- American Honda announces plans to apply new visibility-enhancing technologies on its automobiles, including rearview cameras, to be applied to over 97% of all model year 2013 Honda models, Expanded View Driver's Mirror and LaneWatch™ blind-stop display, which will debut on the 2013 Accord.
- Honda Motor Co. and the Japan Metals & Chemicals Co., Ltd. jointly announce the establishment of the world's first process to extract rare earth metals from various used Honda parts in an actual mass-production process.
- The East Liberty, Ohio, auto plant begins production of the Acura RDX luxury crossover SUV.
- Honda introduces 2013 Accord Coupe Concept at the North American International Auto Show, announcing plans to apply new 'powertrain technology and new safety features, including Lane Departure Warning and Forward Collision Warning, to the ninth generation Accord lineup.
- Acura introduces the NSX Concept and ILX Concept, along with a prototype 2013 RDX at the North American International Auto Show.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- Honda debuts the 2013 Fit EV and 2012 Honda CR-V at the 2011 Los Angeles Auto Show.
- The 2012 Civic Natural Gas named Green Car of the Year at the 2011 Los Angeles Auto Show.
- American Honda completes the installation of an 800-cell Honda CIGS solar array at Honda Performance Development in Santa Clarita, Calif.
- Honda Manufacturing of Alabama marks its 10th anniversary of production, announcing plans to invest \$84 million and add 140 new jobs to increase production capacity by 40,000 units to 340,000 vehicles and V6 engines per year in 2013.
- Honda's East Liberty Auto Plant produces its 4-millionth vehicle, a 2011 Honda CR-V.
- American Honda launches 2012 Civic Natural Gas, the fourth generation natural gas-powered Civic, expanding its U.S. retail network to 200 Honda dealers in 36 states.
- Honda certified its tenth and eleventh facilities in North America to LEED green-building standards, the most of any automaker in the region. They are Honda Engineering North America's Anna, Ohio facility and the new Markham, Ontario headquarters of Honda Canada.
- Honda earns the highest score among all Japanese companies in the Carbon Disclosure Project's 2011 "Carbon Disclosure Leadership Index" (CLDI), which rates the world's 500 largest companies on their strategies and corporate governance to address climate change and the reduce greenhouse gas emissions.
- Honda announces plans to build its eighth auto plant in North America, a new \$800 million, 200,000-unit factory in Celaya, Guanajuato, Mexico, slated to begin production of Honda subcompact vehicles in 2014.
- Honda achieves its goal of less than 1 percent waste sent to landfills for all manufacturing plants in North America with ten of 14 plants in operating with absolutely zero waste to landfills.
- American Honda as a corporation earned the top score in the 2011
   J.D. Power Initial Quality Survey, including a best-ever result for the
   Honda brand, the top-ranked non-luxury brand in 2011, an overall
   third-place finish for Acura, along with seven of eleven segment-leading
   models, a Platinum Award for the company's Greensburg, Ind. plant, and
   a Silver Award for its East Liberty, Ohio plant.

- Honda introduces "Blue Skies for our Children" environmental logo and slogan, along with new environmental vision, which calls for realizing "the Joy and Freedom of Mobility" and "a Sustainable Society where People Can Enjoy Life."
- Having achieved its 2010 goals for the reduction of product CO<sub>2</sub> emissions, Honda announces new global CO<sub>2</sub> reduction goals, including a 30 percent reduction in CO<sub>2</sub> from its automobile, motorcycle and power equipment products, compared to the 2000 baseline, by 2020.
- American Honda debuts the all-new 2012 Civic lineup for the U.S., including a Coupe, Sedan, Si Coupe and Sedan, Hybrid and natural gas-powered Civic Natural Gas at the New York International Auto Show.
- The first FAA-conforming HondaJet reaches its maximum operating altitude of 43,000 feet and a maximum speed of 425KTAS (489 mph) at 30,000 feet during flight testing in Greensboro, N.C.
- Guangqi Honda introduces the Li Nian S1 sedan, the first mass-produced model of Guangqi Honda's original automotive brand, Li Nian, the first original brand established by an automobile joint venture in China.
- Honda Motor Co. president Takanobu Ito, appearing at the 2011 Shanghai
  motor show, announces plans to sell three new hybrid models in China the
  Insight, to be sold by Dongfeng Honda; and the Fit Hybrid and CR-Z, to be sold
  by Guangqi Honda. Mr. Ito also announces Honda's intentions to produce all
  three hybrid models in China and to begin testing of Honda EV technology with
  the city of Guangzhou.
- Honda Automobile (Thailand) Co., Ltd. introduces the Honda BRIO small car
  for the Thailand market. With a starting price of 399,900 baht, the model is
  expected to raise the bar for eco-cars in terms of packaging, design, comfort
  and fuel efficiency.
- The 2011 Odyssey becomes the first minivan to earn both a "Top Safety Pick" rating from the IIHS and a five-star Overall Vehicle Score from the NHTSA under new, more stringent crash safety-ratings protocols.
- Honda debuts the 2012 Civic Si and Sedan concept vehicles at the North American International Auto Show in Detroit.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- Honda Transmission Mfg. begins \$70 million, 200,000-square-foot expansion, including the addition of a third assembly line, along with an additional \$25 million in upgrades to improve plant flexibility.
- Honda Aircraft Company, Inc. completes the first flight of an FAAconforming HondaJet, Dec. 20 at 3:31 p.m. EST in Greensboro, N.C.
- Honda begins lease sales of the EV-neo electric scooter to customers in Japan.
- Honda begins demonstration tests of next-generation, electrically powered personal mobility products with the Saitama and Kumamoto prefectures as the next step in its Honda Electric Mobility Network initiative.
- Honda introduces the Fit EV Concept electric vehicle and Honda plug-in hybrid vehicle platform at the 2010 Los Angeles Auto Show.
- The 2011 Accord is the first automobile to earn a five-star rating for Overall Vehicle Score and each of three combined ratings categories frontal, side and rollover — under the NHTSA's modified New Car Assessment (NCAP) crash safety-rating program for the 2011 model year.
- The CR-Z sport hybrid coupe is named Japan Car of the Year for 2010-2011.
- Honda is named "America's Greenest Automaker" for the fifth consecutive time by the Union of Concerned Scientists.
- The Hybrid Jazz makes its world debut at the Paris Motor Show.
- Honda Manufacturing of Alabama, Inc., begins production of the fourth generation, U.S.-designed and developed Honda Odyssey minivan Sept. 1 (U.S. on-sale date of Sept. 30). Two days later, the plant celebrates production of its 2-millionth automobile (and V6 engine), a 2011 Honda Pilot.
- All-new Honda CR-Z sport hybrid coupe introduced in the U.S. and Canada.
- An all-new transmission plant at the Hamamatsu Factory, Honda's global "leader plant" for advanced transmission production, begins manufacturing operations.

- Honda Soltec begins sales in Japan of new 120W and 130W residentialuse solar cell modules, each achieving an 11.6 percent conversion rate, the highest among CIGS-based solar cells being sold in Japan.
- The Marysville Auto Plant produces its 10-millionth automobile, an Accord Sedan, on July 20.
- The Anna Engine Plant, Honda's largest automobile engine plant, celebrates 25 years of engine production in Ohio, July 21.
- Honda Power Equipment surpasses 30 million products shipped to domestic dealers and distributors since it began offering engines, tillers and generators to U.S. customers in 1972.
- Honda subsidiary Honda Motorcycle and Scooter India announces plans to build a new 60,000-unit plant in Rajastan, India, as it expands production at its existing plant in Haryana from 1.25 to 1.6 million units.
- Honda of America Mfg. begins operations at its new Marysville parts consolidation center, supporting the efficient delivery of parts to the Marysville Auto Plant while reducing fuel consumption and CO<sub>2</sub> emissions from parts shipments.
- Honda earns the No. 1 spot on the American Council for an Energy-Efficient Economy (ACEEE) "Greenest Vehicles of 2010" list for the tenth straight year.
- Honda Performance Development (HPD) begins deliveries of modified 1.5-liter Fit engines for competition in the SCCA Formula F series, the entry level of open-wheel racing in America.
- The all-new Honda CR-Z (Compact Renaissance-Zero) sport hybrid coupe is launched in Japan.
- American Honda debuts the U.S. production version of the CR-Z two-seat sport hybrid car at the North American International Auto Show.
- Honda R&D Americas, Inc. begins operation of next-generation solar-powered hydrogen station prototype in Torrance, Calif. The new, more compact system eliminates the compressor function while providing enough hydrogen, via an 8-hour fill, to accommodate daily commuting in a fuel cell electric vehicle.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- American Honda earns the highest fleet-average fuel economy among all U.S. automotive marketing groups as determined by the U.S. EPA in its MY2008 report on U.S. fuel economy trends.
- Honda R&D Asia Pacific Co. establishes new R&D center in Bangkok, Thailand, for the development of products and technologies that support the unique needs of customers in Honda's Asia/Oceania region.
- Honda Manufacturing of Alabama begins production of passenger cars (Accord V6 Sedans) after eight years of light truck production.
- Takanobu Ito becomes the seventh president & CEO of Honda Motor Co.
- The new Ogawa Engine Plant in Japan began Phase 1 production activity including casting and machining processes and supply of engine components for auto plants in Japan and other regions.
- Honda commemorates 50 years of operations in America, marking the incorporation of American Honda Motor Co., Inc., June 11, 1959.
- Marysville, Ohio, motorcycle plant ceases production after 26 years, as global production of certain large motorcycles is consolidated at Honda's new factory in Kumamoto, Japan.
- Honda Manufacturing of Indiana begins production of the natural gas-powered Civic GX sedan in Greensburg, Ind., alongside the gasolinepowered Civic Sedan.
- The Honda Insight becomes Japan's best-selling vehicle in May, the first hybrid car to earn the distinction.
- The FCX Clarity fuel cell electric vehicle is named 2009 World Green Car by journalists from Asia, Europe and North America.

- The 2009 Acura TL is the first automotive nameplate to earn both a top government crash safety rating and a "Top Safety Pick" crash safety rating from the IIHS for every vehicle in its line-up.
- American Honda begins sales of the new Insight as the most affordable hybrid car in America.
- Honda R&D Co. (Japan) in conjunction with Advanced Telecommunications
  Research Institute International (ATR) and Shimadzu Corporation introduce
  Brain Machine Interface (BMI) technology which enables control of a robot by
  human thought alone.
- Honda and GS Yuasa establish a joint venture called Blue Energy Co., Ltd., for the development, sales and production of advanced lithium-ion batteries for hybrid vehicles.
- Production of the Honda Ridgeline truck begins at Honda Manufacturing of Alabama, making it the exclusive production source for the Honda Pilot, Odyssey and Ridgeline light trucks.
- Honda Motor Co. announces plans for the establishment of a new R&D facility in Chiba Prefecture, Japan, to work toward the establishment of bio-ethanol production technology.
- Honda produces its 20-millionth automobile in North America as cumulative production of engines in North America exceeds 18.4 million units and production of transmissions tops 13 million units.
- American Honda debuts the radically styled 2010 Honda Fury, a chopper-style custom bike designed by Honda R&D Americas, at the New York International Motorcycle Show.

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- Honda Motor Co. unveils new Walking Assist Device with Bodyweight Support system, developed in part from its research into the dynamics of human motion that led to creation of the ASIMO humanoid robot.
- Honda Power Equipment Mfg. produces its 20-millionth product since the start of operations in August 1984.
- Honda Manufacturing of Indiana begins production of Civic sedans in its new \$550 million auto plant in Greensburg, Ind.
- Cumulative global production of Honda motorcycles reaches 200 million units.
- Honda Soltec Co. begins sales in Japan of Honda-developed thin-film solar cells.
- Thai Honda achieves cumulative production of 10 million units since production began in 1987.
- Acura launches the 2009 TL Sedan. It is the third generation of TL designed, developed and manufactured in the U.S.
- Honda of Canada Mfg. begins production of 4-cylinder engines at new \$154 million automobile engine plant in Alliston, Ontario.
- Honda introduces POLAR III third-generation pedestrian crash test dummy with the aim of reducing lower back and upper leg injuries common in vehicle-pedestrian collisions.
- American Honda launches redesigned 2009 Honda Fit.
- Acura announces plans to compete in the LMP1 class of the 2009
   American Le Mans race series.
- Honda Transmission Mfg. of America in Russells Point, Ohio, produces its 10-millionth transmission since the start of U.S. transmission manufacturing in 1997.

- Production of Honda motorcycles in Vietnam reaches 5 million units.
- Honda begins mass production of all-new FCX Clarity fuel cell vehicle (FCX) in Japan and introduces first five U.S. customers for the new vehicle.
- American Honda fully deploys the first automaker-operated fleet of more fuel-efficient Auto-Max® railcars.
- Cumulative automobile production in Brazil reaches 500,000 units since the start of production in 1997.
- Honda Siel Cars India introduces the Civic Hybrid as India's first gas-electric hybrid automobile.
- American Honda introduces second-generation Pilot that was designed, developed and engineered in the U.S. by Honda R&D Americas and is produced exclusively by Honda Manufacturing of Alabama.
- Honda Aircraft Company begins European sales of HondaJet, including the announcement of plans for an exclusive regional sales and service network in the U.K., Germany and Spain.
- Cumulative global production of the Cub series motorcycle reaches 60 million units.
- Honda opens a new motorcycle plant at the Kumamoto Factory in Japan as Honda's global lead plant for motorcycle production.
- Honda Aircraft Company expands sales of HondaJet throughout North America by beginning sales in Canada and Mexico.

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- Honda's annual auto production in the U.S. exceeds 1 million units for the first time ever in 2007, as total North American auto production reaches a new all-time record of 1.432 million units.
- Honda UK sells more than 100,000 Honda vehicles for the first time, in 2007.
- The hydrogen-powered FCX Clarity makes its U.S. debut at the Los Angeles Auto Show as Honda announces plans to begin leasing the next-generation fuel cell vehicle in summer 2008.
- Operation of the fourth-generation hydrogen Home Energy Station begins at Honda R&D America's Torrance, Calif., headquarters.
- Honda celebrates 25 years of building automobiles in America.
- Honda Aero breaks ground on its new headquarters and jet engine plant in Burlington, N.C.
- Honda Soltec opens new solar cell production plant in Kumamoto, Japan.
- Honda of South Carolina Mfg. produces its 2-millionth all-terrain vehicle (ATV).
- American Honda launches the eighth-generation Accord.
- Honda Aircraft Company breaks ground on new \$100 million U.S. headquarters and R&D facility in Greensboro, N.C.

- Honda introduces a more advanced Variable Cylinder Management<sup>™</sup> (VCM<sup>™</sup>) cylinder deactivation technology.
- Honda R&D America's opens its new Acura Design Studio in Torrance, Calif., assuming a central role in the research and styling design of future Acura production models.
- Honda's Anna, Ohio, engine plant produces its 15-millionth engine since the start of production in 1985.
- Honda is named America's "Greenest Automaker" in 2007 for the fourth consecutive time by the Union of Concerned Scientists.
- American Honda and Climate Energy, LLC begin retail sales of the freewatt<sup>™</sup> micro-combined heat and power (MCHP) co-generation device in the northeastern U.S.
- Acura undertakes first factory racing program with entry into the American Le Mans endurance sports car racing series in the LMP2 class with a 3.4-liter V8 engine supplied by Honda Performance Development (HPD).
- Acura RDX named Canadian Utility Vehicle of the Year.

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- Honda R&D Americas opens new Advanced Design Studio in Pasadena, Calif.
- Honda Soltec Co., Ltd. established to oversee production and sales of Honda-developed CIGS solar panels in Japan.
- Honda Motor Co. announces plans to build new engine plant in Japan (in Ogawa, Saitama prefecture).
- Honda Manufacturing of Alabama celebrates 5th anniversary and reaches one-million unit automobile production milestone.
- Honda announces plans to begin production of motorcycles in Peru.
- Honda Aircraft Company begins U.S. sales of HondaJet at NBAA in Orlando, Fla.
- Acura launches new RDX sport-utility vehicle with Acura's first-ever turbocharged engine.
- Honda of Canada Mfg. celebrates 20th anniversary and 4-millionth unit production milestones.
- Honda and Research Institute of Innovative Technology for the Earth (RITE) announce breakthrough "Honda-RITE" ethanol production process.
- American Honda fulfills October 2003 "Safety for Everyone" commitment to apply a core suite of advanced safety features to all U.S. Honda and Acura models.
- Honda announces plans to commercialize HondaJet at EAA AirVenture in Oshkosh, Wis.

- Honda earns 100th open-wheel race victory in North America.
- First U.S.-made Acura (TL Sedan) exported to China.
- Honda begins motorcycle production in Argentina.
- Honda announces development of plant-based biofabric for use in automotive interiors.
- Global sales of Honda Power Products reaches 70 million units.
- Honda announces "2010 Vision" for North American automobile operations including the construction of a new U.S. auto plant and a new Canadian engine plant, expansion of engine and transmission production in Ohio and Georgia, and the addition of a new, more affordable hybrid car.
- Honda Motor Co. announces plan to build a new auto plant in Yorii, Japan, to advance the flexibility and efficiency of Honda manufacturing operations worldwide.
- Honda begins producing automatic transmissions in Tallapoosa, Ga., as part of Honda's broader North American powertrain strategy.
- 2006 Civic and Ridgeline capture Canadian Car and Truck of the Year awards.
- Honda Power Equipment shipped its 20-millionth power product to U.S. dealers.
- 2006 Civic and Ridgeline sweep North American Car and Truck of the Year awards.

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- Honda Ridgeline truck named 2006 Motor Trend magazine Truck of the Year.
- 2006 Civic becomes first compact car to earn a "Top Safety Pick-Gold" rating from the Insurance Institute for Highway Safety (IIHS).
- New ASIMO robot debuts with dramatically improved running capability and enhanced ability to act in sync with people.
- Honda Motor Co. announces plans to begin mass production in 2007 of Honda-developed thin film solar cell.
- Honda Super Cub production reaches 50-million-unit milestone since its 1958 debut.
- Honda Civic named 2006 Motor Trend magazine Car of the Year.
- Honda R&D Americas introduces Home Energy Station III, the third-generation of its experimental hydrogen refueling device developed in partnership with Plug Power, Inc.
- Honda announces plans to establish R&D operations in Thailand with the creation of Honda R&D Asia Pacific, Ltd., a subsidiary of Honda R&D Co., Ltd.
- Honda announces plans to establish transmission manufacturing operations in China with the creation of Honda Auto Parts Manufacturing Co., Ltd.
- Honda introduces ASV-3 advanced safety vehicle equipped with Inter-Vehicle communications technology.
- HondaJet makes its worldwide public debut, July 29 at the Experimental Aircraft Association (EAA) Air Venture in Oshkosh, Wis.

- Honda Motor (China) Investment Co. (HMCI) announces plans to launch the Acura brand in China with the introduction of the Acura RL in spring 2006, to be marketed through a dedicated Acura dealer network.
- Honda leases 2005 FCX to world's first individual customer for a hydrogen-powered fuel cell vehicle.
- Honda announces commitment to include U.S. government crash test "star ratings" on the window labels of all 2006 Honda and Acura vehicles, a first for any automaker.
- Honda Automobile (China) Co. (CHAC) begins export of the Jazz compact passenger car to Europe. CHAC is the first auto plant in China dedicated to export production.
- The 2006 Honda Ridgeline becomes the first 4-door pickup to earn the NHTSA's highest crash test rating for frontal and side impacts.
- Cumulative worldwide sales of Honda hybrid vehicles reaches 100,000 units.
- Honda introduces Phill<sup>TM</sup> natural gas home refueling appliance in conjunction with Fuelmaker Corp. to help promote sales of cleaner-burning CNG vehicles like the Honda Civic GX.
- American Honda and Disneyland® Resort form 10-year strategic business alliance.

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- Honda reveals technologies for next-generation ASIMO humanoid robot, including the ability to run and process information more quickly in real-world environments.
- Honda introduces V6 Accord Hybrid in the U.S. as Honda's third hybrid model.
- All new Legend wins the Japan Car of the Year award for 2004-2005 and Most Advanced Technology Award.
- Honda leases two 2005 FCX fuel cell vehicles to the state of New York,
   the first customer for a fuel cell vehicle in the Northeastern U.S.
- GE Honda Aero Engines LLC is established to pursue the launch of Honda's HF118 turbofan engine in the light business jet market.
- Honda of America Mfg. celebrates its 25th anniversary.
- Guangzhou Honda begins production of the Fit for the China domestic market.
- Honda claims its first Indy Racing League (IRL) manufacturers' title (Honda-powered drivers win 14 of 16 races for the season).
- Honda develops a scooter powered by its original Honda FC Stack, capable of starting in sub-freezing temperatures.

- Honda establishes a new U.S. subsidiary, Honda Aero, Inc., to focus on the aviation engine business in the U.S. Also, Honda establishes the Wako Nishi R&D Center in Japan, dedicated to the research and development of aviation engines.
- The 2005 Honda FCX powered by Honda's original FC Stack is certified for commercial use by both the U.S. EPA and California Air Resources Board.
- Buddy Rice earns Honda's first victory in the Indianapolis 500<sup>®</sup>.
- Honda Manufacturing of Alabama begins production on its second assembly line, doubling light truck and V6 engine production capacity to 300,000 units per year.
- Honda establishes a new subsidiary, Honda Motor RUS LLC, in Russia to strengthen its local motorcycle, automobile and power product sales operations.
- Honda and General Electric Co. announce the formation of a strategic alliance to produce a new turbofan jet engine for light business jets.
- Honda Motor (China) Investment Co., Inc., responsible for developing Honda's overall business strategy in China, is established.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- The HondaJet, new experimental compact business jet equipped with Honda-developed HF118 jet engines, completes initial flight tests in Greensboro, N.C.
- Honda of South Carolina Mfg. produces its 1-millionth all-terrain vehicle (ATV).
- Honda's cumulative auto production in the U.S. reaches 10 million units.
- American Honda Motor announces "Safety for Everyone" commitment to apply advanced safety technologies such as the Advanced Compatibility Engineering (ACE) body structure and side curtain airbags to the full range of Honda and Acura products over the next several years.
- Honda R&D Americas debuts an all-new Automotive Safety Research Facility in Ohio, featuring advanced crash safety testing laboratories.
- Honda announces the development of the Honda FC Stack next-generation fuel cell stack that delivers high performance, yet operates at temperatures as low as -20°C (-4°F).
- Honda develops world's first electronically controlled fuel-injection system (PGM-FI) for a 4-stroke 50cc scooter.
- Honda introduces new Advanced Compatibility Engineering<sup>™</sup> (ACE<sup>™</sup>) body structure that both enhances self-protection and reduces aggressivity in vehicle-to-vehicle collisions.

- Honda becomes the world's first automaker to supply a fuel cell vehicle to a private corporation, lwatani International Corporation.
- Honda debuts Variable Cylinder Management<sup>™</sup> (VCM<sup>™</sup>) V6 3.0-liter
   i-VTEC engine.
- Civic Hybrid becomes the first-ever hybrid vehicle to earn certification as an Advanced Technology Partial Zero-Emissions Vehicle (AT-PZEV) from the California Air Resources Board (CARB).
- Takeo Fukui becomes sixth president & CEO of Honda Motor Co.
- Honda develops the world's first Collision Mitigation Brake System (CMBS).
- Honda establishes 6th region in China as part of global structure that also includes regional operations in North America, South America, Europe/Middle East/Africa, Asia/Oceania and Japan.
- Honda joins Indy Racing League (IRL) open wheel racing series for 2003 season.
- Honda Power Equipment Mfg. in North Carolina announces \$30 million expansion to increase general-purpose engine production to 1.5 million units.

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2002

- American Honda introduces the Honda Element light truck to its U.S. vehicle lineup.
- Honda Fit finishes 2002 as best-selling car in Japan, a first for Honda. Fit also goes on sale in Europe as "Jazz" model.
- Honda's China auto plant announces plan to increase production capacity to 240,000 units in 2004, with a corresponding increase in engine production.
- Honda South Carolina Mfg. begins production of Honda AquaTrax personal watercraft (PWC).
- Honda's FCX fuel cell vehicle delivered to first customers in Japan and U.S. simultaneously.
- Japan version of all-new, sixth-generation Accord earns the 2002-03 Japan Car of the Year award.
- U.S. production of Honda and Acura automobiles reaches 20-year milestone.
- Honda introduces a new rapid- and wide-deploying side curtain air bag technology that protects both front and rear passengers — the all-new 2003 Accord was the first model to receive the new technology.
- Honda FCX becomes first fuel cell vehicle in the world to earn certification from U.S. EPA and the state of California (CARB).
- Honda introduces AquaTrax, company's first personal watercraft.
- Honda celebrates 25th anniversary of listing on the New York Stock Exchange (NYSE) as ASIMO humanoid robot rings opening bell for trading.
- Honda begins rental of ASIMO humanoid robots in Japan.
- U.K. auto plant begins export of Civic hatchback to North America.
- Honda establishes motorcycle R&D center in China.

- Honda introduces first mass-market gas-electric hybrid car with the introduction of the Civic Hybrid.
- Honda Manufacturing of Alabama, Honda's third U.S. automobile plant, begins production with Odyssey minivan.
- Fit earns the 2001-2002 Japan Car of the Year award.
- New joint venture company in China, Sundiro Honda Motorcycle starts production of jointly developed M-LIVING motorcycle.
- North American auto production reaches 10 million-unit milestone.
- Gold Wing GL1800 named "Motorcycle of the Year" by Motorcyclist magazine, and is first production motorcycle certified to meet California's strict 2008 emission standard.
- Honda production operations in Thailand produce 10-millionth product including automobiles, motorcycles and power products.
- Honda's second U.K. auto plant begins production.
- Honda R&D Americas opens first solar-powered hydrogen production and fueling station in Southern California.
- Honda launches Fit on all-new global small car platform using all-new i-DSI (Dual & Sequential Ignition) engine.
- Honda announces development of a new-generation 2-liter class diesel engine for the European market.
- Honda Civic GX natural gas vehicle becomes first car certified as an Advanced Technology Partial Zero Emission Vehicle (AT-PZEV).
- 2001 Acura MDX named North American Truck of the Year.

<sup>\*</sup> Government star ratings are part of the National Highway Traffic Safety Administration's (NHTSA's) New Car Assessment Program (www.safercar.gov). Model tested with standard side-impact air bags (SAB's).

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2000 1999

Honda introduces new humanoid robot, ASIMO.

- 2001 Civic Coupe is one of the first two automobiles and the first affordable small car to achieve 5-star crash safety ratings for both frontal and side impact from the NHTSA\*.
- Acura introduces MDX as the brand's first U.S. designed and developed SUV.
- Civic line-up earns the 2000-01 Japan Car of the Year award.
- Honda earns 500th World Grand Prix motorcycle race.
- Honda earns 6th consecutive driver's championship on CART auto racing series.
- Honda begins testing FCX-V3 fuel cell vehicle through California Fuel Cell Partnership.
- Cumulative production of Accord in the U.S. reaches 5 million units, and Civic reaches 2 million units.
- Honda Power Equipment Mfg. \$16 million expansion triples general purpose engine capacity from 300,000 units to 1 million units annually.
- 2001 Civic is introduced as first gasoline car to achieve Ultra-Low Emissions Vehicle (ULEV) emissions performance in all 50 states.
- Honda introduces Polar II pedestrian crash test dummy with injury data measurement capability.
- Honda establishes fifth region in South America as part of global structure that includes regional operations in North America, Europe/Middle East/Africa, Asia/Oceania and Japan.
- Honda opens world's first indoor car-to-car directional crash test safety facility in Tochigi, Japan.
- Honda begins third era of Formula One® Grand Prix auto racing participation.

- Honda Insight becomes first gas-electric hybrid car sold in the U.S., and 2000 Accord is the first gasoline car to be marketed as a Super Ultra-Low Emissions Vehicle (SULEV), four years ahead of regulatory requirements.
- Honda announces global powertrain production system calling for the integration of engine assembly operations closer to vehicle assembly.
- Honda and GM establish powertrain cross-supply agreement in December in which GM will use a Honda V6 Ultra Low Emission engine and transmission and Isuzu will supply Honda with diesel engines for the European market.
- Honda announces innovation of auto plants in Japan to the flexible "New Manufacturing System" that will be installed in all of Honda's major global auto plants by fall 2002.
- Honda announces new company-wide year 2005 targets for fuel-consumption and exhaust gas emissions for Honda motorcycles, automobiles and power products.
- Honda fuel cell prototype vehicles FCX-V1 and FCX-V2 are introduced.
- American Honda passed the \$10 billion mark in exports of automobiles, motorcycles, power products and key components from North America.
- Honda begins Intelligent Community Vehicle System (ICVS) called "Intellishare" at the University of California, Riverside using Honda's EVPLUS electric vehicles.
- Honda announces next generation of 4-cylinder i-VTEC engines that offer new level of high fuel economy, low emissions and outstanding performance.
- Honda begins auto production in China with Accord sedan.

<sup>\*</sup> Government star ratings are part of the National Highway Traffic Safety Administration's (NHTSA's) New Car Assessment Program (www.safercar.gov). Model tested with standard side-impact air bags (SAB's).

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

1998

- American Honda passed the 1-million mark in annual sales of Honda and Acura cars and light trucks for the first time in company history.
- The Honda Civic GX natural gas vehicle goes into production in Ohio with the cleanest internal combustion engine ever certified by the U.S. EPA.
- Honda of South Carolina Mfg. begins production of ATVs at new \$30 million plant in Timmonsville, S.C.
- Civic 5-door, developed by Honda R&D Europe and built in the U.K., is introduced.
- Auto production begins in India.
- Hiroyuki Yoshino becomes fifth president & CEO of Honda Motor Co.
- Honda Motor Co. celebrates 50th anniversary.
- American Honda exports it 500,000th North American-built car.
- Honda Interceptor named "Motorcycle of the Year" by Motorcyclist magazine.
- New second line at Honda of Canada Mfg. begins production of Honda's first full-size Odyssey minivan.

- Auto production begins in Brazil and Turkey.
- Motorcycle production begins in Vietnam.
- Cumulative global motorcycle production reaches 100 million units.
- Cumulative global power equipment production reaches 30 million units.
- Ultra-small 360-degree inclinable 4-stroke power equipment engine announced.
- Honda announces research project including two new turbofan jet engine prototypes for small aircraft and an experimental jet plane.
- Twin Ring Motegi motorsports complex begins operations.
- All-new 1998 Accord introduced with unique designs for the U.S. and Japan, but using the same flexible platform.
- Civic and Accord Low Emission Vehicle (LEV) sales begin in all 50 states.
- 1998 Accord is first gasoline car to meet CARB Ultra Low Emission Vehicle (ULEV) standards in California.
- Honda begins leasing the EV PLUS electric vehicle to customers in California.
- J.D. Power and Associates awards its Platinum Prize for quality to the Marysville, Ohio, Auto Plant and Gold Prize for quality to the Sayama Plant in Japan.
- The Acura RL is the first automobile introduced with an in-dash, satellite-linked navigation system.
- Honda's first crossover-SUV, the CR-V, goes on sale.

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1996

- Honda introduces first prototype humanoid robot, called P3.
- Honda Motor Co.'s Honda Dream solar car breaks speed and time records at the World Solar Challenge in Australia.
- Honda captures all three major awards on the 1996 PPG IndyCar World Series racing circuit — top manufacturer, top rookie and top driver.
- Honda's Marysville, Ohio, motorcycle plant produces its 1-millionth vehicle (Gold Wing Aspencade).
- Honda Transmission Mfg. of America begins production of automobile transmissions in Russells Point, Ohio.
- Honda announces an accelerated "Strategy for the Americas" with a 50 percent expansion in U.S. automobile engine and automatic transmission production.
- New Honda plant in Thailand begins production with City Sedan designed exclusively for local Asian markets.
- Honda introduces Intelligent Community Vehicle System (ICVS) in Japan in which consumers share limited number of vehicles in conjunction with mass transit.
- The Acura Division introduces the CL series, the first U.S.-designed, engineered and manufactured model offered by a luxury import nameplate.

- Automobile Magazine names the Honda Civic the 1996 Automobile of the Year.
- The Honda Civic named 1995-96 Japan Car of the Year award.
- Honda de Mexico begins production of automobiles for the Mexican market.
- The U.S. EPA releases 1996 fuel economy rankings with four Honda models in the top 10.
- Honda Civic becomes first gasoline-powered vehicle to meet CARB's Low Emission Vehicle (LEV) standard.
- Cumulative global auto production reaches 30 million units.
- Honda produces its 5-millionth car in North America.
- American Honda sells its 10-millionth Honda brand car.
- Honda introduces Multi Matic continuously variable automatic transmission (CVT).
- Cumulative global production of Civic reaches 10 million units.
- Honda becomes the first manufacturer to develop a production-based gasoline engine certified as meeting Ultra Low Emission Vehicle (ULEV) exhaust levels.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

#### 1994

- American Honda exports its 100,000th U.S.-made vehicle for the year, making the Honda Accord the No. 1 export model from North America in 1994.
- Honda introduces the 1995 Odyssey, its first minivan.
- Acura sells its 1-millionth vehicle in the U.S.
- Honda Motor Co. establishes four-region global organization structure that gives greater autonomy and decision-making responsibility for four major regional operations: Americas, Europe/Middle East/Africa, Asia/Oceania and Japan. In a related move, Honda announces new "Automobile Strategy for the Americas."
- Honda competes in the IndyCar World Series (later CART) for the first time.
- Honda Power Equipment Mfg. assembles its 1-millionth lawn mower since the start of operations in August 1984.
- Cumulative sales of Honda and Acura automobiles in the U.S. reach 10 million units.

#### 1993

- Honda's solar car Dream wins the World Solar Challenge 1993 in Australia.
- Honda R&D North America (HRA) unveils a \$25 million expansion of its research and development facilities in Ohio and opens new research and development center for power equipment products in Swepsonville, N.C.
- Honda of America Mfg. produces its 2-millionth engine at the Anna Engine Plant in Ohio.
- Honda of America Mfg. produces its 3-millionth car since beginning U.S. auto production in 1982.
- American Honda announces plans to participate in IndyCar World Series.

### 1992

- American Honda exports its 100,000th U.S.-made automobile.
- American Honda Education Corp. breaks ground for Eagle Rock School, an innovative high school and professional development center in Colorado.
- Honda of U.K. Mfg. begins automobile production.
- Honda announces its first equity investment in China-based motorcycle production. Motorcycles had been produced through four technical collaboration agreements.
- Honda produces its 20-millionth Super Cub motorcycle at its Kumamoto factory in Japan.
- Honda of America Mfg. builds its 2-millionth automobile in Ohio.
- Honda Motor Co. produces 20-millionth automobile in Japan.

- The Honda Civic named 1991-92 Japan Car of the Year award.
- Honda introduces the new VTEC-E engine which combines Honda's Variable Valve Timing System (VTEC) with lean-burn technology.
- Honda Canada sells its 1-millionth car, a Canadian-made Civic 3-door.
- Soichiro Honda, who founded Honda Motor Co. in 1948, dies at the age of 84.
- Honda of America Mfg. Motorcycle Plant in Marysville, Ohio, produces the 500,000th vehicle in its history — a Gold Wing Aspencade motorcycle.
- Honda of America Mfg. produces its 1-millionth engine.
- Honda Motor Co. begins selling Chrysler Jeep models in Japan (sales continue through 1998).
- NSX supercar debuts in America and is the first Acura model to wear the A-badge.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

#### 1990

- Soichiro Honda is awarded a FIA Gold Medal in Paris. France.
- American Honda becomes first automaker with plans to offer standard driver and passenger airbags in all (Honda and Acura) models by the 1994 model year.
- Acura begins sales of NSX sports car, the world's first mass-produced aluminum-bodied automobile.
- American Honda moves Power Equipment Division from California to Atlanta, Georgia area.
- Honda R&D America opens new California Proving Center in Mojave Desert.
- Nobuhiko Kawamoto becomes fourth president & CEO of Honda Motor Co.
- Honda Engineering Europe, Ltd. is established in the U.K. to coordinate Honda engineering activities in Europe.

#### 1989

- Honda Accord becomes the top-selling auto in the U.S. for the first time.
- Honda of America Mfg. begins production at second U.S. auto plant in East Liberty, Ohio, and produced its 1-millionth automobile in Marysville, Ohio (a Civic Sedan).
- Soichiro Honda inducted into the Automotive Hall of Fame in the U.S.
- Honda of U.K. Mfg. begins producing engines in its Swindon, U.K. plant.
- Honda Motor Europe Ltd. is established in U.K. to serve as Honda's European headquarters.
- The East Liberty plant is the first auto plant in America to use more environmentally responsible waterborne basecoat paint.

### 1988

- Honda-powered Formula One® cars win the Constructor's Championship, winning 15 of the 16 races.
- Honda Engineering North America, Inc. is incorporated.
- Honda announces development of high performance VTEC auto engine with variable valve timing.
- Honda reaches the 15 million mark in total car production in Japan.
- Honda products rank 1-2-3 in the 1988 Motor Trend Import Car of the Year.
- Honda begins first export of U.S.-built automobiles to Japan with the Accord Coupe.
- American Honda opens first motorcycle Rider Education Center in Colton, Calif.

- Honda reaches 50-million mark in total motorcycle production in Japan the first manufacturer in the world to do so.
- Honda announces a five-part strategy to become an autonomous motor vehicle company in the U.S. including expansion of R&D and production engineering, a second U.S. auto plant, increased local parts sourcing, expansion of the engine plant and increase of auto exports from the U.S.
- Air bags introduced in the Acura Legend for the first time in a Honda product.
- American Honda exports first U.S.-made vehicle, an Accord Sedan exported to Taiwan.
- Honda de Mexico begins producing motorcycles and auto parts.
- . Acura becomes the top-selling import luxury brand in America.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

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- Honda produces first auto engine at Anna, Ohio, engine plant (1.5-liter Civic).
- Honda-powered Formula One® cars win the Constructor's Championship for the first time (through 1991 for six consecutive years).
- J.D. Power Customer Satisfaction Index rates Acura No. 1 for the first time (through 1989 for four consecutive years).
- Honda of America Mfg. begins production on second assembly line at Marysville Auto Plant.
- Honda of Canada Mfg. begins production in Alliston, Ontario (with Accord).
- Acura launched in the U.S. March 27 with sales of Legend and Integra 3- and 5-door models.
- Honda CRX-HF is the first mass-produced car to exceed 50 mpg EPA fuel-economy rating.

#### 1985

- Honda de Mexico established.
- The Honda Accord/Vigor series receive the 1985-86 Japan Car of the Year award.
- Honda of America Mfg. begins production of motorcycle engines at new plant in Anna, Ohio, in July.

#### 1984

- Honda Power Equipment Mfg. starts production of lawn mowers in Swepsonville, N.C.
- American Honda Motor Co. establishes American Honda Foundation for philanthropic contributions.
- Honda Research of America, Inc. (now Honda R&D Americas, Inc.) established in Torrance, Calif.
- American Honda announces plan for luxury automobile division (later named Acura).

## 1983

- Tadashi Kume becomes third president & CEO of Honda Motor Co.
- Honda re-enters Formula One® Grand Prix racing.
- Honda Motor Co. and the Rover Group sign agreement for joint design and development of a luxury passenger car.
- The Honda Civic/Ballade series named 1983-84 Japan Car of the Year award.
- Honda CRX introduced as the first Honda automobile designed primarily for the U.S. market.

#### 1982

- Honda of America Mfg. begins auto production in Ohio November 1 with the Accord.
- Car and Driver magazine names the Honda Accord to its list of the Ten Best Cars for the first time.

### 1981

- Honda of America Mfg. begins production of the Gold Wing.
- American Honda Finance Corp. is established.

#### 1980

Honda announces plans to construct a U.S. auto plant in Ohio.

#### 1979

- Honda of America Mfg. starts motorcycle production in Marysville, Ohio, with the CR250M Elsinore.
- Honda introduces the Accord Sedan and Prelude Coupe.
- Honda introduces its first lawn mower, the HR-21.

#### 1978

- Honda of America Mfg., Inc. is established in Ohio.
- Cumulative global auto production reaches 5 million units.

#### 1977

• Civic CVCC ranks first in the first-ever fuel economy ranking by the U.S. Environmental Protection Agency (EPA).

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1976	1976		1969-1960		
	Accord becomes one of the longest-running and most successful	1969	American Honda begins sales of the N600 automobile in Hawaii.		
1975	nameplates sold in the U.S.		<ul> <li>Canadian Honda Motor Ltd. (now Honda Canada, Inc.) established in Toronto, Canada.</li> </ul>		
	Honda R&D Co. establishes a liaison office in Torrance, Calif. (later becomes Honda R&D Americas).		<ul> <li>Honda begins automobile production in Taiwan and Malaysia through technical collaboration.</li> </ul>		
1974	1974 • The Civic CVCC (Compound Vortex Controlled Combustion) engine		<ul> <li>American Honda launches its first large motorcycle, the Dream CB750 Four.</li> </ul>		
	is the first engine to comply with the 1970 Clean Air Act without a	1968	American Honda sells 1-millionth motorcycle in the U.S.		
	catalytic converter.  • Gold Wing GL1000 is introduced in the U.S.		<ul> <li>Honda withdraws from Formula One<sup>®</sup> racing to concentrate on production of commercial cars and development of low-emission technologies.</li> </ul>		
• H	Honda is the first Japanese automaker to issue consolidated	1967	<ul> <li>Production of automobiles starts at Suzuka factory.</li> </ul>		
	financial statements.		<ul> <li>Honda begins motorcycle production in Thailand.</li> </ul>		
1973 • H		1966	<ul> <li>Honda F-2 car establishes a record of 11 consecutive victories.</li> </ul>		
	Honda Motor Co. founder and president Soichiro Honda retires along with	1965	<ul> <li>Honda Formula One® car wins first Grand Prix race in Mexican Grand Prix.</li> </ul>		
	co-founder and executive vice president Takeo Fujisawa. Kiyoshi Kawashima	1964	<ul> <li>Honda begins participating in Formula One® Grand Prix racing.</li> </ul>		
<ul><li>becomes second president of Honda Motor Co.</li><li>American Honda begins sales of Civic.</li></ul>		1963	<ul> <li>American Honda's "You Meet the Nicest People on a Honda" advertising campaign helps revolutionize the American motorcycle industry.</li> </ul>		
1972			<ul> <li>American Honda moves its headquarters to Gardena, Calif.</li> </ul>		
	<ul> <li>Honda Trading America Corp. established for the export of products from the U.S. to Japan.</li> </ul>		<ul> <li>Honda's first overseas plant Honda Benelux in Belgium starts production of "mopeds."</li> </ul>		
1970	970		<ul> <li>Honda issues EDR (European Depository Receipts) in Europe.</li> </ul>		
	Honda announces CVCC (Compound Vortex Controlled Combustion)		<ul> <li>Honda markets first automobile S500 and lightweight truck T360 in Japan.</li> </ul>		
	engine technology.		<ul> <li>Honda issues ADRs (American Depository Receipts) in the U.S.</li> </ul>		
	American Honda begins sales of outboard marine engines with the		<ul> <li>Motorcycle production begins in Taiwan through technical collaboration.</li> </ul>		
	BF45 and BF75 4-stroke engines.  • American Honda begins sales of N600 automobile in continental U.S.		<ul> <li>American Honda launches first power equipment product, the F190 mini-tiller.</li> </ul>		
	<ul> <li>Honda Engineering Co., Ltd. established in Japan — production engineering company.</li> </ul>		<ul> <li>Honda racing team wins Britain's Isle of Man TT Races in 125cc and 250cc classes.</li> </ul>		
			<ul> <li>Research and Development division is re-established as a separate company — Honda R&amp;D Co.</li> </ul>		

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# 1959-1946

1959	<ul> <li>American Honda Motor Co., Inc. established as Honda's first overseas subsidiary June 11. The Honda 50 (Super Cub), Dream and Benly motorcycles are the first products.</li> </ul>
1958	<ul> <li>Honda launches Super Cub motorcycle in Japan, helping make Honda the sales leader.</li> </ul>
1955	<ul> <li>Honda leads Japan in motorcycle production volume.</li> </ul>
1954	<ul> <li>Honda declares intention to race in Isle of Man Tourist Trophy race in the U.K. (eventually participating for the first time in 1959).</li> </ul>
1952	<ul> <li>Honda's first general-purpose engine (Type H) is produced.</li> </ul>
1949	<ul> <li>Honda introduces first original motorcycle — 2-stroke Dream D-type.</li> </ul>
1948	<ul> <li>Soichiro Honda incorporates Honda Technical Research Institute and renames it Honda Motor Co., capitalized at 1 million yen.</li> </ul>
1946	<ul> <li>Soichiro Honda establishes Honda Technical Research Institute in Hamamatsu, Shizuoka Prefecture, where he develops and produces internal combustion engines and machine tools.</li> </ul>